

## NEWS SUMMARY

### GENERAL

## Defector shot dead in Paris

A Yugoslav defector was shot dead in Paris as he called on friends.

Bruno Busic, aged 38, a journalist who had been living in London, was known for his opposition to the Communist regime in Yugoslavia, according to police.

He died instantly after being shot in the face at the entrance of an apartment building. The killer fled.

He is the third defector to die in suspicious circumstances recently. In London the Bulgarian Georgi Markov, died after being injected with a micro-dot ball of poison, and his countryman Vladimir Steneyev, was found dead after apparently falling down stairs at his home.

### Pope's policy

Pope John Paul II implied that he will have a liberal policy on social issues and a more traditional approach to doctrinal matters. He will be formally installed on Sunday, Page 3

### Davies' operation

John Davies, Shadow Foreign Secretary, has announced that he has undergone a neuro-surgical operation and has cancelled all engagements until the new year.

### Thieves threat

Police can no longer protect city dwellers against thieves, because inadequate forces have more demanding priorities. Sir Robert Mark, former Metropolitan Police Commissioner, said in London.

### Lebanon demand

Arab foreign ministers ended their emergency conference on the Lebanon crisis with a call for the authority of the Lebanese Government to be strengthened, the disarming of militias and a rebuilding of the army. Page 4

### Nobel chemist

Dr. Peter Mitchell, aged 58, of the University of Cambridge, has been awarded the 1978 Nobel prize for chemistry. His work has shown how energy is transformed within living cells. The prize for physics is shared by a Russian and two Americans. Page 2

### Namibia formula

The Namibia talks in Pretoria are likely to continue for a third unscheduled day today as Western foreign ministers and South Africa seek a compromise to salvage a United Nations plan for elections in the territory. Back Page

### Stonehouse fears

John Stonehouse, the jailed former Labour minister, is believed to be suffering from a heart condition. But his family fears an industrial dispute at Hammersmith Hospital could delay the operation.

### Tanker offer

Offers to receive the crippled Greek tanker Christos Bitas, should it be salvaged from off the Welsh coast, have come from Falmouth and Rotterdam.

### Towers verdict

The jury at the second inquest on former boxing coach Liddle Towers returned a "misadventure" verdict, overturning the "justifiable homicide" verdict brought in 15 years ago and set aside earlier this year by the High Court.

### Briefly...

British Caledonian starts a weekly scheduled service between Gatwick and Benghazi on November 1. Page 11

Extensive damage was caused by an oil tank fire at the Raleigh cycle works, Nottingham.

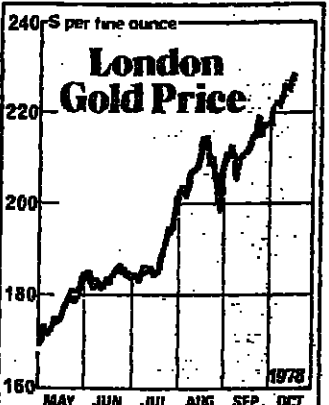
Renovated MG X 181, which set up four world speed records in the 1930s, crashed during a trial at RAF Abingdon.

Chief engineer of Norwegian oil supply ship which stabilised in his cabin at Great Yarmouth.

### BUSINESS

## Gold at new high; Gilts gain

GOLD closed at a record high of £228 1/2 in London, for a rise of 3 1/2, and in New York the



October Comex settlement price was \$228.70 (\$227.10). The U.S. Treasury said it sold \$300,000 of its latest monthly gold auction at an average \$228.39 an ounce.

GILTS showed gains up to 1 1/2 in long and the Government Securities Index closed 0.25 up at 63.04.

EQUITIES staged a modest technical recovery, and helped by good news from Marks and Spencer the FT ordinary index put on 3.9 to 488.5.

STERLING closed 70 points up against the dollar at \$1.960, after rising above the \$2 in the afternoon. Its trade-weighted index fell to 62.1 (62.2). The dollar's depreciation weighed in a record 11.9 per cent (10.6).

WALL STREET closed 1 1/2 down at 668.34 in heavy trading.

THE STOCK EXCHANGE has decided not to change its trading and listing regulations, even though the Office of Fair Trading says they are restrictive. Back Page

UK Government is seeking to establish formal contacts with OPEC. The Energy Minister has said. Britain is now the 13th largest oil producer in the world. At the same time Ministers are concerned at the relationship between the Government and BP. Back Page

NEB has sold its subsidiary Thwaites and Reed, the clock-makers which built and maintains Big Ben, for just over £78,000. The Board has lost £450,000 on the company since its purchase in May 1977. Page 30

The NEB plans a radical reorganisation of the UK telecommunications industry with the help of state funds, and has been holding talks with the three main companies involved. Back Page 18

CHRYSLER has reached an agreement with Mitsubishi Motors of Japan to take 200,000 four-cylinder engines a year from Mitsubishi from 1980. Back Page

ARCHAEOLOGICAL dig on the site of Electricity Supply Nominees, Watling Court office development in the City could cost the electricity industry pension funds' insurers up to £1m. Page 11

### COMPANIES

FURNACE WITHY pre-tax surplus for the first half of 1978 fell from £13.27m to £5.70m. Page 29 and Lex

BROOKS BOND LIEBIG pre-tax profits for the year to June 30 fell from £49.53m to £44.72m. Sales of £756.2m against a rival £131.1m bid by the Vantona group. Page 30

COURTAULDS is allowing its £11.5m bid for J. Compton Sons and Webb to lapse, following a rival £131.1m bid by the Vantona group. Page 30

CHASE MANHATTAN BANK maintained its profits recovery with third quarter profits up 62 per cent to \$50.3m over the same period last year. Page 34

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISER

Essex 12% 98-02 594 + 1

A.B. Economy 130 + 8

Stratford Mint 136 + 6

Books 282 + 5

Book Home Stores 210 + 6

Book St. Bureau 98 + 3

Burton "A" 173 + 6

Centraville Est. 91 + 4

WZ 210 + 8

Coiffe and Chem. 73 + 4

Common Bros. 160 + 10

Courtaulds 121 + 1

Stores Est. 20 + 2 1/2

SWI 160 + 3

English Prop. 104 + 3

Smith 194 + 7

Farm Feed 73 + 4

Furness Withy 241 + 7

GUS "A" 314 + 5

Man. Agency & Music 884 + 5 1/2

Marks & Spencer 87 + 5

Metal Box 383 + 6

Moss Bros. 127 + 9

Racal Electronics 243 + 6 1/2

Regal Prop. 243 + 6 1/2

Spirax-Sarco 166 + 4

Utd. Carriers 99 + 4

Ultramar 232 + 7

Elandsrand 222 + 13

Geover 165 + 10

Gongeng Cons. 340 + 15

WZ 250 + 6

Southern Kinta 230 + 10

Western Hldgs. £191 + 1

### FALLS

Edinburgh Ind. 8 - 1 1/2

Jamaica Sugar 13 - 4

Ricardo 330 - 18

Steel Bros. 200 - 15

CRA 280 - 6

MDM 197 - 5

## Ministers split as monetary system talks begin in Bonn

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

Senior Ministers are split about whether the UK should join the proposed European Monetary System as Mr. James Callaghan seeks assurances about the way the scheme will operate in two days of talks in Bonn with Chancellor Helmut Schmidt of West Germany.

The Prime Minister and Mr. Denis Healey, the Chancellor of the Exchequer, start the talks today with the view that the UK should join the proposed system provided that the terms are acceptable to the UK.

But they believe that several major features of the scheme, as it stands at present, will have to be clarified or modified if the UK is to participate.

It has, however, become clear in the last few days that the Cabinet and its key advisers are split about the merits of the scheme and the divisions do not merely cut across traditional pro and anti Common Market lines.

Thus Mr. Eric Varley, the Industry Secretary, and Mr. Edmund Dell, the Trade Secretary, are understood to have been sceptical about the proposal so far because of their possible impact on industry and exports.

The strongest opponents are apparently the expected group of Mr. Peter Shore, the Environment Secretary, Mr. Anthony Wedgwood Benn, the Energy Secretary, and Mr. John Silkin, the Agriculture Minister.

On the other side, support in general for British participation has come from Mr. Harold Lever, the Chancellor of the Duchy of Lancaster, and a long-time advo-

cate of stable exchange rates. Mrs. Shirley Williams, the Education Secretary, and Mr. Roy Mason, the Defence Secretary, are also understood to have been in favour of the scheme.

Mr. Gordon Richardson, the Governor of the Bank of England, is also believed broadly to favour the proposed system, and a paper on similar lines is thought to have come from Sir Kenneth Barrill, head of the Cabinet's "think tank."

Both Mr. Callaghan and Mr. Healey are now understood to be mainly concerned with the problem of ensuring that any new system will be durable and that sterling can meet the requirement.

British Ministers believe that a transfer of resources within the EEC, via a reform of the budget and the Common Agricultural Policy, is essential for the system to be durable.

Adrian Dicks writes from Bonn: Chancellor Schmidt is still expressing confidence that the proposed European Monetary System can go ahead on schedule.

Herr Klaus Boelling, the official Government spokesman, said Herr Schmidt had no doubt that Finance Ministers would complete their report on the workings of the system by the end of this month. It was also realistic to expect that it could be put into effect by the target date of January 1.

In a telephone conversation on Monday night, Mr. Callaghan and Herr Schmidt agreed that discussion should be moved to the political level, and should not dwell on the technicalities that have dominated the Finance Ministers' talks in Luxembourg.

There now appears little chance that the multilateral negotiations on liberalising trade can be concluded by mid-December, as planned. The final round of tough political bargaining will almost certainly have to be deferred until next year.

This became clear today when EEC Foreign Ministers issued a firm warning that they were not prepared to complete the General Agreement on Tariffs and Trade negotiations without guarantees that President Carter will be able to extend the countervailing duty waiver on his own authority. They expect that he will have to seek a formal renewal from the new Congress when it convenes in mid-January.

Such a request, if approved, could still allow a successful conclusion of the negotiations, but to take effect the trade talks package would have to be ratified by Congress before the end of next year, when the Administration's negotiating mandate is due to expire.

The EEC also wants President Carter to veto or disregard the Congressional amendment approved last weekend excluding textile tariffs from the negotiations.

The Community has long complained that the high level of U.S. tariffs inhibits European textile exports. It has told the U.S. that the present offer of a relatively small reduction is inadequate.

Mr. Dell was assured in Washington that President Carter would not allow this issue to obstruct the completion of the GATT talks, but he appears to have received less than a binding commitment from the Administration to veto the amendment. The amendment was backed by powerful political interests in the Congress.

The outlook for a renewal of the countervailing duty waiver is considered somewhat hopeful. It is pointed out that the Administration's request was passed separately by both Houses of Congress, although the two pieces of legislation were not brought together before Congress adjourned on Sunday.

## M & S half-year profits up 40%

BY JAMES BARTHOLOMEW

MARKS AND SPENCER is cashing in heavily on the boom in consumer spending. Yesterday it announced a 40 per cent increase in interim profits for the half year to the end of September, declared an interim dividend up 23 per cent and saw its share price rise 5p on the day to 87p.

Marks and Spencer has done particularly well out of increased spending on clothing as personal incomes have risen in real terms. The company has taken advantage of this to introduce more expensive ranges such as men's coats, suits, and leather and suede jackets.

"We have many more items in the £50 to £500 range than we did a year ago," Mr. John Samuel, the finance director, said yesterday. "We find they sell not only in the West End to tourists but also in our other major stores."

The contrast with the equivalent results last year is particularly marked because at that time, volume was being maintained at the expense of the profit margin. Now that policy has been completely reversed. Prices on individual items have not been markedly increased, but the average price of products bought has gone up through the introduction of the new up-market ranges.

The smaller food side, meanwhile, has retained its ability to shrug off the supermarket price war. Sales in the UK were up by the same amount as clothing — 22 per cent.

## Dollar fall continues in spite of support

BY MICHAEL BLANDEN

WIDESPREAD and determined central bank support failed to stem the growing pressure on the U.S. dollar yesterday as the speculative turmoil on the foreign exchange markets continued.

The dollar fell to new lows against several leading currencies, including the West German Mark and the Japanese yen, and the pound again moved temporarily above the \$2 level during the day's dealings.

Uncertainty in the exchange markets was reflected in a renewed rise in the price of gold, which closed in London at a record level of \$228 1/2 an ounce, up by 3 1/2 from the previous day.

Dollar sales gained strength in spite of the weekend news of the revaluation of the DM within the European snake or joint floating arrangement and of President Carter's success in getting his energy Bill through Congress.

The West German authorities gave their greatest support to the dollar for several months. The Swiss central bank intervened strongly and the Bank of England and the U.S. Federal Reserve were also thought to have offered support.

Nevertheless, the U.S. currency's value as measured by the trade-weighted average depreciation calculated by Morgan Guaranty at noon in New York fell to a record of 11 per cent, against 10.8 per cent on the previous day.

The revaluation of the Deutsche Mark has reduced some of the strains on the European snake, where it is now in the middle of the permitted range of fluctuations with the Scandinavian members at the top and the Benelux currencies at the bottom.

The Deutsche Mark continued to gain against the dollar, however, touching a new peak at DM 1.8290 before closing in London at DM 1.8280, compared with DM 1.8230 on the previous day.

The dollar fell to a new low against the Japanese yen, at ¥181.1, closing at ¥181.7. The Swiss franc also gained, although it failed to reach previous record levels.

The pound ended the day with a gain of 70 points on the dollar at \$1.9960 after touching \$2.005. Its trade-weighted index, however, slipped from 62.2 to 62.1.

## Kodak strike rejected

BY NICK GARNETT

IN A significant development yesterday, union negotiators failed to persuade Kodak's 6,000 manual workers to take a rigid line against the 5 per cent pay limit.

Mass meetings of the company's UK labour force convincingly rejected a recommendation from their top negotiating council for an all-out strike from this morning.

The decision will encourage many companies to believe that they can settle with their workforce at 5 per cent providing it is coupled with a substantial productivity deal. Kodak is offering a productivity-linked 8 per cent increase on basic rates together with a straight pay rise inside the pay guideline.

The Transport and General Workers Union, which has been spearheading the battle against the 5 per cent guideline, is the largest union at Kodak.

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## Vauxhall faces all-out strike threat

BY PHILIP BASSETT, LABOUR STAFF

VAUXHALL MOTORS faces the possibility of an all-out strike by its 26,000 manual workers in two weeks' time after the company refused yesterday to increase its pay offer beyond 5 per cent.

It said though that Government policy considerations had not featured in its negotiations. Its pay offer was based on the company's own trading position and performance.

A strike by Vauxhall workers would do further serious damage to the country's motor industry, already in the fourth week of a strike by Ford workers which has stopped all production by the company.

A shutdown of Vauxhall's plants at Luton, Dunstable and Ellesmere Port would greatly increase the pressure on the Government's heavily-attacked Phase Four.

The strike threat came as TUC leaders were meeting Ministers in their continued search for a general understanding on pay policy for the coming winter.

Union negotiators made it clear yesterday after a day of talks with the company in London, full working week, which the union side termed an "attendance allowance."

Mr. Geoffrey Moore, personnel director, said the company had negotiated against the background of its performance, its need, and its employees' hopes and aspirations. Government pay-policy references had not featured in the discussions at any time.

He said the company had pressed to get a "meaningful" productivity plan in operation because that was the best way it could take care of the aspirations of its employees, and its own trading position.

The company had still to get the benefit of the 4,500 additional staff it had taken on during the strike. Continued on Back Page

## Background

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## SU toolmen face call to end strike

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## EUROPEAN NEWS

## BL rift with Benelux sales chief

By Charles Batchelor

AMSTERDAM, Oct. 17. BL (formerly British Leyland) has suspended the managing director of its sales operations in Holland, Belgium and Luxembourg, because of a "deep-seated difference of opinion on policy matters."

Mr. Jan de Kleermaker, aged 41, has been managing director of Leyland Nederland since 1972.

A decision will be taken on his future at a meeting of Leyland Nederland's Board of directors, consisting of BL executives, within a few weeks, the company said.

Leyland Nederland is fully-owned by BL International Holdings. Mr. Peter Morgan, aged 43, BL's managing director in Italy, will take over for the time being.

The disagreement between Mr. de Kleermaker and BL concerns future policy developments and not past policy, the company said.

Mr. de Kleermaker has been with Leyland Nederland since the company was set up in May, 1970. Starting as financial director, he became managing director in April, 1972 and was appointed managing director for Belgium and Luxembourg in 1975.

British Leyland's share of the Dutch car market has declined in the past year or so but this has been due to a switch to more expensive models, such as the Rover and Jaguar, rather than to a decline in overall demand.

BL sold 12,607 cars in the first half of this year compared with 13,262 in the same period of 1977. Its share of the Dutch market fell to 2.7 per cent from 4.1 per cent. It expects to sell 24,000 cars this year compared with 22,647 in 1977.

Leyland Nederland is pleased with the development of sales but would like to see a more equal distribution over the company's range. Dealers concentrate on selling the more expensive models because their profit margin is greater.

## Briton wins Nobel chemistry Prize

BY WILLIAM DUFFELL

DR. PETER MITCHELL, 58, Director of Research at the Glynn Research Laboratories, Bodmin, Cornwall, has won this year's Nobel Prize for Chemistry. A Russian and two Americans share the Physics Prize. Each is worth SKr725,000 (£84,000).

The Royal Swedish Academy of Sciences awarded Dr. Mitchell the Chemistry Prize for "his contribution to the understanding of biological energy transfer through the formation of the Chemiosmotic Theory."

This theory explains the mechanisms by which energy is transformed within living cells. It was received with scepticism when first launched by Dr. Mitchell in 1961 but over the past 15 years work in both his own and other laboratories has shown that it was basically correct. It is now accepted as a fundamental principle in bioenergetics, the study of the chemical processes responsible

for the energy supply in living cells. The theory concerns the synthesis of adenosine triphosphate (ATP), a compound in which energy is conserved during photosynthesis in plants and respiration. The processes by which ATP is formed were generally known by the beginning of the 1960s but the mechanism by which ATP synthesis was linked with the transfer of electrons remained a mystery.

Dr. Mitchell suggested that it was based on an indirect interaction between oxidising and phosphorylating enzymes. His concept of biological power transmission, or "protonic" as he has recently begun to call it, has since been shown to apply to other cellular processes requiring energy, such as the uptake of nutrients by bacterial cells, heat production and the study of low-temperatures at

Cambridge, UK. Dr. Penzias and Wilson used a highly sensitive receiver, originally built at Bell Telephone Laboratories in the beginning of the 1960s for radio communication with satellites, to study the radiation emitted by single stars, galaxies and quasars.

Their tests led to the surprising conclusion that the universe is filled uniformly with microwave radiation and revived the theory that the universe was created by a cosmic explosion or "big bang," of which the microwave background was the fossil radiation.

During the past few years it has been found that this radiation is not quite uniform and that its intensity can be linked with the motion of the Earth and the Solar System relative to the radiation field. This opens up the possibility of "detecting absolute motion in space."

He has since played a leading role in low-temperature physics. Among other things he established the laboratory for the study of low-temperatures at

STOCKHOLM, Oct. 17.

Half the physics prize goes to Professor S. P. Leontevich Kapitsa, 84, of the USSR Academy of Sciences, for his inventions and discoveries in low-temperature physics. The other half is shared by Dr. Arno A. Penzias, 45, and Dr. Robert W. Wilson, 42, both radio astronomers of the Bell Telephone Laboratories, New Jersey, for their discovery of cosmic microwave background radiation.

Low-temperature physics deals with the properties of materials at temperatures just above the Absolute Zero point of minus 273 degrees Celsius. Professor Kapitsa opened a new epoch in this field in 1934, when he constructed a device for producing liquid helium, which cooled the gas by periodic expansion.

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## Norway in fish protest to Russia

BY GILES MERRITT

Norway has protested to the Soviet Union about its inspection of three British trawlers fishing in the Barents Sea with Norwegian permits. Foreign Ministry official told Reuters in Oslo, Soviet inspections of the trawlers Coriolanus and Arctic Buccaneer, which were fishing in the Barents Sea on August 27, clearly violated an agreement between the two countries signed in Moscow last year.

The degree to which NATO European allies develop nuclear capabilities by the late 1980s that would replace those at present contributed by the U.S. is scheduled for discussion at the meeting following the recent preparation by the Carter Administration of a list of military options that might be considered.

There are four broad alternatives proposed for discussion as ways in which NATO's European nuclear strike capability could be developed. These range from deployment of the cruise missile to the development of a longer range intermediate ballistic missile that would counter the USSR's SS20 missile and not increase the NATO role that the improvement of the present Pershing missiles range to the

Swiss jobless rise

Switzerland's total of unemployed reached 3,000 at the end of last month, about 0.3 per cent of the labour force. This is a rise of 3.2 per cent from the previous month and 2.4 per cent from September, 1977. It is the highest level since May this year, writes John Wicks in Zurich.

Record reserves

Foreign currency reserves of the Swiss National Bank reached a record level of SwFr. 25,200 (£3,300m) in the second week of October, writes John Wicks in Zurich. Switzerland's foreign currency and gold reserves now total SwFr. 37,100 (£12,300m).

Portugal and EEC

Portugal's negotiations to join the European Common Market, a move that could eventually bring Portugal major economic benefits and help its progress towards democracy, have opened officially, writes AP from Luxembourg.

Turkey devalues

Turkey devalued the lira against eight European currencies by state-owned banks, which said the move would help the country's balance of payments and its foreign trade.

The lira's new value was 1.36 to the dollar, a 36 per cent increase from the old value of 1.00. The new value was also 1.36 to the dollar, a 36 per cent increase from the old value of 1.00.

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## NATO planners to discuss nuclear projects

BY GILES MERRITT

THE SEVEN NATO Defence Ministers in the Alliance's Nuclear Planning Group (NPG) meet here tomorrow for two days of talks at which the European member nation's future nuclear commitments will figure high on the agenda.

The degree to which NATO European allies develop nuclear capabilities by the late 1980s that would replace those at present contributed by the U.S. is scheduled for discussion at the meeting following the recent preparation by the Carter Administration of a list of military options that might be considered.

There are four broad alternatives proposed for discussion as ways in which NATO's European nuclear strike capability could be developed. These range from deployment of the cruise missile to the development of a longer range intermediate ballistic missile that would counter the USSR's SS20 missile and not increase the NATO role that the improvement of the present Pershing missiles range to the

increased use of submarine-borne missiles. The NPG talks, which take place at regular six-monthly intervals, are to be chaired by Dr. Joseph Luns, the NATO Secretary-General. In addition to the four permanent NPG countries—the U.S., Britain, West Germany and Italy—the talks will be attended by those of Belgium, Turkey and Denmark, which are among the NATO countries whose membership of the seven-man group rotates every 18 months. Also present will be the four senior NATO military chiefs, including Supreme Allied Commander, General Gense, chairman of the NATO military committee.

The meeting is due to review the latest modernisation requirements analysed by the "task force" of the NATO long term defence programme to maintain the nuclear balance in Europe. But it is probably the extent to which Europe's nuclear capabilities could increase that NATO role that the improvement of the present Pershing missiles range to the

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## Gaddafi proposes Libyan aid effort for Malta

BY OUR OWN CORRESPONDENT

LIBYAN leader Col. Muammar Gaddafi, has urged members of the country's General People's Congress to sanction economic, financial and investment aid for Malta.

In an address on Radio and Television, Col. Gaddafi explained Malta will lose an annual M£14m (£18.2m) from the closure of British military bases next year, and since the island has no alternative sources of income Libya should grant it assistance.

Gaddafi added he was prepared, if it were felt necessary, to invite Maltese Premier Dom Mintoff or any other leading Maltese official to address the Congress meeting, which opens on Saturday, and at which the first item on the agenda will be the Malta aid proposal.

Malta in effect will lose M£28m a year from Britain's military withdrawal. Britain and

## Policemen arrested after rebellion over Basques

BY OUR OWN CORRESPONDENT

SPANISH AUTHORITIES have arrested 25 policemen suspected of having taken part in demonstrations and other incidents here following the murder of two colleagues by Basque separatists, informed sources said today.

The sources said the 25 are now under military guard. At least 10 of them are expected to be expelled from the force, and more arrests are possible.

The authorities cracked down on unrest in the Bilbao area, where police forces, which boiled over into virtual rebellion on Friday after gunmen of the Basque guerrilla organisation ETA, machine-gunned to death two policemen.

Several hundred armed policemen staged a sit-in demonstration in their barracks outside Bilbao on Friday evening. The next day, senior police and local

## Soviets arrest another unofficial trade unionist

BY DAVID SATTIR

ANOTHER member of the group voicing complaints about industrial abuses. The leader of the Soviet group, Mr. Vladimir Kabanov, had been sacked as a supervisor in security police and was due to be transferred to a prison today. Mr. Kabanov was responsible for up to 15 deaths in a mine after complaining about inadequate safety precautions.

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## It's surprising how many companies simply buy a computer, rather than a 'solution' to their problem.

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How exactly does your Professional Services Division help?

Our analysts carry out, in conjunction with the customer's staff, feasibility studies, systems investigations, system design, programming, system implementation and so on. They do what is required to ensure that the customer gets the most effective hardware and software for the job.

Aren't there plenty of other consultancies offering this service?

There are. But few are better qualified. The emphasis on the word qualified is deliberate. For example, it's part of our policy to hire a specialist and teach him what he needs to know about computers, rather than hire a computer man and try to teach him a specialty. When a customer has an engineering problem that needs a computer solution, he'll be talking to a Control Data engineering consultant who talks his language on his own terms. The same applies whether it's accounting or scientific research. This policy leads to a better understanding of the customer's problem... and a better solution.

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Our consultancy is often the 'first service' that a customer receives from Control Data. First impressions count. So we like to get it right. A soundly-based solution to a customer's problem right now is the best recommendation for him to come back to us again for hardware or one of our other services.

What about long-term support?

Control Data is a major supplier of computer systems and operates one of the world's largest data service companies. Its integrity and ability to provide long-term support for its products and services is well recognised. We are concerned about the continued successful performance of systems supplied and implemented by ourselves

and welcome enquiries about those systems... especially where operating needs have changed or where a system could be improved through updating. We believe we supply the best solutions to customers' problems... and we intend to keep it that way.

For additional information on how Control Data Limited may help your business write for this 36-page booklet, Control Data Limited, 22a St. James Square, London, SW1.

Jack Ward, Managing Director of Control Data, answers questions about the solutions provided by his company's Professional Services Division.

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## Britain objects to £13,000 a year for its Euro-MPs

BY GUY DE JONQUIERES

LUXEMBOURG, Oct. 17.

A PROPOSAL by leaders of the adjusted up or down to take political parties represented in account of differences between the European Parliament, which the cost of living in different would award future directly-EEC countries. The recom- mended salary would range from salary of £13,000 a year, has run £12,800 for Irish Euro-MPs, to into strong opposition from the more than £22,000 for the Danes, with British members earning £13,000.

Mr. Frank Judd, Minister of State, Foreign Office, made it clear after an EEC Foreign Ministers meeting here today that the Government cannot allowances. The party leaders made no recommendation on methods of Ministers meeting here today taxation or on the level of that the Government cannot allowances.

Mr. Judd indicated today that should be paid significantly more than members of the common House of Commons, whose salaries are at present £8,750 a year. The party leaders made no recommendation on methods of Ministers meeting here today taxation or on the level of that the Government cannot allowances.

Salaries for directly-elected members of the European Parliament must be fixed at a level socially appropriate to the country which they represented and should be taxed at the rate prevailing in that country, he said.

The political bureau of the present Parliament, whose members are elected from national legislatures, recently proposed a system under which Euro-MPs' salaries would be calculated on the basis of 40 per cent of the salary paid to an EEC Commissioner.

This amount would then be

## THE NEW POPE AND THE KREMLIN

# Major ideological challenge

BY ANTHONY ROBINSON, EAST EUROPE CORRESPONDENT

THE ELECTION of a Polish Pope is one of those unpredictable events which suddenly changes the view of future developments in the Communist part of the world. Following close behind the other dramatic shift in perspective caused by the Sino-Soviet rift and China's active search for closer relations with Japan and the West, it opens up a whole series of questions not only about the future course of events in the Catholic parts of Eastern Europe but also about the future development of the Soviet-dominated power structure as a whole.

It provides an ironical prospect to Stalin's attitude towards the question of Papal representation at the Yalta power conference, which settled the main lines of the post-war division of the world. He dismissed the entire subject with the sardonic question: "How many divisions has the Pope?"

A third of a century later the Soviet Union has even more infinitely better equipped divisions than it had at Yalta. It has achieved strategic parity with the U.S., created a powerful navy and extended its influence

around its periphery and in new continents like Africa. And yet in what was once termed in cold war jargon "the battle for hearts and minds" it is the Soviet Union with its aged

and where a form of "historic compromise" has been evolved whereby the Communist Party and Government effectively administer public affairs but the Church itself is the most vital

The Polish authorities have struck a note of cautious optimism in greeting the news of the election of the new Pope, writes Christopher Eubank in Cracow. Mr. Kazimierz Kakol, the Minister for Religious Affairs, said yesterday that Poland's ruling Communists expect relations between Church and State to improve following the election. The party and Government leadership have also sent

telegrams of congratulations to the new Pope. This suggests that the Polish authorities are hoping to start relations on a conciliatory note towards a churchman who was noted in Poland when he was Archbishop of Cracow for his outspoken defence of human rights and the rights of the Church in general. News of the election of a Pope as Pope was greeted by the population here with enthusiasm.

and rigid leadership and ideological stagnation which is the institutional church as such had no direct role in political life.

However, in a remark which is interpreted as applying particularly to the Communist world and Latin America, he emphasised the need to ensure fundamental human rights and freedoms for all citizens, thus appearing to endorse the "politically activist" involvement of many Roman Catholic missionaries.

Overall, while explaining in his statement that he was not making any definitive declarations, the new pope was seen to reflect the fundamental philosophies of the papacy of Pope Paul VI in the areas of doctrinal, social and political-diplomatic affairs.

He also laid considerable stress on the need to advance the spirit of ecumenism with the other churches. "We intend," he said, "to proceed along the way already begun, by favouring those steps which serve to remove obstacles. Hopefully, then, thanks to a common effort, we might arrive finally at full communion."

Despite the uniqueness of his election as the first ever pope from a Communist country, the general trend of Pope John Paul II's initial statement and the preliminary analysis of Vatican observers suggests that there are unlikely to be early and dramatic overtures from the Vatican and the Communist world. The new papacy is likely to endorse and reaffirm the gradual "opening to the East," a dialogue between the church and the East European Communist countries launched unspectacularly some three years ago.

However, it is noted here in particular, that Sig. Giancarlo Pajetta on behalf of the Italian Communist Party had publicly welcomed Pope John Paul's accession saying he hoped it

police, and kept very much as an official occasion. Next day however Cardinal Laszlo Lokai celebrated the return of the crown with a celebratory mass and Te Deum in a packed Budapest Cathedral. Similar masses took place throughout the country. In Hungary, as in Poland, the Catholic Church has arrived at a modus vivendi with the state following a period of outright opposition which characterised Cardinal Mindszenty's term of office.

The Polish Church however under Cardinal Stefan Wyszyński has been consistently more forthright in demanding the right and facilities to propagate the faith, build more churches and play its traditional social and cultural role. The whole thrust of Vatican policy towards Eastern Europe under the skilled diplomacy of Msgr Agostino Casaroli has been that of "making certain political concessions for pastoral gains."

In effect this has allowed the Church to strengthen its own position within society while at the same time allowing it to act as a force for social stability which the Polish government in particular has been grateful for.

At some stage in the not too distant future the Soviet Politburo will itself have to go into its own form of enclave and choose a new leader. As they ponder the latest events in Rome, they then look around the present members of the Politburo, their ages, health and abilities, they might well be hoping for a little divine guidance themselves.

The Prague Spring was basically the last attempt to reform the system from within by Communists themselves. It was not allowed to succeed. Since then change has been limited essentially to piecemeal and pragmatic tinkering with the system in Eastern Europe, and virtually



The Catholic Church in total immobility in the Soviet Union results can be partly seen in the declining economic performance of the Soviet Union, society than either Hungary or Poland. This is one of the underlying reasons why the regime expressed itself directly in a political form in the period leading up to and including the Prague Spring of 1968.

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The consensus in the other Italian parties was that the election of Pope John Paul was likely to weaken the traditionally strong, if recently informal links between the Vatican and the long ruling Christian Democratic Party.

On the other hand, Pope John Paul II's essential lack of knowledge of and intimacy with the workings of the central government of a church with an estimated 500 million adherents around the world is thought likely to reaffirm the influence and authority of the Roman Curia.

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## Portugal planning failure 'deters foreign investors'

BY JIMMY BURNS

LISBON, Oct. 17.

THE LACK of a medium term industrial policy, coupled with a development plan is dissuading foreign investors from taking a more active role in the Portuguese economy, according to Dr. Alexandre Vaz Pinto, director of the Foreign Investment Institute.

Speaking at an international bankers' seminar on the Portuguese economy organised by the Banco Portugues de Atlantico, Portugal's leading commercial bank, Dr. Vaz Pinto said last night that because of the lack of such a policy, certain foreign investors were turning instead to Ireland, Spain and, in some instances, to Britain.

Portugal's medium term economic policy due to be presented to parliament this month, was shelved following the collapse of the Socialist/Conservative government alliance in July and the ensuing government crisis.

Dr. Vaz Pinto who, as director of the Foreign Investment Institute is in charge of screening all foreign investment in Portugal, said that Portugal today was characterised by the "incapacity

to leave intentions behind and step into reality."

Dr. Vaz Pinto stressed that a number of major investments were presently being evaluated by the Institute, but that a number of them were dependent on a more favourable political climate. Investments currently under negotiation represented Es 3.5bn (£39.1m) in fixed assets, 4,000 new jobs, and an average contribution of Es 7.5bn to the exchange balance.

The total value of investments authorised so far this year was Es 1.1bn: 25.5 per cent of this in the mechanical and electrical industries, 16.6 per cent in the chemical industry and 11.8 per cent in tourism.

Dr. Vaz Pinto noted two recent developments which he thought had contributed in a positive way to foreign investment in Portugal: the application of a coherent short-term economic policy as a result of the agreement with the International Monetary Fund in June, and the favourable response by the EEC to Portugal's application for membership.

Prof. Okcu added that Turkey had plans for what he called "joint defence production schemes," and would seek American capital, know-how and participation to develop its armaments industry.

The Foreign Minister said that his Government's approach to Turkish-American relations was different from those of previous Governments. According to this, Turkish-U.S. relations would not be limited to defence but would be treated in a wider context with emphasis on technical and economic co-operation. He said that defence could not be dissociated from economics, repeating an axiom recently coined by Prime Minister Bulent Ecevit in connection with the future of Turkish-American relations.

Prof. Okcu did not elaborate but hinted that his Government would try to maximise not only American military aid but also financial so as to strengthen Turkey's ailing economy.

Prof. Okcu would not say what amount of credit or aid his Government was contemplating.

## W. German electrics decline

By Guy Hawtin

FRANKFURT, Oct. 17.

WEST GERMANY'S electrical machinery manufacturers are not expecting a sustained upturn in business this year. Although production of rotating machinery increased substantially in the first half of the year, the inflow of bookings for the industry's direct current and generating equipment makers has declined.

According to Herr Erich Weitzel, chairman of the electrical machinery section of the Central Association of the Electro-Technical Industry (ZVEI), output of rotating machinery in the opening six months of 1978 rose by a nominal 11 per cent to DM 2.4bn (\$1.3bn) against the production performance in the first half of last year. But that, he said, was a result of individual export contracts for large machinery placed during last year's upturn.

In the direct current and generating equipment sector bookings were falling and a fall in business was expected. At the same time demand for high voltage equipment had been hit by cutback of capital investment.

Added to manufacturers' other difficulties, it now seemed that relatively good performance in the small motor sector was tailing off. The third quarter's returns indicated that there had been a marked weakening of demand, stemming primarily from the dampening of business in the consumer goods market.

Last year things were rather better although there was no real increase in volume production. However, the industry's output in value rose by a nominal 2.1 per cent to DM 4.4bn (\$2.39bn).

The communiqué explicitly referred to "a wide range of problems" concerning relations between the two countries and their parties, which were discussed along with current issues of the international situation and the world communist movement.

Diplomats in Bucharest also speculate about the meaning of a cryptic reference to the "detente" of Romania and the Soviet Union to work together with other Warsaw Pact countries to increase their contribution to the cause of detente and security in Europe.

Meanwhile Romanian Deputy Premier and Minister of Foreign Trade Mr. Cornel Burtea is understood to have discussed problems connected with Soviet-Romanian economic cooperation and trade exchanges during his recent stay in Moscow. Romanian officials in the past frequently complained about the late deliveries of Soviet raw materials.

The communiqué published on Sunday after the departure of the Soviet delegation spoke only about a "sincere and comradely working atmosphere without making any reference to an agreement, let alone an identity of views. In addition to taking an independent line in the Sino-Soviet dispute, President Ceausescu was the only East Bloc leader to publicly support President Sadat's initiative last autumn and to refrain from attacks against the Camp David agreements.

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## Fresh Turkey-U.S. talks

BY METIN MUNIR

ANKARA, Oct. 17.

TURKEY and the U.S. will open negotiations next month to re-mould their relations which entered a positive era following the repeal of the arms embargo, said the Foreign Minister, Prof. Gunduz Okcu, in an interview here.

"We would like to revitalise and develop our relations with the U.S.," said Prof. Okcu. His impression from his talks with U.S. Secretary of State, Cyrus Vance, during his recent visit to New York was that "a similar political will" existed in the U.S. Administration. "There is no reason to be pessimistic," Prof. Okcu said that there would be two series of talks both of which would be initially at the technical level.

An American delegation would arrive in Ankara to discuss a new defence co-operation agreement (DCA). A Turkish delegation would go to Washington to secure project financing from the Eximbank and similar American institutions. Both talks would start next month but definite dates had not yet been fixed.

## Moscow pressure on Romania

BY PAUL LENDVAI

VIENNA, Oct. 17.

THE SOVIET leadership is exerting growing pressures on Romania in a bid to intensify military and political co-ordination within the Warsaw Pact. According to East European observers, the visit of a high level Soviet delegation led by Mr. Andrei Gromyko, Foreign

Minister, to Bucharest was part of the preparations for a projected Warsaw Pact summit meeting which is now rumoured to take place in Moscow before the end of the year. This was the first high-level contact between Bucharest and Moscow since the visit of Chairman Hua Kuo-Feng to Romania last August. Subsequently Soviet criticism of the visit was politely but firmly rejected by the Romanians.

Mr. Gromyko, accompanied by two top Soviet Party officials in charge of relations with "fraternal parties," Central Committee secretaries Mr. Boris Ponomarev and Mr. Konstantin Ruzavkov, conducted negotiations with Romanian officials headed by Deputy Premier Paul Niculescu and including Foreign Minister Stefan Andrei. The Soviet delegation was also received by President Nicolae Ceausescu.

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## OVERSEAS NEWS

## Lebanon crisis meeting calls for disbanding of all militia groups

BY HANAN HAJAZI

BEIRUT, Oct. 17.

FOREIGN MINISTERS and officials from six Arab countries and Lebanon today called for strengthening the central authority of President Elias Sarkis and disbanding all militias as part of measures to end the four-year-old Lebanese crisis. Officials from Saudi Arabia, Kuwait, Syria, the United Arab Emirates, Qatar and the Sudan declared that those co-operating with Israel must be prosecuted. The resolutions came in an eight-point declaration at the end of three days of talks at the mountain resort of Beit-ed-Din, some 20 miles south of Beirut.

Informal sources said the declaration inferred extension of the mandate of the Arab League force which is due to expire on October 26. It made no direct mention of new security measures expected to be applied to strengthen the 10-day-old cease-fire between Syrian troops and Christian militias.

Meanwhile President Sarkis sent Mr. Salah Salim, his Interior Minister, to Khartoum to urge President Jaafar Numeiry to reconsider his decision to withdraw the Sudanese battalion

serving with the Arab League force in Lebanon, Beirut Radio reported. The move indirectly confirmed reports here that the Foreign Ministers would endorse a security plan in which Saudi and Sudanese troops of the Arab League will play a bigger role. Informal sources said the projected security plan provides for deployment of Saudi and Sudanese forces in Christian areas in place of Syrian troops, which will be withdrawn in two stages from Beirut.

David Lennon adds from Tel

Ariv: Following yesterday's rally in Bethlehem of West Bank Palestinian leaders it now seems highly unlikely that Mr. Harold Saunders, U.S. Assistant Secretary of State, will find any representative West Bank leaders willing to meet with him when he arrives here on Friday. Speakers at the meeting condemned the Camp David autonomy proposals for the West Bank.

Mr. Saunders is touring the Middle East to try to generate support for the Camp David framework agreement.

## Zia-Bhutto struggle gains pace

BY CHRISTOPHER SHERWELL

ISLAMABAD, Oct. 17.

GENERAL ZIA-UL-HAQ's military Government has imposed further severe restraints on political parties in Pakistan with the announcement last night of two orders which provide for the banning of parties whose ideology is "un-Islamic." Although the precise meaning of this term remains undefined, it is thought that the orders could affect any party which fails specifically to embrace Islam. It is unclear, however, whether the orders are specifically directed at the Pakistan People's Party of the former Prime Minister Mr. Bhutto.

Parties may also be banned if they act in a way prejudicial to Pakistan's integrity and security, if they undermine public order and morality, or if they are foreign-aided. The Government regards the orders as assuring people's fundamental rights in advance of any election next year by specifying the conditions under which they can associate. They come at a time when the Military Government has moved quickly to head off any possible threat of trouble from Mr. Bhutto's supporters. The Pakistan Supreme Court is now expected to retire next month to consider its opinion on the appeal against his death sentence. Signs of what might be in store first emerged four weeks ago when people began deliberately infringing martial law regulations by chanting slogans in support of Mr. Bhutto.

Following the incidents, the government cracked down by arresting senior PPP officials and rounding up district and local leaders. Estimates of the number now held range from several hundred to a couple of thousand.

## Engines loan for Zambia

By Michael Holman

LUSAKA, Oct. 17.

SOUTH AFRICA is to loan Zambia four locomotives in an effort to ensure that fertiliser imported through the country's southern route reaches maize farmers before the summer rains. It was announced here today. Although over a week has passed since President Kaunda reopened the route to bring in fertiliser, lubricating oils, machinery and other goods, as well as to carry copper exports, little if any traffic has moved on the Zambian side of the border.

## Egypt ready to sign Sinai oil deal

CAIRO, Oct. 17.

AN OIL CONCESSION agreement is expected to be signed next week by Egypt and a U.S. company for prospecting in an area of the Sinai peninsula, which is still under Israeli occupation.

Announcing the move today, the official Middle East News Agency did not name the U.S. company involved but said its agreement with the Egyptian General Petroleum Organisation would cover 500 square miles in Al-Bur area in southern Sinai overlooking the Gulf of Suez.

Under the Camp David accord last month, the area in which Al-Bur lies will be affected by the first Israeli withdrawal to be completed next year.

The news agency said that the U.S. company will undertake to spend \$50m on prospecting over nine years—the duration of the agreement—in addition to making a \$5m signatory grant to Egypt.

Meanwhile, the death is announced of Sheikh Abdel Halim Mahmoud.

He was spiritual leader of Al-Azhar mosque in Cairo. Mahmoud, who was 68, supported President Sadat's peace initiative with Israel but was insistent that east Jerusalem should be returned to Arab control. Agencies

## Japanese warning about EMS

BY OUR OWN CORRESPONDENT

TOKYO, Oct. 17.

MR. MICHIO MATSUKAWA, adviser to the Minister of Finance, today questioned whether the still to be finalised European Monetary System (EMS) will be "hostile" or "supplemental" to the present monetary order, based on the International Monetary Fund (IMF). He felt, however, European would show the wisdom of choosing a supplemental role. It remains to be seen whether the European countries can produce among their own diverse economies a "key" currency. Mr. Matsukawa told foreign correspondents in Tokyo. But regardless of how good the monetary system is it will continue to float against third currencies like the dollar and yen, he said. He predicted it will be an extremely difficult task to create harmony among the European currencies involved because of varying rates of inflation and other individual political factors. Mr. Matsukawa, until recently Vice-Minister for International Affairs, indicated that Japan would consult European countries on features of a new system which it feared will lead to monetary instability. On other monetary matters, Mr. Matsukawa said the present currency market is "still extremely unstable," but that the instability is largely the result of psychological factors in a market which chooses to ignore an improving trend in world balance of payments and trade. He said the key to the future of world economic development and monetary stability was whether the U.S. slips into "vicious inflation" and suffers a rapid slowdown in its own 45-month old recovery.

Mr. Matsukawa cautioned Europeans who believe that a higher rate of economic growth in Japan should lead to any quick increase in European imports to Japan. A better Japanese performance will benefit the much closer nations of southeast Asia, he said.

## Shipbuilders look to nuclear fleet

BY OUR OWN CORRESPONDENT

TOKYO, Oct. 17.

A RATHER noisy drama in a corner of South West Japan could have decisive significance for Japan's shipbuilding industry. Japan's first and only nuclear-powered ship, the 10,400-ton Mutsu, arrived at the dockyard of Sasebo Heavy Industries (SSK) in Krushu for repairs which are expected to take three years and cost ¥5.4bn (\$29m). The controversial ship was greeted by thousands of demonstrators on land and sea, who were restrained by almost as many thousands of riot police. Opposition to Mutsu from fishermen, local residents, and nuclear groups, environmentalists and radicals has been intense for most of this decade. Emotions reached a peak when the Mutsu began leaking radiation during scheduled repairs in September 1974. The Government, however, has pressed on doggedly, under pressure from the competition in the U.S., West Germany, France and Britain, all of whose nuclear ship programmes are well ahead. The Mutsu cost ¥7.7bn to build and was completed in 1972 at the Tokyo dockyard of Ishikawajima-Harima Heavy Industries (IHI). Its nuclear reactor was supplied by a Mitsubishi Group company. Today the ship would cost ¥50bn to build. Current (and heavily revised) plans call for the final completion of a safe and sound version of the Mutsu by 1987—some 18 years behind schedule. Plans to build a second ship have been debated. Japanese planners hope the experience of making the Mutsu work will more than compensate for Japan's lag in nuclear ship technology. With this experience, Japan would then enter world markets with reliable, low-cost nuclear ships. These would be built in one of five nuclear ship yards and then by the tens if world demand and such other factors as the cost of oil justified the effort. Repairing the Mutsu has been a boon for SSK which once produced some of the largest tankers in the world.

## TAIWAN-CHINA

## A slight softening among hardliners

BY MELINDA LIU, RECENTLY IN TAIPEI

CHINA'S RECENT conciliatory gestures towards Taiwan created a flurry of excitement among western diplomatic observers and prompted Taipei's reiteration of its stubborn no-negotiation policy. Taiwan's unchanging official line was most dramatically expressed by Kuomintang party Chairman Chiang Ching-kuo in 1976. "We shall have nothing to do with the leader of the Peking regime, except for battlefield contact in the shape of a bullet." Although the pragmatic trend in Peking seems to favour a peaceful negotiated settlement of the 28-year-old Taiwan issue, China's official attitude has not really changed either. Peking maintains it will liberate Taiwan in a manner which brooks no foreign intervention. Chinese officials pointedly refuse to discuss the possibility of using force to reach this goal. The official Peking Press, meanwhile, continues to carry barbed attacks against Chiang Ching-kuo, often couched in hostile terms which would seem to sabotage the possibility of bilateral talks. Nevertheless, the process of lessening tensions between the two sides has already begun. The most likely scenario for resolving the China-Taiwan stalemate involves gradual expansion of casual contacts, evolving eventually into official communication. According to the Chinese sense of time, this could take decades.

Of particular note was Peking's unprecedented willingness in August to send representatives to a physics conference in Tokyo where scientists from Taiwan were also present. The meeting followed high-level discussions in the foreign ministries of both Taipei and Peking, and ended China's 28-year-old policy of boycotting international conferences and sports meetings attended by Taiwan delegates. Recently, shelling agreement, ostensibly to allow the civilians on both sides to go about their farmwork in peace every other day. China is neither physically nor psychologically prepared to militarily invade Taiwan. Peking representatives in Hong Kong have gone so far as to suggest assistance could continue for decades even after official contacts evolved.

Taiwan residents who openly advocate Taipei-Peking contacts invite swift and draconian treatment as Communist spies under Taiwan's martial law. The normally docile Taiwan Press is nonetheless not totally devoid of an occasional daring deviation from the Kuomintang party line. Last year a *Wan* magazine—subsequently banned for its indiscretion—published an article saying "Taiwan has no oil. The Chinese mainland has oil. There should be a way to exchange between the haves and the have-nots."

China's accelerating pursuit of commercial and educational contacts with Japan and the West will multiply the probability of informal encounters between residents from both sides, particularly individual confrontations in third-party countries. This will be especially true as Peking follows through its plan to send thousands of students overseas, particularly to the U.S., which is also a prime goal for students from Taiwan. Taipei's hard-line attitude caused some observers to speculate whether Taiwan would try to avoid such contacts at all costs. But the Taiwan government has become more pragmatic since its 1972 expulsion from the United Nations and the subsequent diplomatic migration from Taipei to Peking. A local Taipei newspaper suggested a more flexible approach: "We should not treat the Communist Chinese students as snakes and scorpions and cut off contacts with them. On the contrary, we should use initiatives to persuade them, convince them and win them over."

In addition, commercial exchange between China and

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## AMERICAN NEWS

## CANADIAN BY-ELECTIONS

## Voters deal heavy blow to Trudeau's party

BY ROBERT GIBBENS IN MONTREAL

THE ELECTORATE of English-speaking Canada dealt a heavy blow to Mr. Pierre Elliott Trudeau's Liberals in 15 by-elections held on Monday. The party must now face the real possibility that it will be beaten by the Progressive Conservatives in the general election to be held by next July.

It is generally agreed that that election will be lost and won in Ontario, the most populous Canadian Province. The Liberals did especially badly there on Monday. Of the seven Ontario constituencies that voted on Monday, none returned a Liberal. Five returned Liberal members at the last general election.

The main campaign issue has been Mr. Trudeau's management of the economy. The decline of the Canadian dollar from above par with the U.S. currency less than three years ago to below \$5 U.S. cents now gave the Tories, under their young leader, Mr. Joe Clark, plenty to criticise. Earlier this year, Mr. Trudeau sensed that this issue was going to overshadow the other big question, that of national unity and the future of Quebec. After the Bonn summit, he initiated several medium-term budget economies, presenting himself as a man converted to conservative beliefs.

The message was carried into the Ontario ridings before the by-elections, and was also designed to respond to the more conservative mood across the country. The Government tightened up unemployment insurance, reducing benefits from two-thirds of basic salary to 60 per cent, and toughening conditions for new claimants. It also announced spending cuts of



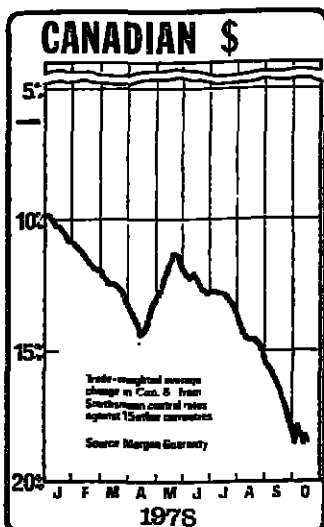
MR. JOE CLARK

owners' income tax (something traditionally done in Britain, but not in Canada). This proved attractive to middle-class voters in Ontario. They feel that they have been squeezed financially by Liberal economic policies. Other problems for the Liberals included a rate of inflation of 10 per cent, and rising interest rates in the big cities, after a period of wage and profit controls of

Mr. Trudeau's leadership must now be seriously questioned again in the Liberal party, although he says he will continue because too much cannot be deduced from the by-elections. Although speculation is increasing about the possibility of his resigning, and a new leader taking over, the Liberals may feel that this might not help their cause. There does not now seem any credible alternative to the former Justice and Finance Minister, Mr. John Turner, but there is very little time available for the full process of finding a new leader before the spring general election.

Many observers believe Mr. Trudeau will in fact stay on and lead the Liberals into the spring election. He can perform with brilliance when the odds are heavy against him, and he made a dazzling speech, with all the old fire, in the Commons last week.

The Liberal defeats appear to show that not only has Mr. Trudeau so far failed to persuade English speakers that he is the man to put the economy right: a Liberal actually snatched the claim to being the man who can keep Quebec in confederation. That was a claim which worked in the months after November, 1975, when Mr. Rene Levesque's Parti Quebecois was returned to power in Quebec. At one time the



Source: Morgan Guaranty

tactics worked so well that, judging by public opinion polls in 1977, he could have won easily if he had called an election. But the mood did not last. Monday's results show how deep the political rift has become between the English and the French-speaking provinces.

Unless both parties can resolve the impasse, the situation is ripe for exploitation by Mr. Levesque and his separatists, who for years have been arguing that Quebec does not have a sufficient say in the present federal system.

The Conservative approach has been that the Federal Government should negotiate greater autonomy in certain areas for the provinces, to make a "new confederation." The Liberals say that the separatist forces must be contained while more limited changes are made to the constitution. There is good reason to doubt whether the electorate at large has become very interested in the constitutional niceties. The economy was probably the overwhelming issue for most. There is also a distinct trend in the country to vote against the Government. The Liberal Government of Nova Scotia was the latest victim.

Later this week Saskatchewan will get an opportunity to add to the pattern. There Mr. Allan Blakeney's Government of the New Democratic Party, which practices a mild form of socialism, is also thought to be in danger of falling to the Progressive Conservatives despite a uranium-based local boom.

## U.S. output rises in September

By Jurek Martin

WASHINGTON, Oct. 17. INDUSTRIAL PRODUCTION in the U.S. rose by an estimated 0.5 per cent last month, the same rate as in August and close to the average for the previous five months.

This denotes that the economy is still expanding at a reasonable rate, though a clear pattern has emerged showing that output of business equipment and construction materials is moving ahead more rapidly than that of consumer durables.

In September, for example, business equipment production went up by 0.6 per cent (a smaller increase than in previous months). Consumer goods, as a whole, only rose by 0.1 per cent, while consumer durables fell by 0.7 per cent.

This was largely because car assemblies dropped to an annual rate of 8.9m units, from the 9.4m units of August.

## Fiji, Costa Rica telephone links

TELEPHONE CALLS to Costa Rica and Fiji from the UK can now be made by direct dialling, bringing to 78 the number of countries on the direct link. The standard charges will be £1.05 a minute.

U.S. COMPANY NEWS  
Recovery continues at Chase Manhattan; Acquisitions boost Philip Morris; Substantial increase for Republic Steel. Page 34.

## Egypt and Israel move rapidly towards a treaty

By Jurek Martin

PEACE TALKS between Egypt and Israel appear to be moving towards a rapid and successful conclusion.

The two Defence Ministers, Lt. Gen. Kamal Hassan Ali of Egypt and Mr. Ezer Weizman of Israel, said on television that they thought essential agreement could be reached by tomorrow.

This could enable the Israeli Cabinet formally to approve the treaty as early as next Sunday, and for the two delegations to initial the agreement soon after. The White House announced today that President Carter would see both Defence Ministers later today, which may be taken as further confirmation that few obstacles remain.

The two sides have been working in formal and informal sessions from an American draft treaty, put on the table last Friday.

Although a theoretical news blackout is in effect, the U.S. official reporting on the talks has confirmed that the differences

have appreciably narrowed in the past two days. Most of the work has been done by legal experts polishing the final draft.

The U.S. official has emphasised that there is no "legal link" between the Egyptian-Israeli treaty and agreement on a new regime for the West Bank and the Gaza Strip, although, as President Carter pointed out at his Press conference last week, the two are clearly inter-related.

There have been discussions here "on the side" about the West Bank and Gaza Strip and, of course, it remains likely that the final treaty between Israel and Egypt will not be put into effect until there is evidence of progress in solving that far more contentious problem.

In fact, the Camp David accords spelled out, with some provision the main areas of the bilateral treaty, leaving the negotiators to work on the timing of such items as the Israeli withdrawal from Sinai.

## Keeping pressure on the Teamster chief

By John Wyles

NEW YORK, Oct. 17.

THE International Brotherhood of Teamsters has long been the largest and most controversial organisation in the U.S. labour movement. It has been a target for political investigation since the late 1950s when Robert Kennedy tried to expose links with organised crime, and the Carter Administration is now launching its own attack on some of the union's most traditional practices.

Mr. Ray Marshall, the Labour Secretary, yesterday filed suit in a federal district court in Chicago to prevent the Teamsters' Central States Health and Welfare Fund from renewing a contract first established in the early 1950s with an insurance brokerage run by Mr. Allen Dorfman, a Chicago businessman.

One of the most important aspects of the suit is that it maintains pressure on the Teamsters' president, Mr. Frank Fitzsimmons. Mr. Fitzsimmons assumed leadership of the union when its then president, Mr. James Hoffa, was sent to prison in 1967. After regaining his freedom in 1973, Mr. Hoffa appeared to be preparing for a leadership challenge which was forestalled by his disappearance in July, 1975.

Mr. Fitzsimmons, who was a regular visitor to the Nixon White House, but to whom no welcome has been offered by this Administration, could play a

trustees of the fund over the last three years and charging them with failure to exercise fiduciary responsibilities in making 15 different loans including \$30m to a subsidiary of the Hyatt Corporation and \$25m to Las Vegas interests.

Although technically separate, the central states health and welfare fund is administered by the same trustees and the Labour Department has acted because it learned that the trustees intended this week to extend the contract with Mr. Dorfman's company for another three years.

The department's suit seeks an injunction to prevent this and alleges that the trustees violated their fiduciary responsibilities by contracting with Amalgamated Insurance for services in a manner that violated the law's "normal standards of prudence." The fund covers more than 200,000 Teamster members in 11 states. It collected \$23m in contributions last year and distributed \$193m in benefits.

The congressional committee investigations in which Robert Kennedy started in 1963, heard claims that Dorfman's company had received \$3m in commissions and fees from the fund between 1950 and 1958 of which \$1.65m had been excessive by the standards set by the National Association of Insurance Commissioners.

## Car prices up

DETROIT, Oct. 17. CHRYSLER CORPORATION is raising the prices of the Japanese-built Dodge and Plymouth sub-compact cars it sells. Some optional equipment will also cost more.

The increase averages \$114, or 2.4 per cent, while average options will go up by \$30, or 4.3 per cent.

The two most expensive models, the Plymouth Sapporo and the Dodge Challenger, are to be priced at \$6,166 and \$6,167. At the low end of the market, the Dodge Colt coupe's price went up to \$3,813.

The cars are made by Mitsubishi Motors, in which Chrysler has a 15 per cent interest.

## Pennine path goes 50 miles

THE 50 MILES Calderdale Way is to be opened on Saturday by Lord Winstanley, Chairman of the Countryside Commission—is the longest recreation footpath to be created with the commission's help.

It is a circular walk, in Pennine country, around and to the west of Halifax, devised by local civic societies and amenity groups and established with support from West Yorkshire Metropolitan Council and the Metropolitan Borough of Calderdale.

Countryside Commission grant aid has paid half the salaries and other expenses—including materials cost—of two footpath officers employed by West Yorkshire. The way is linked to other existing rights of way and to bus services so that short sections can be walked without the need to double back. Other linking paths are still to be developed.

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## Carter may act on UN budget

PRESIDENT CARTER might persuade the U.S. Congress to reverse an amendment which reduces the U.S. contribution to the regular UN budget, American officials said.

The officials said Mr. Carter could present the amendment for reconsideration in January. Mr. Carter has said the congressional vote made it difficult for the United States to oppose similar Soviet action.

The amendment cuts \$27m from the regular UN budget and prohibits American donations to the technical programme of the UN and its 12 specialised agencies. Reuter

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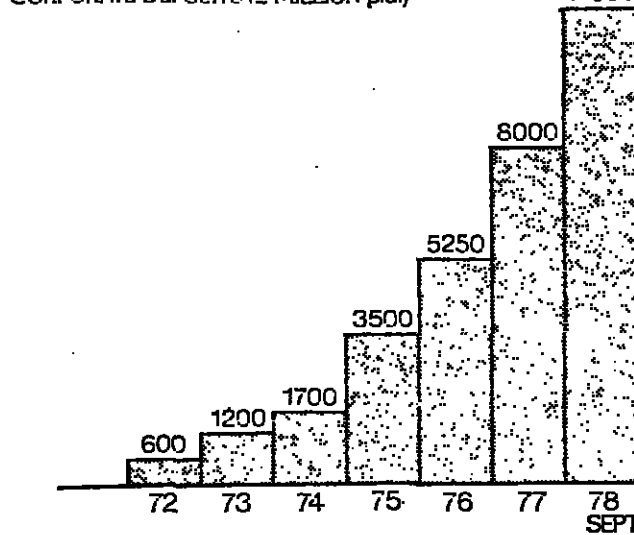
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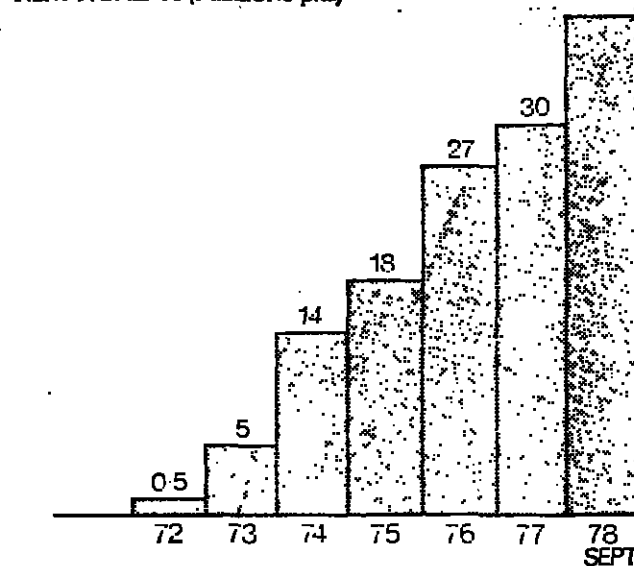


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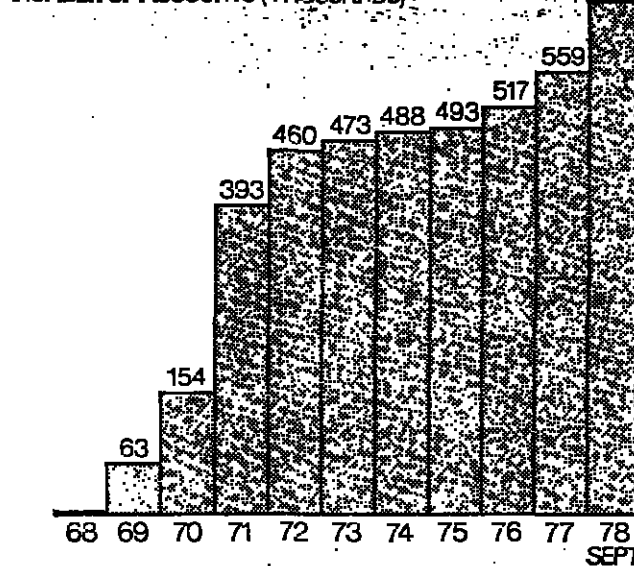
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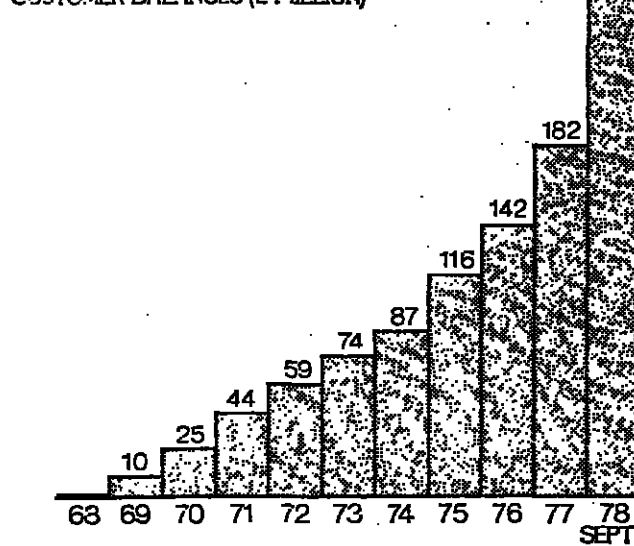
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# NATIONAL Girobank



## WORLD TRADE NEWS

# British export performance in W. Germany falters

BY GUY HAWTIN

FRANKFURT, Oct. 17.

BRITISH EXPORTS to West Germany during the first eight months of the year grew at a slower rate than those of West Germany to the UK. This is a reversal of the trend over the past two-and-a-half years but it may be explained by the fact that the summer months are always slow for British exports.

British exports to the federal republic totalled DM 7.7bn (94.13bn) in the opening eight months of the year—an increase of 16.1 per cent on the previous year's performance. In contrast, German sales to the UK rose by 17 per cent to DM 10.76bn.

Even more distressing for British trade officials, perhaps, is the fact that non-oil exports grew by only 12 per cent from DM 6.11bn to DM 6.53bn during the period under review. This is of particular concern as sales of North Sea oil in the Federal Republic have been inflating British export figures in West Germany considerably for the past 18 months.

During the first eight months of the year Britain's share of the West German market has gone up from the 4.5 per cent recorded in the comparable period of 1977 to 4.9 per cent. However, West Germany's share of the UK market has risen from 5.2 per cent to 5.9 per cent during the same period.

There, figures, attributed by the British Embassy trade staff from statistics provided by the Federal Statistical Office in Wiesbaden, are only provisional. Changes may become apparent when the complete breakdowns are published in a month's time. The first seven months' figures

—which provide a complete breakdown of British exports—show that during this period total UK exports to the Federal Republic expanded by 18.1 per cent from DM 5.72bn to DM 6.75bn. At the same time Britain's share of the West German imports market rose from 4.2 per cent to 4.8 per cent.

They also show that British exports of North Sea oil have been taking a larger and larger share of the German Petroleum market. During the first seven months they increased from DM 427m to DM 747.5m—and at a time when the OPEC price was rising sharply against the dollar in which oil prices are calculated.

## Magirus extends range

BY KENNETH GOODING

MAGIRUS DEUTZ, part of the pan-European Iveco group, is launching four new trucks on the UK market and is aiming for total sales of 1,500 units next year in Britain.

Magirus, a West German concern, first entered the UK market for on-road trucks only in 1974 although it had been selling its off-road dump trucks in Britain for some time before that. By the end of September this year it had sold 610 units, nearly double the total sold in the same nine months of 1977.

The new-to-the-UK models are a 16-tonner, which made its debut at the Paris Motor Show recently,

Babeck Bau, the German Babcock Construction subsidiary, has been awarded a \$233.7m contract to construct five hospitals in Libya. Contracts for the turnkey projects were placed by the Libyan Secretariat of Health. The five hospitals will be constructed on five different sites, including two in desert areas 500 kilometres away from the capital, Tripoli. The hospitals will have a 135 bed capacity and the contracts also cover the complete technical and medical equipment of the installations, as well as accommodation for the medical and nursing staff. The planning for the five projects will be undertaken by ICO Pape of Hamburg.

two new tractor units plus a six-wheeler. With these new comers, Magirus has a range from 5.7 tonnes to 50-ton tractor units at prices from £8,000 to £40,000 in the UK.

The build-up and increased penetration in Britain reflects to some extent Magirus' involvement with Iveco, which links Fiat of Italy, Unif of France and Magirus via a holding company which is 80 per cent controlled by Fiat.

Whereas Fiat supplies trucks with water-cooled engines, Magirus' range incorporates air-cooled engines from Klockner-Humboldt-Deutz, the German concern which owns the rest of Iveco's shares.

## Dealers ask Datsun to lift quota on cars

By Charles Smith

TOKYO, Oct. 17.

A GROUP of 30 Datsun car dealers from the UK has arrived in Japan to demand the "reinstatement" of car shipments planned for October and November by Nissan Motor but now cut back under pressure from the British Government.

The leader of the group, Mr. Peter Fletcher, told the Financial Times that a strong protest about the cuts had been lodged with the Ministry of International Trade and Industry (which has been dealing with the British Government on the car issue).

A second meeting with MITI is planned for Thursday when he says "the indications are that we may get a favourable response."

The Datsun Dealers Association, of which Mr. Fletcher is chairman, consists of 450 family-owned companies throughout the UK which have been handling retail distribution of Datsun cars for the past 10 years.

Mr. Fletcher claims that more than 20,000 jobs will be endangered if Datsun car sales in the UK are permanently cut back as the result of export restraint arrangements made at Government level.

Mr. Fletcher is pressing for the restoration of at least some of the cancelled shipments, and for an increase in November shipments from the present limit of 4,500 cars.

His arrival in Tokyo coincides with the release of figures for September shipments of Japanese cars to the UK. These show a moderate rise from August in passenger car shipments (11,961 units as against 10,020 units), but a decline in the number of commercial vehicles (770 units down from the August figure of 1,505 units).

The September figures for passenger cars and commercial vehicles are lower than those for the same month of 1977.

Car flood must stop, Page 11

## Francorail wins order

Francorail said it and its Brazilian associate, COBRASMA, received part of a \$70.4m order for 150 traction units for the East-West line of the Sao Paulo metro system, Reuter reports from Paris.

Francorail and Jeumont-Schneider unit, Sigla, received a 217.6m share of the overall order to supply electronic traction equipment.

## TRADE WITH IRAQ

# Semi-embargo is beginning to bite

BY PATRICK COCKBURN

U.K. EXPORTERS are now finding that the directives issued by the Iraqi Government limiting trade with Britain are beginning to bite. These directives to ministries and State organisations, placing an embargo on trade with Britain except in special circumstances, were issued by the Baghdad Government in response to the expulsion of 11 Iraqis from Britain in July.

With Iraq's oil revenues, as the second largest Arab oil producer, totalling \$9.6bn in 1977, there were hopes that British exports would rise. They were worth £167m last year but in the first seven months of this year they totalled £123.5m, a 28 per cent increase on the same period the year before. Most of the orders were for machinery and vehicles.

These exports consisted of small contracts. No British companies have been successful in bidding for major projects in the past and many of them have been wary of going for the bigger schemes. Wimpey's bids for the \$1.2bn Baghdad-Istanbul railway and the Umm Qasr civil port development in the south of the country were considered a test case. Wimpey was originally optimistic about their chances but at the beginning of October the railway contract was given to Mendes Junior of Brazil.

It is not clear if the semi-embargo on contracts with Britain played any role in Wimpey losing the contract but bad political relations between the UK and Iraq cannot have helped. Such Government directives are usually sporadically applied, and limited by Iraq's keen sense of its own economic interests, but some of the smaller exporters say that they are now losing contracts.

Dealing with Iraqi Ministries as fast as the growth of their exports. Japanese companies in Baghdad, however, are worried that the rising value of the yen is making them progressively less competitive.

Worst hit by such demands have been the West Germans. In the past they have been Iraq's largest supplier. West German companies have won such important contracts as the trans-Mediterranean, and the \$1bn Turkish pipeline, linking the northern Kirkuk oil fields with the Mediterranean, and the \$1bn Soviet companies are now mainly involved in dam and power station contracts.

This should leave the door open for France and Italy, the two largest consumers of Iraqi oil. The Italians have so far been unable to capitalise on this though Fiat is leading a consortium of companies in the running for \$800m worth of contracts. The French have made a strong diplomatic drive for good relations with Baghdad. Raymond Barre, the French Prime Minister, visited the country last year following on previous visits by the former Prime Minister Jacques Chirac. Despite the sun-battle between Iraqi security men and French police in the summer, relations have remained good.

The strong French diplomatic position has yet to be translated into a major increase in export orders, and French trade with Iraq is still heavily in deficit. A major arms deal has long been discussed. The Iraqi army is almost entirely equipped with Soviet weapons but Baghdad has spoken of diversifying sources of supply. French helicopters, such as the Alouette, are already in service and 32 Mirage F1s have been ordered, but so far there is little sign of the major deal the French are looking for.

Given Iraq's bad relations with the U.S.—diplomatic relations have not been restored since they were broken off in 1968—there is a limited number of suppliers for sophisticated equipment. The main pressure has been on West Germany and Japan as the two largest exporters to Iraq. The Japanese have responded to this and their Iraqi oil imports are increasing, though not quite as fast as the growth of their exports.

Noted that West German imports of Iraqi crude have dropped over the past two and a-half years. Their exports were worth \$65m a month in 1977 while oil imports were running at only \$10.5m.

Early this year the Iraqis imposed an embargo on further contracts with West Germany until they raised their consumption of Iraqi crude. The West Germans argued that they could not put pressure on the oil companies to change their purchasing arrangements and in any case the Iraqi crude was too heavy for German refineries. The embargo against Iraq's oil exports has only begun to bite since July, but so far there are no indications that West Germany will bow to Baghdad's demands.

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## India in fighter engine deal with Soviet Union

BY K. K. SHARMA

NEW DELHI, Oct. 17.

AGREEMENT HAS been reached with Russia on supply of a more powerful engine for the MiG-21 to be built in India under licence. This follows talks with a Soviet team on ways to accelerate the indigenisation of the improved version of the aircraft.

India already makes the MiG-21 in a three-factory complex and has tried hard to get a better engine to give the aircraft greater thrust in combat. This has now been agreed to and the improved version should be in series with the Indian Air Force by 1980.

## Fokker in French talks

BY CHARLES BATCHELOR

AMSTERDAM, Oct. 17.

A DUTCH delegation flew to Paris today for talks with the merged aircraft company it is French aircraft authorities on now creating from VFW and Messerschmitt-Boelkow-Blohm, the two countries' aircraft industries. The Dutch team was headed by Economics Minister Mr. Gijs Van Aardenna and the State Secretary at the Defence Ministry Dr. W. van Eekelen. They were due to return to The Hague late this evening.

The Dutch aircraft manufacturer Fokker is to seek closer co-operation with the French aircraft industry now that its links with the West German Vereinigte Flugtechnische Werke (VFW) are to be loosened. West German government does not appear ready to accept aircraft

Fokker is thus seeking to strengthen its links with the French aircraft industry. A French aircraft, the Breguet Atlantique made by Dassault, is together with the Lockheed Orion, a potential successor to the Neptune currently in use by the Navy as a reconnaissance aircraft. The Navy is in favour of the Orion, which is also cheaper than the Atlantique, but Fokker favours the French not appear ready to accept aircraft

## A representative cross-section of the Swiss economy.



Quite likely the first glance at this group picture of the third-year class in the elementary school at Aesch in Canton Basel-Stadt will show you the representative cross-section of the Swiss economy smiles hospitably at you on 48% of the faces. According to an estimate of the Federal Office of Statistics for 1977, almost half of all Swiss are employed in service occupations — jobs that make Switzerland typically Swiss just as much as alpen glow and powder snow.

Which is to say that of all the Heidis, Andres, Hans-Uelis, Isabelle, Marcos, and Ginas in Switzerland who today are cramming geog-

raphy, physics, English, algebra, and so on, every second one will eventually take up a trade that serves to serve somebody — whether waitress, physician, cabdriver, hotelkeeper, hairdresser, shop assistant, mountain guide, or conductor.

Because, contrary to a widely held belief, the Swiss don't make their living just by producing cheese, chocolate, watches, and machinery.

The Swiss make their living chiefly from Switzerland, (as a matter of sober fact, tourist hospitality is a major branch of Swiss industry.) And when the Swiss get to an age where they

are no longer judged by their school records, they are judged by their services.

This also applies to Swissair. Here not only modern aircraft are needed (Swissair will shortly be getting two more DC-10s, two DC-9-51s, and — a new model — 15 DC-9-80s) and a world-wide route network (Swissair flies to 90 destinations all over the world), especially needed are the qualities for which the Swiss have become almost proverbial: punctuality, dependability, and Swiss hospitality (meaning, for instance, that in our menu-planning religious customs, diets, and small children are provided for).

As you see, a great many people in Switzerland are involved somehow in helping to enable others to do something. For instance, to do nothing for a few days or weeks, Switzerland is the ideal host country for that sort of thing.

And in fact perhaps 15 years or so hence, on your Swissair flight Evelyn (the one at the bottom, right) may actually bring you your aperitif. She's already made up her mind to be a Swissair hostess.





## HOME NEWS

# Lever Brothers pledge to peg soap prices

BY PAUL TAYLOR

LEVER BROTHERS, the competitor, Procter and Gamble, has given assurances to hold down the price of its soap, detergent and other related products for at least nine months following a Price Commission investigation.

The Price Commission report published yesterday shows that the company has pledged not to increase prices before July 30 unless it encounters unforeseen cost rises or other exceptional circumstances. It will affect leading products like Persil, Omo, Lux, Vim and Domestos.

The other major result of the Price Commission investigation is that the company has said it was willing to reduce consumer confusion over temporary price reductions (TPRs) by marking the recommended retail price on "money off" and "price marked" packs.

Lever notified the commission in June of its intention to raise the price of soaps, detergents and related products by an average of 4.5 per cent. This price rise has already been allowed under the profit safeguard regulations, but the commission said it wished to investigate the increase, particularly because of the company's policy of offering TPRs.

The Price Commission said it had decided some price restraint was appropriate because competition in the washing powder and detergent market was largely confined to two companies.

It is also investigating a similar price increase application from Lever's main

Much of the report concerns the question of the company's use of TPRs. The commission appears to have steered a middle course between the enthusiasm expressed for TPRs by Lever and the opposition expressed to them by consumer organisations.

It rejects the suggestion that these "bargain offers" generally confuse housewives but accepts that many retailers dislike them.

The word "temporary" was a misnomer because TPRs were "so extensively used," but the commission was "unable to conclude that their use is clearly against the consumer interest."

If recommended retail prices were included on soap and detergent packs and were carefully defined, confusion might be avoided but the Department of Prices and Consumer Protection should undertake to discuss the issue in greater depth with Lever and other companies.

Lever said yesterday that it felt the report was in the main "a favourable endorsement" of its approach to business. It would co-operate with a further study of TPRs but said it was "most concerned" with the commission's views on adequate returns on capital.

## Gales halt oil switch from Greek tanker

By Robin Reeves

FALMOUTH and Rotterdam have both offered to receive the crippled Greek oil tanker, Christos Bitas, for dry dock repairs, should the salvage operation off the Welsh coast, which entered its sixth day yesterday, prove successful.

News of the offers emerged as the tanker was being towed down the Irish Sea in search of calmer waters to resume the offloading of the stricken vessel's oil. Gale force winds and heavy seas had earlier halted pumping of the oil into the 30,000 ton British Dragon moored alongside.

A final decision on the tanker's destination may not be taken until all, or most, of the oil has been pumped out. The vessel was yesterday reported, no longer to have a list. But she was still lying deep in the water, with a draught of some 60 feet.

For the first time since the tanker hit a reef off the Pembrokeshire coast last Thursday, oil was reported coming ashore along the Welsh coast.

Coastguards reported "minor pollution" on beaches from Newquay, to Caldey Island. Already treated with detergent, the oil should disintegrate within a few days.

## Output policy is real issue, says Thatcher

By Our Lobby Staff

THE CONSERVATIVE Party's internal differences over incomes policy were minute when set against the "real issues" facing the country, Mrs. Margaret Thatcher said yesterday.

Speaking while campaigning in the by-election at Berwick and East Lothian, the Tory leader said: "To hear some commentators and to read what they say, you would think the whole of Britain's future depended on 6 per cent. What absolute nonsense."

Mrs. Thatcher said that countries like Germany, South Korea and Taiwan were tremendously successful but had never had an incomes policy. "They have an output policy—incentives for getting up output. That matters far more than 6 per cent," she said. The output policy included lower taxation and a tighter control of money supply.

"We have become a low wage, low output economy," she said.

## Economic indicators point to recovery continuing next year

BY DAVID FREUD

FURTHER SIGNS that Britain's economic recovery may continue through the early months of next year emerged in official figures released yesterday.

For the second consecutive month, cyclical indicators, prepared by the Central Statistical Office to provide advance warning of turning points in the economy, suggested an increase in activity in the New Year.

The index of shorter-leading indicators, which points about six months ahead, rose in August, following an increase in July—though the figures must be treated with some caution because only two of the five economic variables which contribute to it are available.

The increase is based therefore on rises in new-car registrations and new hire-purchase credit.

The index of longer-leading indicators, which looks ahead on average for about a year, also presents a fairly optimistic

picture. It rose in September, following the gain in August, which came after a steady downward trend for nine consecutive months.

This index also must be treated with reserve because it relies heavily on the performance of the stock market and also because only two of its four components are available.

This means that the rise in the index was caused by a small increase in the FT-Actuaries 500 share index, accompanied by a slight fall in short-term interest rates, which are used in inverted form.

The index of coincident indicators continued to rise in August, due to a small increase in both the volume of retail sales and manufacturing output.

Inclusion of the three measures of gross domestic product for the second quarter into the index confirmed its upward movement through the early part of the year.

## Insider dealing Bill for next session

BY PHILIP RAWSTORNE

A NEW Companies Bill is to be included in the Government's legislative programme for the next session of Parliament. The programme, to be outlined in the Queen's speech on November 1, was agreed by the Cabinet yesterday.

The Companies Bill is expected to be based on the Government White Paper published this year. It would cover insider dealing, directors' interests and employees' rights to information.

Bills on housing, education and National Health Service reorganisation will form the core of the Government's programme for what will be the last session before a General Election.

Mr. James Callaghan, the Prime Minister, has promised laws to bring in a council tenants' charter and to give more influence to parents and teachers in running schools.

Health Service reorganisation, subject to the recommendations of the Royal Commission, would seek to make management more responsive to patients' and employees' needs.

A referendum on devolution will be a key feature of the Queen's Speech. In opening debates the Government, which will rely heavily on Scottish National Party support to give it a Commons majority, is to announce a firm date for the referendum, probably in March or April next year.

## Rise in demand for executives

THE DEMAND for UK executives rose again in the third quarter this year according to MSL, the management consultants, who keep an index of job recruitment advertising.

For the three months to the end of September, the MSL index rose from 107 to 109. The company said this meant demand for executives was the highest in four years. The demand for computer specialists and accountants was particularly strong.

## Neave flexible on Ulster councils

BY STEWART DALBY

MR. AIREY NEAVE, the Opposition spokesman on Northern Ireland yesterday, finished a 35-hour visit to the province, where he saw leaders of the political parties in a bid to gain support for the Conservatives' tentative plan for regional councils or a new tier of local government.

Mr. Neave said he wants to examine ways of filling the vacuum in local government between the effectively powerless 26 district councils and the all-powerful direct rulers from Westminster.

An independent inquiry might be the way to solve the problem, Mr. Neave indicated.

He said that there was no question of an immediate return to devolved government like the Stormont parliament, which was dissolved in 1974. But the legislative pressure at Westminster meant that in key areas like planning and education Northern Ireland was not getting the kind of local government it deserved.

He conceded that the Conservative plan for regional councils, which would have the administrative power of a county council, had met with stiff opposition, particularly from the main Catholic party, the Social Democratic and Labour Party.

## Majority

"The SDLP are not the slightest bit interested," Mr. Neave said. The opposition to it was that the county councils were based on the principle of majority rule and that in Northern Ireland this would mean automatic loyalist domination because of the way the boundaries are drawn.

Mr. Neave, who was accompanied by Mr. John Biggs-Davison, the Conservative second spokesman on Northern Ireland, maintained that he was flexible on the local government question.

"What we would like to do is set up an independent inquiry to see how we can get round the problem of automatic majority rule."

He related the plan for a non-legislative assembly which has been dusted off by Mr. Mason, the Northern Ireland Secretary, and presented to politicians in the Province.

## Minister attacks CEEB policies

BY JOHN LLOYD

A GOVERNMENT minister yesterday criticised the Central Electricity Generating Board for being "old fashioned" in its fuel policies.

Mr. Alex Eadie, a junior minister at the Department of Energy, said that the CEEB's view that the National Coal Board was unable to produce coal efficiently was "exactly the same as it had said in the sixties," when oil was cheap and coal production was falling rapidly.

Mr. Eadie's criticism, which he admitted was not wholly in line with the views of the Department of Energy's civil servants, came in the form of a letter to the CEEB voiced by Mr. Anthony Wedgwood Benn, the Energy Secretary.

Mr. Benn yesterday said "the electricity industrialisation" was not wholly in line with the views of the Department of Energy's civil servants, came in the form of a letter to the CEEB voiced by Mr. Anthony Wedgwood Benn, the Energy Secretary.

He thought the real breakthrough in productivity would only come as the largest modern pits replaced the older pits, and as new technology was introduced.

Investment in the mines—now running at about £40m—was only half of what was needed if the industry were to satisfy rising demands.

Mr. Eadie, who was responsible for a £45m programme, introduced in May this year, aimed at substituting coal-derived fuels for natural oil and gas by the end of the century, believes that the industry is to produce enough coal to manufacture substitute oil and gas.

## Agents' tribunal told of gambling and lunches

FINANCIAL TIMES REPORTER

APPOINTING A gambler as head of the Crown Agents' sterling money market operations seemed very strange, Mr. Peter Nowers, an official in the organisation until his retirement in 1976, told the tribunal investigating the agents' £224m losses yesterday.

The tribunal heard of internal complaints about the life style of the late Mr. Bernard Wheatley, the money market manager who was committed for trial on corruption charges shortly before his death last year.

Mr. Nowers, formerly agents' office fund accountant, said that his protests about Mr. Wheatley's lunch bills as high as £35 in the early 1970s "sent my blood pressure up."

Mr. Nowers quizzed experts with members of the financial directorate. "I was given to understand that the Crown Agents could not pay Wheatley what he was considered to be worth as a money market operator, and he must have been some indulgence to this point."

He had explained his concern about the way in which the Crown Agents were being run to Sir Stephen Laker, the former chairman. He recalled no action being taken.

Talking of Mr. Wheatley, Mr. Nowers said: "It did strike me as a very strange appointment to put in control of fairly indefinite sums, large amounts of money who was known to be a frequent gambler."

## £179 US. holiday offer in Cosmos list

A 12-DAY package holiday in New York for £179, offered by Cosmos, the tour operator, is the latest development in the transatlantic fares battle.

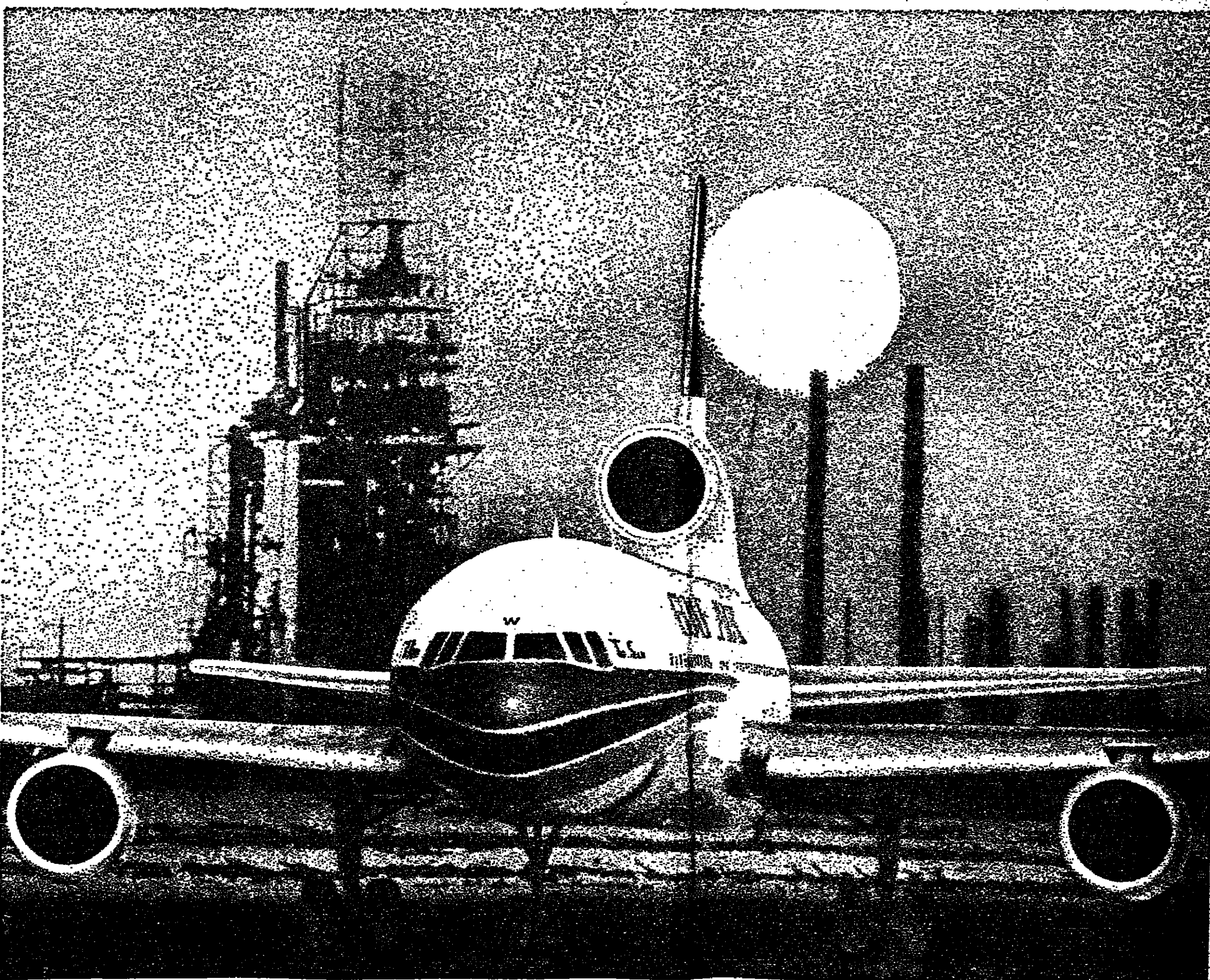
The company's lowest-price New York all-in tour is marginally dearer than other discount travel-only fares. British Airways' APEX fare is £149 and the Laker Skytrain costs about £139 return.

Cosmos offers several other

package tours in the U.S., including the Old South and Florida, and the West.

The company, like other tour operators has introduced free compensation for holidaymakers delayed by industrial action. Customers may also cancel a holiday of eight days' duration or less after 34 hours, and an 11-15 day holiday after a 36-hour delay, and receive full compensation.

# The Gulf. A new world. Gulf Air is part of it.



Within a decade, the states fringing the eastern coast of the Arabian Peninsula have become a new world. Rich in themselves, rich in opportunity. Fast developing into international trading and financial centres. Breeding new industries.

Gulf Air is a part of that new world. An international airline flying the most modern equipment, including Lockheed TriStars and the advanced Boeing 747-200. A regional airline serving more destinations throughout the Gulf than any other airline. An airline unique in its offer of Golden Falcon Service.

The Gulf is a new world. When you fly Gulf Air, you're a part of it yourself.



Abu Dhabi, Amman, Amsterdam, Bahrain, Beirut, Bombay, Cairo, Dhahran, Doha, Dubai, Karachi, Kuwait, Larnaca, London, Muscat, Paris, Ras Al Khaimah, Sana'a, Sharjah, Shiraz.



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# A Platform to stand on.

Remember, little more than a decade ago, when many people doubted there was oil beneath the North Sea? But then the huge drilling rigs began probing thousands of feet beneath the seabed and the even more massive production platforms began to appear. And today, the first chapter of the North Sea oil story is ending happily with self-sufficiency in sight and a problem for Britain which many other nations would love to have: how to spend wisely the hundreds of millions of pounds received each year from the growing revenues of taxes and royalties.

Nobody pretends that the oil won't run out eventually. It's no 'cure all' and no windfall. But this much is clear: Chapter one in the North Sea has been a success, with eleven fields in the U.K. sector already producing more than half the nation's requirements. Chapter two, the effort to increase and prolong supplies through new discoveries and the development of economically marginal fields, can be successful too.

But it will require the resources and efforts of the private oil companies, with encouragement from the government.

It will require a public policy that continues fair treatment and economic incentives.

That's the platform we stand on.

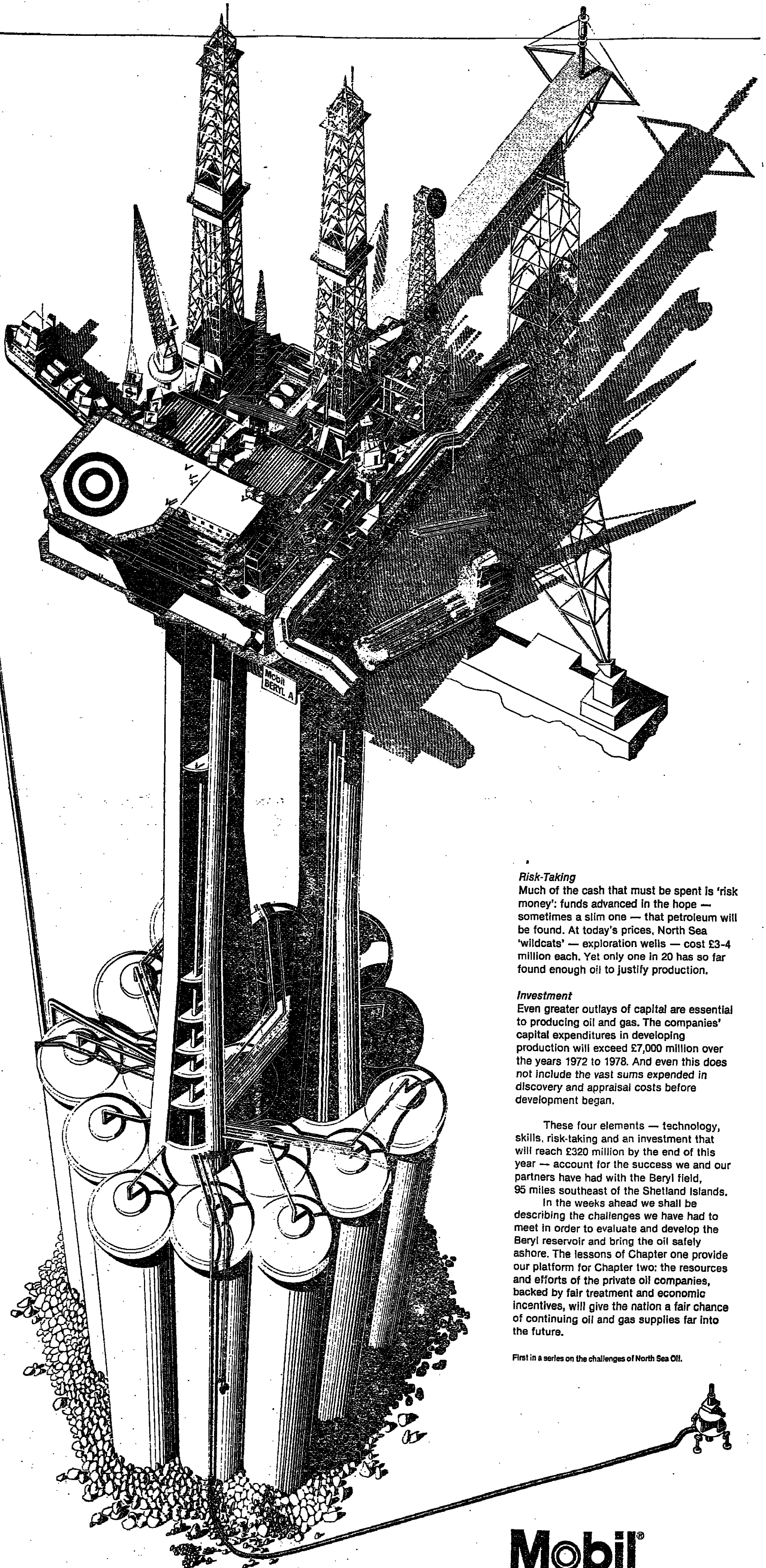
What did it take for Britain to come so far so quickly? The keys to success have been:

## Technology

Drilling and production techniques used in many parts of the world were brought to the North Sea but they were sometimes inadequate to cope with the great depths of water and the ferocity of the weather. New ideas were then tried out as oil men pushed back the frontiers of known technology.

## Skills

Behind the drilling rigs and giant producing platforms lay human prowess in everything from geophysics and geology to deep sea diving — jobs that the oil industry was in a unique position to fill with highly experienced specialists, and which British people are filling in growing numbers.



## Risk-Taking

Much of the cash that must be spent is 'risk money': funds advanced in the hope — sometimes a slim one — that petroleum will be found. At today's prices, North Sea 'wildcats' — exploration wells — cost £3-4 million each. Yet only one in 20 has so far found enough oil to justify production.

## Investment

Even greater outlays of capital are essential to producing oil and gas. The companies' capital expenditures in developing production will exceed £7,000 million over the years 1972 to 1978. And even this does not include the vast sums expended in discovery and appraisal costs before development began.

These four elements — technology, skills, risk-taking and an investment that will reach £320 million by the end of this year — account for the success we and our partners have had with the Beryl field, 95 miles southeast of the Shetland Islands.

In the weeks ahead we shall be describing the challenges we have had to meet in order to evaluate and develop the Beryl reservoir and bring the oil safely ashore. The lessons of Chapter one provide our platform for Chapter two: the resources and efforts of the private oil companies, backed by fair treatment and economic incentives, will give the nation a fair chance of continuing oil and gas supplies far into the future.

First in a series on the challenges of North Sea Oil.

**Mobil®**







## HOME NEWS

# Expand export role, design teams urged

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

THE GROWING overseas role of UK design consultants, who are involved in work worth £7bn, might be expanded further, according to a report published today by the Civil Engineering Economic Development Committee.

The report describes the scale of British consultancy services overseas as an important success that contributed £500m net to the UK balance of payments in 1977. It comments that significant scope remains for further penetration of export markets and suggests that public-sector consultancy work might secure much more prominently in overseas business.

UK public utilities and local authorities have substantial internal design resources to supply domestic needs but until recently they have done little to help the balance of payments. The report says that they should now seek to develop a strong export role.

## Wasteful

It comments: "Individual enterprise and the impartial service provided by consultants are valuable aspects of export success and deserve encouragement. Nevertheless, concerted effort should also have an important place in exploiting the UK's export opportunities, especially where British expertise in design and operation is divided between different organisations and where large sales of manufactured goods are in prospect."

The committee observes that public-sector design consultants—who carry out overseas work worth about £50m each year—have in some cases joined private consultants, contractors, and manufacturers to compete for overseas work and that the possibilities of similar co-operation on a much wider scale should be explored.

Such a move, the report suggests, would avoid wasteful competition, although it accepts that some export competition between public and private sectors could be avoided and may stimulate efficiency.

The committee accepts that some barriers may obstruct co-operation, such as the disclaiming of financial liability beyond certain limits by public-sector consultants. However, it believes that such obstacles must be overcome if UK design

# Industry 'not using overdrafts to the full'

By Our Midlands Correspondent

INDUSTRY IN the west Midlands has so far this year taken up only a third of the £300m overdraft facilities made available by one of the clearing banks.

Mr. Anthony Budge, a director of Barclays and chairman of the Birmingham local Board, said yesterday that industry in the region over the past five years had hardly ever taken up more than half the overdraft facilities available in Warwickshire, Worcestershire, and Staffordshire.

Mr. Budge was giving an evening message to the components industry that cash is available for new ventures. He said there was a wide discrepancy between the large and medium-sized companies. Those with overdraft limits of more than £1m had taken up only 18 per cent of the facilities, compared with the 50 per cent of those below that limit.

The crucial problem for industry was the lack of real profitability. Since 1980, the rate of return at historic costs had been fairly constant, at about 13 to 15 per cent.

On a replacement cost basis, and after providing for stock appreciation, the trend had been downhill, with a preposterous fall to an average of only 1.6 per cent in the three years from 1974. Last year was better at 3.2 per cent, but nobody could say investment was being encouraged.

"Indeed, with a higher level of inflation expected in 1979, the real return is likely to fall again," Mr. Budge warned.

Design and Export Civil Engineering "Little Noddy" Stationery Office. £3.29 postage paid.

# Pensioners to be paid Christmas bonus again

BY ERIC SHORT

THE GOVERNMENT has again decided to pay a Christmas bonus to pensioners, widows and the disabled and chronically sick.

The amount will be the same as last year—£10 tax free—it was announced yesterday by Mr. David Ennis, Social Services Secretary.

People receiving the bonus will be in the same groupings as last year, but a record number, more than 10m, will qualify for the payment. More than 8m of them will be retirement pensioners.

Cost of the bonus will be about £200m charged on the consolidated fund, and the money will be paid in the week beginning December 4.

The payment of a bonus to pensioners at Christmas was first made in 1972 under a Conservative Government, when it was also £10. It was repeated in 1973 and in 1974, the 1974 payment being made under a Labour Government.

However, payments were then stopped by the present Government on the grounds that they were arbitrary and unfair. Last year a bonus of £10 was paid again.

The TUC and the organisations Age Concern and Help the Aged all welcomed this year's bonus but they were disappointed that the Government did not increase the amount to £20 as they had expected.

# City dig could leave £1m hole for insurers

BY JOHN BRENNAN, PROPERTY CORRESPONDENT

AN ARCHAEOLOGICAL "dig" not start until January at the earliest in the City of London could cost the insurance market up to £1m.

Electricity Supply Nominees, the electricity industry's pension fund, is likely to claim that amount to cover the costs of a four-month delay on its £15m Watling Court office development in Cannon Street.

ESN co-operated with the Museum of London by opening its Watling Street site to the museum's archaeological department. The fund had hoped that the archaeologists, who started excavation work in July, would be finished by September. But the Department of the Environment has scheduled the site under the Ancient Monuments Act, allowing the excavation to continue until the end of the year.

Mr. Nick Sadler of Richard Ellis, ESN's agents, said yesterday that the building group Higgs and Hill had been contracted to start work on the scheme's 100,000 sq feet of new and refurbished buildings at the end of September. The DOE directive means that the 21-month building programme will

be delayed. Mr. Sadler says ESN accepts that it "would have been socially irresponsible to refuse the museum access to the site." And Mr. Max Heditch, the museum's director, said yesterday that relations with the fund and its agents remain "very cordial."

Mr. Heditch describes the site as one of "great archaeological interest as it has been constant occupation since the Romans." The museum's team has uncovered remains of 1st century Roman buildings, Saxon foundations, and sections of the Medieval city.

# Period of cheap petrol will end soon—oil chief

BY IAN HARGREAVES, TRANSPORT CORRESPONDENT

DEMAND FOR fuel from the transport sector has recovered strongly this year, and a period of relatively cheap petrol and diesel could soon be at an end, Sir Nevill Maccready, managing director of Mobil Oil, said yesterday.

Sir Nevill told the annual Road Haulage Association conference in Eastbourne that in the first eight months of the year, petrol demand had risen by nearly 7 per cent and demand for diesel by almost 3 per cent—compared with an overall recovery of under 1 per cent in demand for oil.

Supplies would start to tighten in the early 1980s and could lead to shortages in the second half of the decade. Oil companies would take the opportunity to price ahead of inflation to finance costly offshore oil exploration.

Transport fuel prices had fallen since 1976 and were now at their lowest for ten years. But as the world glut of oil ended, prices would certainly increase.

# BP chief's bid to beat 1980s fuel crisis

By Sue Cameron

THE PRICE of oil will have to increase by as much as 30 per cent over the next five years if an energy crisis in the late 1980s is to be averted, Sir David Steel, chairman of British Petroleum, told the British-American Chamber of Commerce in New York yesterday.

Sir David said an increase of this order would not endanger the economies of the Western world but it would encourage energy-saving investment and the development of other fuels.

If oil price rises were to have a significant effect they would have to be "more than sufficient to offset the erosion of the crude price in real terms which since 1974 has been at least 20 per cent."

There was now a small chance that the severe crisis forecast by some commentators for the late 1980s could be avoided. But there was still an enormous amount of work to be done if energy supplies were to be assured.

Sir David outlined five specific areas where action was needed.

● There had to be sufficient oil price increases to persuade countries to invest in alternative energy sources and in energy conservation and efficiency.

● Governments had to avoid overregulation and the terms they set for investors had to be stable and offer reasonable prospects of return.

● A balance had to be struck between environmental concerns and energy development.

● The Organisation of Petroleum Exporting Countries needed economic and political incentives to relax self-imposed oil production limits in the near future while longer term alternatives were developed.

● The U.S. and some other countries had to alter policies which were preventing their oil and gas prices rising to world levels.

Sir David said all these aims would be more easily achieved if there were oil price rises along the lines he had described.

# Cheap imports close foundry

A WALSALL foundry is to close with the loss of 84 jobs. The decision to close S. B. and N. at Becost, which makes stainless steel, is blamed on inadequate profits. The company says it has been hit by the import of cheaper products from the Far East.

# Government likely to limit North Sea oil development

BY KEVIN DONE, ENERGY CORRESPONDENT

THE Government is likely to use its powers to control the rate at which North Sea oil reserves are depleted once the UK is self-sufficient in crude oil production.

The Government's depletion strategy would be based on: ● The rate at which future blocks are licensed for exploration.

● Powers taken in 1975 to cut back production from a developed field and to delay development.

● The granting of 100 per cent licences to the British National Oil Corporation and the British Gas Corporation to find out about reserves before the need for production.

Mr. Anthony Wedgwood Benn, the Energy Secretary, said yesterday that the Government was also pursuing the long-term aim of arranging planning agreements with the oil companies.

The participation agreements on North Sea production completed earlier this year, represented the first stage of this process.

"We entered into no commitments for subsequent licences."

# SAAB earnings in UK almost double at £19m

BY KENNETH GOODING

SAAB'S REVENUE from car sales and spare parts in the UK nearly doubled to £19.6m in the first nine months of this year, compared with the same period last year, in spite of "only moderate" price increases.

The increase reflects the Swedish group's determined move into the more expensive segment of the market.

The sales value is certain to go on rising fast, because a price increase averaging 4 per cent on the existing 99 series range is now taking effect, while in March next year the UK will get its first supplies of the new 900 series.

Compared with the new prices for the 99 series, which range from £3,842 for the two-door GL model to £7,137 for the five-door Turbo, prices for the 900 series are expected to begin at about £6,000 and progress up to £9,000.

There has been a shake-up in the management of the UK subsidiary and big changes to the distribution network which are expected to lead to an increase in Saab's car sales this year from 4,845 to 6,300 units.

Mr. Doug Hoyle, Labour MP for Nelson and Colne, said yesterday that Britain's car industry was heading for disaster unless Japanese car imports were strictly controlled. He demanded an end to the "limp" attitude towards Tokyo.

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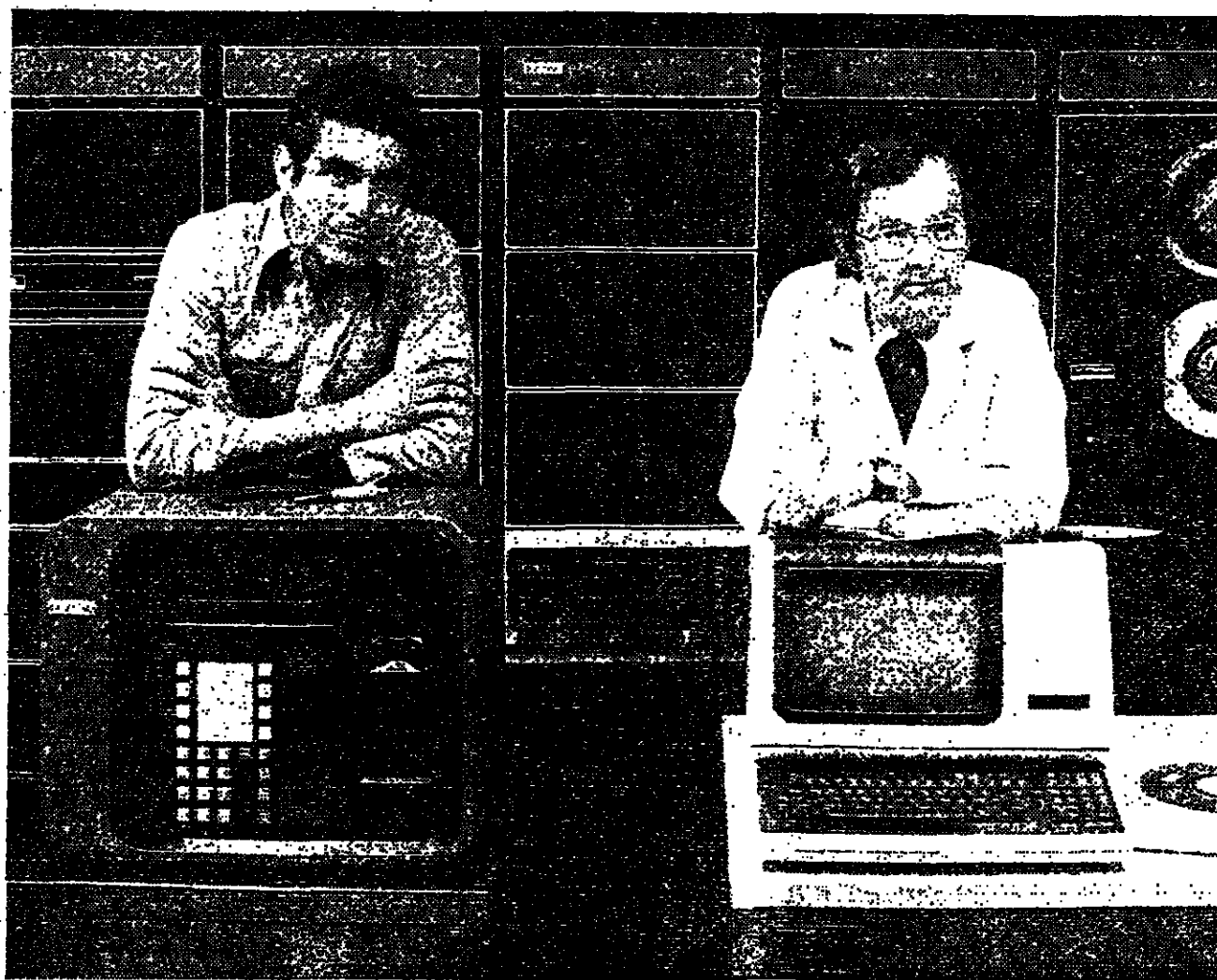
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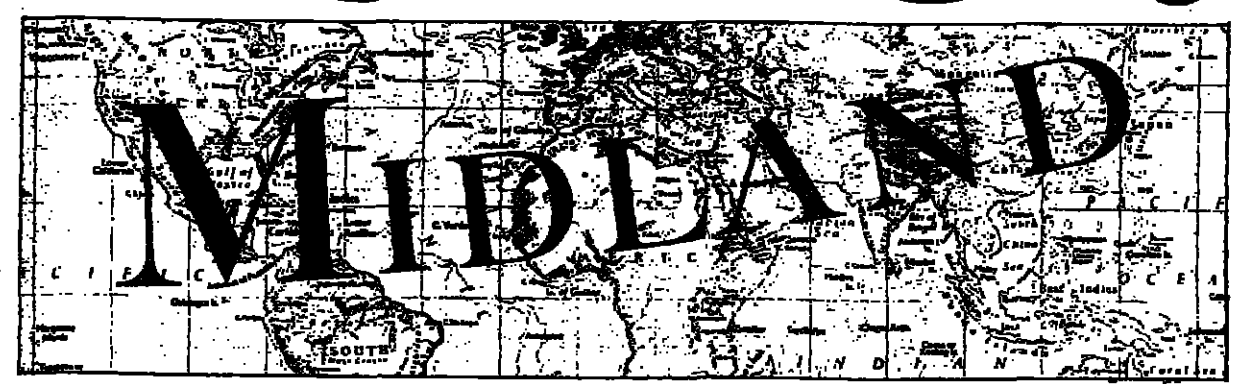
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# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## ● MATERIALS

### Safety glass plant starts operation

PLYGLASS HAS expanded into the production of flat laminated glass for safety applications in hospitals, hotels, stores, schools and other public buildings, and for security purposes in banks, jewellers' shops, museums and art galleries, as typical examples. Multiple laminations can be produced to resist attacks by firearms. Colour can be introduced in the glass and/or the plastic interlayer to provide a high level of control over solar heat and ultra-violet radiation. Laminated glass also achieves lower noise transmission levels than ordinary or toughened glass of the same total thickness.

A new £1m production facility has been laid down at the Alfreton factory of Plyglass, where it is now coming into full operation. The machines, handling and inspection equipment for the new line have been supplied by Tampere Oy of Tampere, Finland.

The facility has two production lines: one semi-automatic, for standard glass sizes and thicknesses, the other a manual production line for variants and short runs of multiple laminations for bullet-resistant panels, armoured vehicle windows and so on.

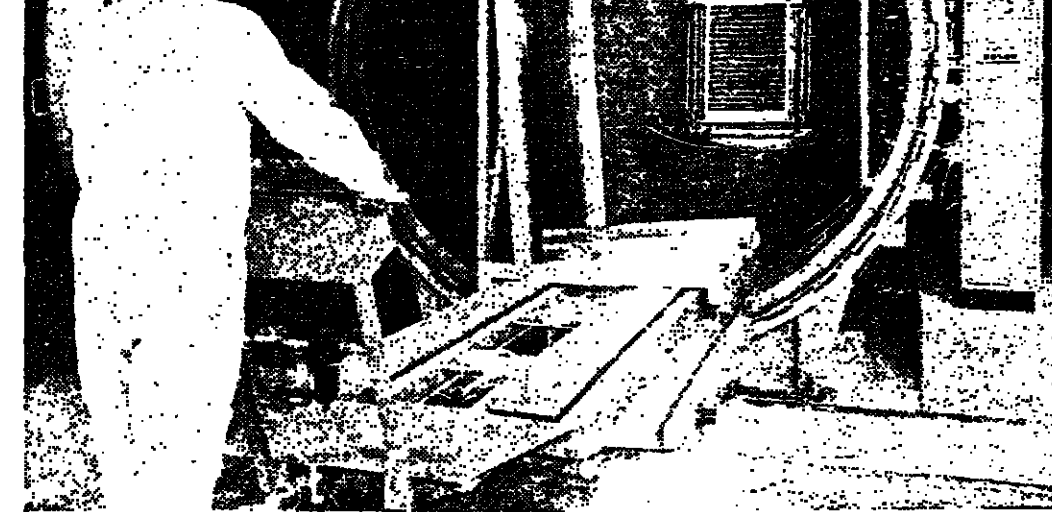
As raw glass sheets enter the

facility the exact dimensions are checked and the material is inspected for quality. Sheets are viewed against a strong light projected through a diagonally lined grid. The resulting pattern reveals whether or not both faces of the glass are totally parallel.

Inspected and approved glass is transferred by vacuum lift and tilting table to be an automatic washing/drying and preparation area before it enters a climatically clean air-conditioned room in which the glass sandwich is assembled.

In this room, a polyvinyl butyral film is fed automatically on to the lower sheet of glass. The film thickness can be 0.38 mm, 0.76 mm or multiples depending on the end use of the glass. A three-directional vacuum carrier then positions the second layer of glass on the film to form the sandwich. This system allows assembly of laminated glass, up to 2.5 by 5 metres, without any fingers contacting the components. Plyglass can also produce wired laminated glass in this way.

Any surplus film is then trimmed off and the assembly leaves on a roller conveyor through an extraction tunnel. In this unit, strictly controlled for pressure, temperature and



Pre-laminated units are moved to an autoclave on an air-cushion transporter.

dwell-time, any air is removed from the sandwich and it becomes a pre-laminated assembly, sealed and ready for the final operation in the controlled temperature/pressure/time sequence which clarifies and cures the plastic and results in a permanently bonded pane of laminated glass.

The edges of the glass can then be shaped and polished and the pane finally cleaned ready for delivery.

Plyglass, now the UK's largest maker of flat laminated safety glass, operates from Somercotes, Derbyshire. 077-353 3321.

## ● GRAPHICS

### French move on plotters

PURSuing French Government policy to penetrate the U.S. market through strategic take-overs, Benson is to absorb that section of the Varian organisation in the U.S. which produces graphics equipment.

In exchange, Varian takes a minority interest in Benson, both transactions being subject to board and Government agreement.

Benson SA claims French and European leadership in graphics products with 50 per cent of the French market, 50 per cent in Europe and holds some 17 per cent of the world market.

Varian Associates, specialists in high technology equipment, are a manufacturer of instrumentation for telecommunications, industry and medicine. Its 1977 turnover was \$352m against \$341m in the previous year.

However, in 1977, Varian disposed of the major part of its information systems group—responsible for 14 per cent of turnover—to Univac, leaving the electrostatic plotter-plotter section with its 38 per cent turnover or less high and dry.

The move will take Benson's earnings in this sector up to about \$20m annually which places them at around half those of Calcomp. The latter company too has an important French connection since it has an agreement with the SEMS group under which the latter supplies an extremely powerful and versatile French-designed and built machine for use in Calcomp's graphics products world-wide.

Benson Electronics, Bristol House, Prince Street, Bristol BS1 4HU, 0272 290651.

## ● SECURITY

### Guardian on the boat

A DEVICE which should reduce boat owners' anxiety about theft from their craft of items such as outboard motors, dinghies and engine fuel, is being put on the market by Gondolastic of Pershore.

The standard unit is supplied with four sensing switches which can be fitted to floorboards, hatches or portable equipment. Optionally, however, devices such as pressure mats and rowing cables can be connected.

In addition the unit can provide warning about bilge flood-

ing, engine temperature excess, oil pressure drop and low battery voltage. Thus, if there is an engine fault, the alarm will be given and in the case of bilge water level, a pump can be started automatically.

Loud external audio alarms can also be fitted in conjunction with the burglar alarm. More from the company at Birmingham Pershore Worcester-shire WR10 1 BR (0585 750732).

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## ● CALCULATORS

### Multi-step program machine

ENTERPRISE programmable is the name chosen for the newest machine from Sinclair Radionics, for which ability to handle programme up to 79 steps is claimed.

It is provided with a three-volume library of 318 routines for use in general finance, mathematics, physics, electronics and engineering.

Eight-digit red display has fully floating decimal point or fixed scientific notation and the usual functions are provided. Sinclair Radionics, London Road, St. Ives, PE17 4BU, 0450 64046.

By agreement between the Financial Times and the BBC, information from The Technical Page is available for use by the Corporation's External Service as source material for its overseas broadcasts.

## ● INSTRUMENTS

### Automatic routine analysis

PHILIPS HAS a sequential X-ray fluorescence spectrometer system that combines research flexibility and the possibility of fully automatic routine operation with price performance that makes it a practical analytical tool, even for small industrial companies.

PWL400, available from Pye Unicam of Cambridge, operates under microprocessor control and has manual controls. All functions are pre-programmable, with simple commands entered via a keyboard printer or VDU.

Modular construction—with a choice of generators, sample

handlers, data reduction systems and input/output devices—enables many different arrays to be assembled to meet users' precise needs.

Advances in counting electronics, plus a fast-acting vacuum system and a new continuous-feed sample handling method, give high measuring speeds and sample throughput. Sensitivity and stability are also improved, while internal temperature control enables the instrument to be used without a conditioned laboratory environment. Incorporation into existing laboratories or integrated process lines is facilitated by provision of a universal interface for connection to users' own choice of computer system. Complete software support is available for Philips and DEC mini computers. Other possibilities range from basic print-out of intensities, through connection of a programmable calculator, to on-line linking to a central computer.

Pye Unicam on 0223 58966.

## ● COMMUNICATIONS

### Radio phone for small companies

MOBILE radio telephones designed to improve communication systems for small and medium-sized industrial, commercial and institutional organisations who previously could not benefit from having radio equipped vehicles, have been introduced by Sornio of Camberley, Surrey.

Simplicity of installation enables the Home Office approved Sornio 5000 to be moved easily from one vehicle to another to meet individual operating requirements. This gives an added advantage to operators who want their entire fleet of vehicles to have radio communication capabilities, but who may not require all the vehicles to be equipped con-

stantly. It also facilitates routine maintenance, which is simple and straightforward, and ensures that the most efficient use is made of each unit.

It will operate on all UHF and VHF bands and is available with or without selective calling capability and with "pilot" tone facilities compatible with existing Sornio radio communication systems. Units equipped for selective calling have a signal lamp to indicate when a call was received while the driver was absent from his vehicle. This informs the driver to call his base immediately upon his return.

All models will be available with 6, 10 and 25 watts transmitting power, but this can be easily adjusted (upwards or downwards) to meet individual user requirements. The units have built-in protection circuits for supply input conditions and transmitter power output functions.

Sornio, Frimley Road, Camberley, Surrey. 01-882 4944.

## ● ELECTRONICS

### Powerful transistor

THE FIELD effect transistor, originally developed for low power signal handling in integrated circuits, has now moved into the high power switching market with the announcement by International Rectifier of a device, fabricated in MOS (metal oxide silicon) that is able to handle over one kilowatt in switching power supply applications.

The company takes the view that in the next few years the power MOSFET will secure a major share of the power transistor market and that other semiconductor manufacturers will now be forced to speed up

their own efforts to produce similar devices.

International Rectifier claims that it is "the only power semiconductor specialist to introduce a power MOSFET", and that the power levels achieved are more than double those of any comparable units previously available.

The new devices should make possible a significant reduction in equipment size and give high reliability and efficiency in applications such as power supplies, motor controllers and lighting controllers.

More from Hurst Green, Oxford, Surrey RH8 9BB (01-888 3215).

## ● RETAILING

### Dispenser problem

ONE BRANCH of the Co-op has written to Technical Page concerning a problem of token counting and pre-packing which has, so far, not been solved by existing manufacturers of the appropriate equipment.

It goes like this: the Society sells dairy tokens to customers in its grocery shops. The user puts out the appropriate number each night and the milkman next morning not only automatically knows what to deliver, but also has no accounting routine to perform. At the same time, the number of tokens collected on each round is a close approximation of average needs.

(The sets of the plastics/metallised tokens are issued to cover changes in milk prices.)

## ● SERVICES

### Laboratory open to all

THE CONSIDERABLE laboratory facilities of Foster Wheeler Power Products in Hartlepool are to become available to industry on a contract basis.

Areas in which the laboratories are expert include quality control, the assessment of material and product specifications, metallurgical and weld testing, and fuel and water chemistry.

In chemistry, teams are able to carry out conventional wet analysis by any standard method, and also have available atomic absorption and a visible/infrared spectrophotometer. "Parts per million" metallic analysis can be carried out.

Solid or liquid fuels can be assessed, in terms of moisture, carbon, hydrogen, nitrogen, viscosity, flash point and other parameters. Analysis is offered of water in boiler and steam generator supplies and pollution investigations can also be carried out. For metals, the unit can perform tensile, impact and hardness testing and also has a scanning electron microscope.

More from the laboratories at Brenda Road, Hartlepool, Cleveland, TS25 2BU (0429 66888).



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But only one type is on issue at any one time.

The problem arises when the tokens have to be counted out to meet the customers' requests. Seven and 14 are popular numbers, corresponding to one or two pints daily. But counting them out manually is time-consuming and a dispenser would be welcome.

Failing this, the Society would like to prepare a multiplier of seven or 14. But makers of the relevant equipment say such packs are too small and 30 upwards are what their machines will handle.

Since one token is worth 12p this means customers would be forced into handing over 30 x 12p or £3.60, at the least, each time tokens are required.

Any manufacturer who can provide an appropriate dispenser, or a packer which will turn out packs of seven a time should communicate with Mr. Alan Wright, Secretary, Portsea Island Mutual Co-operative Society, 110 Fratton Road, Portsmouth PO1 5DB, Portsmouth 22211.

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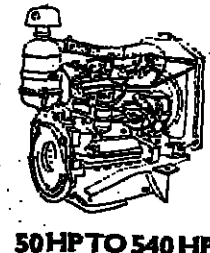
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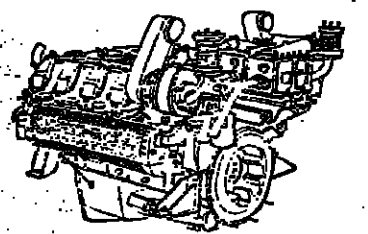
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## Rembrandt country is Rabobank country.

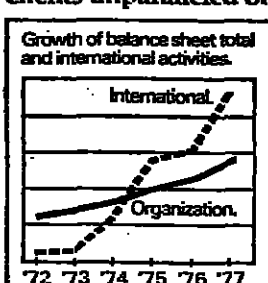
Rembrandt found his inspiration in Holland, yet created art with a worldwide appeal. The Centrale Rabobank also finds its inspiration in Holland... yet increasingly provides services in the world at large.

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# The Management Page

EDITED BY CHRISTOPHER LORENZ

## Selecting and promoting without prejudice

Jason Crisp on a new anti-discrimination code of conduct

A LOT of companies pay lip service to equality of opportunity both for women and for racial minorities. After all, it's 10 years since the Race Relations Act was passed and three since the Sex Discrimination Act. But as the Institute of Personnel Management points out in a lengthy paper, published yesterday, there is still "widespread evidence of racial disadvantage both in obtaining jobs and in promotion prospects."

Similar disadvantages apply to women, it adds especially in management opportunities. The reason is not that all British employers are misogynists and racists—but that by failing to take positive action against discrimination they may inadvertently be encouraging it. The IPM paper points to four main obstacles which need to be overcome in eliminating discrimination in employment:

A lack of will or "laissez faire"; complacency; delaying tactics; lack of professionalism. It is largely to overcome this last factor that the Institute of Personnel Management has published *Towards Fairer Selection*—a code for non-discrimination—a guide for companies, on recruitment and selection procedures which will help remove unfair discriminatory practices.

In addition the Institute also recommends that companies adopt a positive programme towards equal opportunity rather than taking a "laissez faire" attitude. Part of that programme should include a policy statement of non-discrimination by top management; where applicable this should be done in agreement with the trade unions. And the statement should be widely publicised through the company, recommends the Institute.

Also companies should introduce effective monitoring arrangements of recruitment policies and procedures based on adequate records so that it can be checked whether the policy is working. And publicity should be given in the house journals about the progress of the programme.

On the more contentious issue of "reverse" discrimination the institute warns of the enormous problems and points out that it has caused considerable controversy and bitterness in the U.S.

"Unfair discriminatory acts in the past cannot be remedied by reverse discrimination today nor will this benefit those who seek genuine equality of opportunity as an established way of life in the future," says the report.

The IPM guide offers advice and recommendations in a number of areas of recruitment and selection and points out that by improving these: "We, in order to allay fears, will have gone a long way towards establishing policies which will stand up to scrutiny arising from the anti-discrimination laws."

It ranges from job descriptions and advertising to "unofficial blocks," interviewing and testing. On official blocks the guide warns that some employees may be acting as a barrier to recruitment even though they have no authority. It cites cases where a telephoneist told a male applicant that the job was really intended for a woman, and where gatekeepers have turned away black applicants.

"It is important to recognise this potential hazard and to take positive preventative action if accusations of direct discrimination are to be avoided," cautions the IPM. The "key" positions where this may happen are: telephoneist, personnel keeper, receptionist, personnel secretary, and line manager.

The Institute "strongly advocates" the adoption of a system of recording racial or ethnic origin of applicants for jobs. Although the paper acknow-

ledges that this is opposed by some groups on the grounds that it may arouse suspicions of unfair discrimination and may be misused the IPM believes the arguments for records are more persuasive; that it shows up any racial barriers which may exist either through discrimination or in the method of recruitment.

It recommends the Commission for Racial Equality's system of classification and says that wherever possible the co-operation of trade unions should be sought. The best way is to include ethnic origin on the application form, although there should be a note explaining that the information is needed for monitoring purposes and why, says the guide.

One particular problem which companies face, where they may be unwittingly discriminatory, is in assessing overseas qualifications. "Recruiters should beware of automatically assuming that all overseas qualifications, particularly those from underdeveloped countries, are vastly inferior or that certain minority groups tend to claim false qualifications," cautions the guide.

The Institute does point out there is a lack of central source of information on this and it suggests that perhaps the Commission for Racial Equality and the Department of Education and Science might consider stepping in to fill this deficiency.

On interviewing, the report warns how fallible a device it is, especially in the hands of the untrained. It therefore urges companies to provide training for all those who have to conduct selection interviews to reduce the effects of "interviewer bias." Only trained interviewers should conduct preliminary selection interviews or "at the very least, no interviews should take place without a trained interviewer in attendance and contributing to the final decision," says the report.

"Towards Fairer Selection—A Code for Non-discrimination, price £3 plus 30p p&p is available from the Institute of Personnel Management, Central House, Upper Woburn Place, London WC1H 0HX.



## New initiative to promote advanced technologies

BY CHRISTOPHER LORENZ

WITH EVERY European government frantically studying the likely impact of new technology and Third World competition on future trade and employment, officials of the EEC Commission have had a golden opportunity this year to revive their clarion call for cross-frontier co-operation in technologically advanced industries: aerospace, computers, micro-electronics, telecommunications and the rest—hardly a week used to go by without one or more of them being the subject of a call to arms from Brussels.

Yet surprisingly little has been heard from Brussels recently about these "industries of the future"—in public at any rate.

Public statements, or the lack of them, can be deceptive. It is true that parts of the Commission's industrial directorate have been so over-worked dealing with the "crisis sectors"—including steel, shipbuilding and synthetic fibres—that they have had precious little time to indulge in formulating new proposals for the encouragement of more technically advanced (and potentially employment-creating) industries.

But some members of the directorate are still beavering quietly away at plans for assisting the development of specific growth areas within, for example, computing. If little has been heard of this in the Press, it is partly because officials have now realised that a "softly softly" approach is more likely to win national governments and companies to

their cause than the clarion calls which regularly resounded around the Community, apparently to little effect, until a year or two ago.

A new initiative of potentially considerable significance came to public light only last month. Tucked away in the announcement that a "Standing Technological Conference of European Local Authorities" had been established at a meeting in Luxembourg, was a statement that the meeting had been held "within the framework of the Commission's examination of the problems of industrial innovation and innovation policy."

Even for many close observers of the Brussels scene, this was the first indication that the Commission is now thinking of adding a new "horizontal" (cross-sector) element to its efforts to promote high technology, which have hitherto been largely sector-by-sector.

### Quantum jump

Provided the Commission can win the support of member governments to the cause of a community-wide innovation policy, the new local authority grouping could become just the first piece in a complicated jigsaw of innovation-busting initiatives, in some of which—as with the local authority forum—the commission might play a purely advisory role.

The second piece of the jigsaw could fall into place before very long. As the Financial Times revealed on July 31, three governments and companies to

organisations in the Community, one each from France, Germany and the UK, have approached the Commission for funds to help finance a new joint operation, which would assist small companies to make the quantum jump in development from serving their national markets to going Community-wide.

Though no decision on the approach has yet been made in Brussels, the possibility of some sort of Community initiative to help improve the flow of venture capital in member states—and thereby the foundation and development of small firms—is understood to be one of a number of subjects which have been under discussion for several months between the Commission and experts from member countries' industry Ministries.

The roots of the present discussions were laid early last year, when the Commission gave Dr. Guido Brunner, the Commissioner responsible for energy, research, science and education, primary responsibility for initiatives on industrial innovation.

Under the coordination of one of Dr. Brunner's senior staff, Mr. Raymond Appleyard, director general for scientific and technical information, a group comprising members from a wide range of Commission directorates was established. In particular, close liaison with the Commissioner for industrial affairs, Viscount Davignon, and his senior officials, the group then prepared a report analysing the problems surrounding industrial innova-

tion in the Community, with suggestions of ways in which it might help.

The report's underlying thesis was that the Community's relatively poor rate of industrial innovation was becoming a matter of urgent concern, especially in view of the slowdown of world economic growth, as well as increasing competition from the Third World in traditional sectors of industry, and from technologically advanced countries in newer products and services.

### Waste disposal

The report, produced just over a year ago, underlined the ways in which public authorities influence innovation—not only by their creation of the economic environment, but by purchases of equipment and by general and specific measures to encourage innovation. But it warned that, in some member countries, many existing measures were not consistent with each other, nor mutually reinforcing.

Proposing a wide range of Community initiatives, the report's very first suggestion was for "the aggregation of the most dispersed part of public demand in order to induce industrial innovation: that of the local and subnational regional authorities"—in other words, to pull together a host of often small and disparate markets, in order to increase the economic return for new products.

The report specifically mentioned the possibility of a Standing Technological Conference of Local Authorities, "continuously to study their regulations and needs for new products, to discuss with potential suppliers, to exchange experience of advanced technology, sponsor demonstration projects, etc."

This obviously foreshadowed last month's decision in Luxembourg to establish the new forum, under the chairmanship of Sir James Swaffield, profitable innovation.

Director General and Clerk to the Greater London Council. The secretariat will be supplied by the Commission, and the conference will meet about once a year. Several specific technical items of common interest were named in Luxembourg — all possible subjects for demonstration projects — including waste disposal systems, pollution monitoring and control, vehicle management and design, and construction techniques.

In all, last year's report by the Commission staff made over 20 suggestions for Community action on industrial innovation. Many were concerned with the need for greater information, both about the detailed factors influencing innovation, and about the flow of relevant information to businesses themselves: improving contacts between buyers and sellers of new technical devices, for example, or assistance in the filing of (especially European) patent applications.

It was as a result of this report that discussions began early this year between Commission staff and experts from member states' Ministries of Industry. It is understood that the participants have now decided to concentrate on the study of about 10 subjects, with a view to making policy recommendations in some cases.

The subjects include: existing and planned national and Community measures; banks' venture capital activities; fiscal practice; flow of technology in and out of the Community; possible co-operative action by small- and medium-sized firms; and that fundamental Community theme, "aggregation of needs and markets."

With the exception of the possible provision of funds for a European venture capital operation, this may all seem pretty low-key stuff. Its significance is twofold: first, that the studies and discussions are being conducted by the Commission and member states in close co-operation, rather than by the Commission in splendid isolation, as so often on other issues in the past. Second, the process of study, consultation and recommendation over the next few years may produce a much greater Community consensus on how to deal with one of the most fundamental of the strategic questions for the future: the visibility of European industry—how to encourage

### BUSINESS PROBLEMS

### BY OUR LEGAL STAFF

#### Setting losses against gains

Could you enlarge on the answer under No Tax to Pay (Aug. 9) please, to include the situation where there are losses on some ordinary shares and gains on others? Does one have to set off the losses against the gains and so arrive at a net figure for the gains, although this might be unnecessary, eg. where there would be no tax liability even without the losses. For example, in the case cited, suppose there had been, in addition, losses on the sale of ordinary shares amounting to £400. Would it be obligatory to set this £400 against the £500 other gains and therefore show a total taxable amount of £1,600 only (CGT nil as when the gain was £2,000), or can one elect to exclude this £400 from the account and carry it forward for potential use in later years? It is not really a question of electing to exclude losses from being deducted in any particular assessment (at least if you are using the word "elect" in its formal sense). The point is whether there is any prohibition on the deduction of previous years' losses where they could have been deducted in previous years' assessments, but were not.

In fact, there is nothing in section 44 of the Finance Act, 1978 (derived from what was section 44 of the Finance Act, 1965) which limits one's existing right to set off losses against gains under section 20(4) of the 1965 Act to the deduction of previous years' allowable losses "so far as they have not been allowed as a deduction from chargeable gains accruing in any previous year of assessment."

No doubt you saw the correspondence on this point in our columns last year.

#### Vendor and purchaser

May a solicitor act for both parties, ie. vendor and purchaser, in the sale of property?

The law does not prohibit a solicitor from acting for both vendor and purchaser. However, since January 1, 1978 the Law Society has had a rule prohibiting a solicitor from so acting except where both clients are established clients or where the property is of a value not exceeding £1,000, or where the parties are related, or where there is no other solicitor available in the vicinity.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

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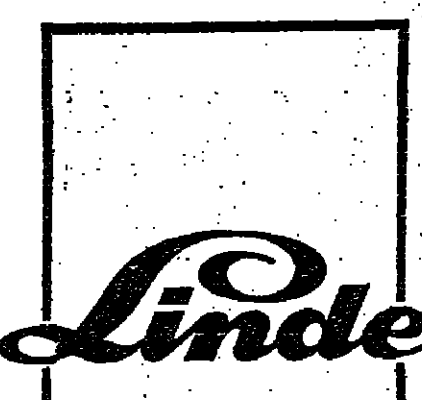
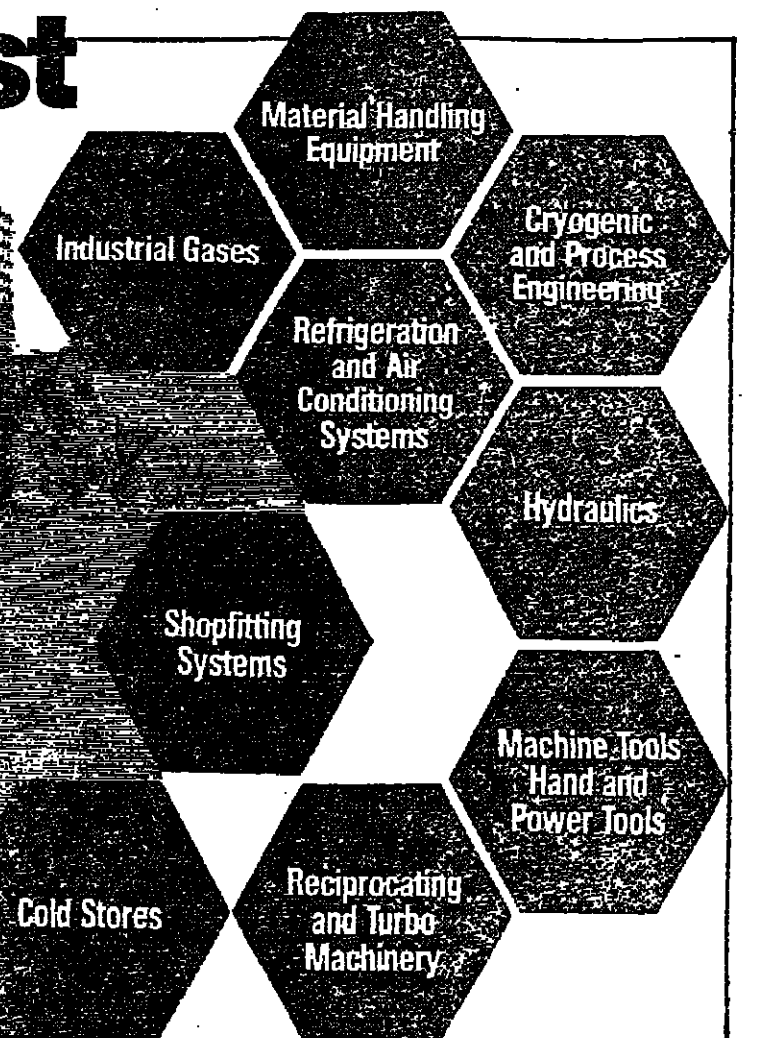
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18  
LOMBARDNow you see it,  
now you don't

BY ANTHONY HARRIS

**Antidisciplinaryism.** There is a word for you, and although it is just made up, every alert student of the banking figures will know what it means. It is the acute suspicion and even alarm which fills the young men who write brokers' circulars when they inspect the operations of the Bank of England's credit. The banks are prohibited from expanding their business beyond a certain point; therefore business which used to be done through the banks is now done in other ways. The banking figures are no longer a good guide to the growth of credit.

Now one can understand the frustration of analysts who cannot believe the figures they are shown, and can no longer get at the figures which they think significant, but that is the problem, or getting the technical analysis wrong. Some analysts are making a great fuss about the growth of acceptance credit, for example, but it is almost ludicrously misguided.

## Alternative

It is true, of course, that acceptance credits are an alternative source of finance for companies, and can replace straight loans; so disintermediation will no doubt increase the sale of accepted bills to investors, perhaps taking the place of certificates of deposit. CDs held by investors are part of the money supply, acceptance credits are not; so, hey presto, part of the money supply has vanished. But what is not true is that the published figures for acceptance credits show this process at work. These are the figures held inside the banking system.

But the figures which analysts need to justify a fuss rather than a grumble—company holdings of accepted credit, the size of parallel markets—are not known at all. Indeed, it was because the Bank of England was worried about its ignorance of these figures, as much as because it wanted to shake up the banking system, that competition and credit control was introduced in 1971. The banks were encouraged to win back the lending business and so make it visible. That is why the corset is so often a subject of satire in this column. If credit demand is being restrained by high interest rates, there is no need for it; but if it is being masked by the banks' efforts to keep within their limits, then the corset abolished credit control just as effectively as it forbids competition. You can't control what you can't measure. The corset is either unnecessary or damaging.

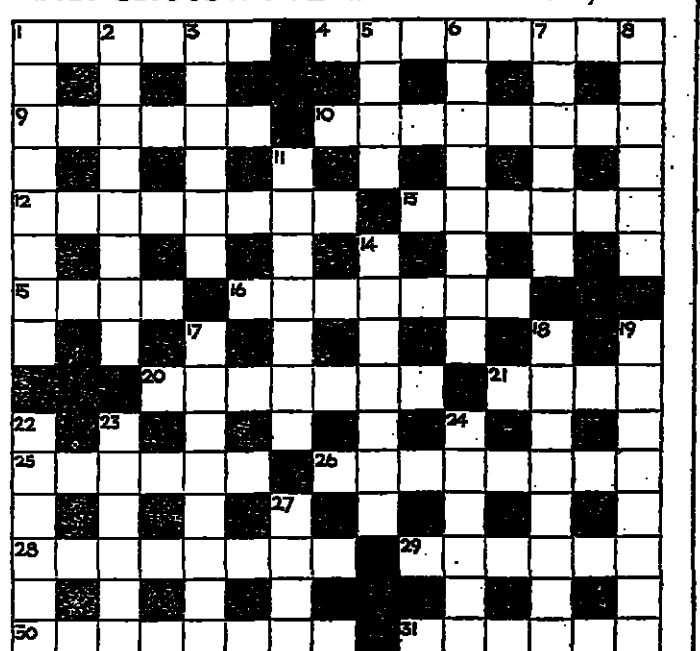
## TV/Radio

† Indicates programme in black and white

## BBC 1

6.40 am Open University (Ultra High Frequency only). 9.15 For Schools. Colleges. 10.45 You and Me. 11.00 For Schools. Colleges. 12.45 pm News. 1.00 Pebble Mill. 1.45 Over the Moon. 2.01 For Schools. Colleges. 3.53 Regional News for England (except London). 3.55 Play School. 4.20

## F.T. CROSSWORD PUZZLE No. 3,799



- ACROSS**
- 1 Fat and having everyone in haul (6)
  - 2 Article in flight seen through a window (8)
  - 3 Assemble gun going to female (6)
  - 4 Good French polish put round lower half of leg (4-4)
  - 5 Found encircling nasty bug and unable to travel because of the weather (8)
  - 6 Money-bag right for ship's officer (6)
  - 7 Stake in elephant enclosure (4)
  - 8 Vanity could make the Times go wrong (7)
  - 9 Ethically, doctor must start to recover (7)
  - 10 Has she nothing to fit the legend? (3-3)
  - 11 Raving kindled one crowd, go to court (8)
  - 12 Shakespearean king could be no bore (6)
- DOWN**
- 1 Springing competition for naval vessel? (3-3)
  - 2 Having kindled one crowd, go to court (8)
  - 3 Shakespearean king could be no bore (6)

AS THE leaves turn, these clear days and cool nights are ideal for the colours on our few remaining trees. The sugars in the leaves, cut off now from the main circulation of sap, respond to them by blushing a bright red or orange. There can never have been a better year for the brilliant reds in the flowering cherries and the sorts of garden crab-apples now sold as Bonfire and so forth. But it is still a season for flowers, the best of which are the equal of anything in the year. Reds and yellows are the dominant colour for most gardens in October. But blue, oddly, is at its best, clearer and purer in some of our late autumn flowers, none of which, if possible, ought to be ignored.

Taking my leave recently of two overseas gardeners, I made the usual noise about the pleasures of seeing "the fall back home." No, they replied, the fall was not what they most wished to see. They would turn first to their beds of plumage in France and America, a blue carpet under last spring's white and primrose yellow azaleas.

If you are starting a new garden or wanting to brighten the sunny front of your house, you would be wise to follow their priorities. The best plumage, as we know it, sells correctly as *Cerastium willmottianum*. It has a fine story to it and a claim to be the most beautiful addition to our gardens this century. Along the banks of the Min River in western China, this brilliant blue flower was first found by G. F. Wilson in 1908. It had spread into thick clumps all over the sides and lower slopes of the gorge, lighting it up each autumn as if by blue speed-well had suddenly settled on the dry craters of the moon. No doubt it still grows there, blue and unseen since 1908: one of

the most entrancing lost lands in the botanical world. Seeds were shaken off the bushes and brought home. Only two germinated, in the Essex garden of the formidable Miss

Willmott after whom they were named. From these two plants all our stock nowadays is almost certainly derived. *Cerastium*, in fact, will multiply very easily from cuttings taken between late August and mid-September. A branch or two would have been a better collection from the Min Valley. When you see it this month, three feet high and set with those marvellously hard and clear cobalt blue flowers, to which the late autumn butterflies, the Red Admirals and harmonious Painted Ladies, are

drawn, you are sure to want it for yourself. It is easily pleased. As in China, it likes to be dry. It must have a sunny place, enjoying the foot of a south or west wall.

## GARDENS TODAY

BY ROBIN LANE FOX

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# The BBC plays its joker

by CHRIS DUNKLEY

For sheer Machiavellian cunning you have to hand it to the BBC. Somehow they have managed to get everyone inside the world of broadcasting, and even a few outside, to rush around arguing about questions such as these:

Will Bruce take the Saturday night (and the BBC's) choice of audience with him to ITV's hopelessly entitled *Big Night* will they stay loyal to the old *Generation Game* under its new host Larry Grayson? Or watch both?

At nine o'clock will viewers stick with the cynical but oddly attractive, wise-cracking, crime-busting, machismo duo *Starsky and Hutch* as they go vroom vroom through piles of cardboard cutouts, or will they switch to the cynical but oddly attractive, wise-cracking, crime-busting, machismo duo in *The Professionals* as they go vroom vroom through disused warehouses in the London docks?

Will a whole new generation want to watch old timers Jimmy Edwards and Charlie Drake on TV as they re-hash the material first used in *The Glums* and *The Worker* to amuse their parents all those years ago, or will they prefer *Little and Large* on BBC1 however desperately overstretched Syd Little and Eddie Large appear to be after about 10 of their 30 minutes using material which looks as though it came straight from a talent contest at the Goat and Compass?

Will ITV's new American import *Twist In The Tale* steal the audience from *Match Of The Day*?

Will the chatty magazine-format *Saturday Night People* take the "social" course and simply change its title to *Terrific Firm*? Does it stand a chance of seducing a single viewer away from *Parkinson* anyway?

And so on, with every successive problem coming back in the end to the same underlying question: who will win the great Saturday night ratings battle? But what (I hear you cry) is so Machiavellian about that?

To appreciate the cunning you need first to realise that, as common sense suggests, total peak-time audiences on Saturday nights are not larger than, or even equal to, those on other nights. But actually rather smaller than average. Though larger numbers than usual are viewing very early and very late on Saturday evenings, in the hours that matter, between 7.30 and 9.30, there are fewer than usual, doubtless because Saturday is the traditional night to pop out to the pub, the pictures, or the Palais.

So ITV and the BBC are fighting their famous battle not over the week's biggest-peak-time audience, but over the smallest. But again, where is the cunning in that?

It lies in the differences between ITV and the BBC. It is in the BBC's interest to win or draw (or even to lose, provided the loss is narrow), a regular, heavily publicised, ratings contest. The prize is propaganda to reinforce the BBC's continued claim to the licence fee which they currently want raised from £21 and £9 for colour and monochrome respectively to £30 and £12. They feel they need to attract about 50 per cent of the audience to justify that claim.

Obviously, ITV are equally keen to win the battle for viewers, because the higher their ratings the higher they can pitch their advertising rates. Surely it is cunning of the BBC to

is that having made two such tremendous series, the BBC and its producers will insist on continuing to use the formula even when the law of diminishing returns sets in.

In *The Age of Uncertainty*, Malone and Gilling moved on to economics and, while J. K. Galbraith proved an impressive enough presenter, the series suffered from too many clock-work cornflakes. Last year Monty Python turned to religion and mounted *The Long Search* which set out to ask questions rather than answer them, an exercise which may be morally admirable but is not very satisfactory as the basis of 13-part filmed blockbusters.

Last night BBC1 broadcast the first of another series produced by Mick Jackson and David Kennard called *Connections* and this time the subject is technology—or perhaps "inventions" would be more accurate—and the presenter is James Burke.

It looks to me, after previewing last night's episode and three others, like a bright, colourful, sometimes ingenious and often entertaining series, reminiscent of Burke's 1976 programme *The Invention of America*. There are many old snippets of knowledge to be gleaned from it: how a water clock works, for instance, or the way in which castle design changed to deal with gunpowder and cannon balls.

Yet Burke's inexhaustible supply of boyish-like (often expressed in a peculiarly boyish vocabulary: "water power coming out of your ears" and "going bananas" are favourite phrases) is really no sort of substitute for the entire lifetime of a man of letters, deliberation and sheer thought which so clearly underpinned Clark's and Bronowski's series and gave them their power of insight.

If Clark and Bronowski tended to sound a little like professors, Burke sounds more like the student teacher who is like the student teacher who is just one chapter ahead of you in the text book.

More important, however, than any personal characteristics is a failing of the series as a whole: it is over contrived. It looks, throughout an

the episodes I have seen, as though the makers first hit upon some modern chunk of technology, then thought back through all the previous inventions and discoveries necessary to its development, before putting the process back together the other way round and forcing their trail back to the modern item via all the most obscure by-ways possible, solely in order to make each programme a "detective story."

There is little difficulty in hacking a part from "frilly knickers" (however doubtful the very existence of such garments in the 15th century) to computers. The trouble is that by the same token any two arbitrarily chosen artifacts in history can be connected: the woodman's axe and the moon rocket for instance (oak timber, ships, American colonists etcetera). Try salt and the Manchester Ship Canal, using Roman soldiers' pay as a hint. Or a woolly mammoth trap and an offshore drilling rig with no hints.

Such fortuitous contrivances have two unfortunate effects. First they often appear to be designed to score points off the viewer—never a good idea. Second, they frequently focus attention on the programme's technique and overshadow its content.

Thus the *Survivors* style disaster scenario in last night's programme, with Burke wandering among a collection of "abandoned" cars on a motorway, achieved the opposite of its supposed object. Instead of presenting a dramatically convincing scene of chaos it all looked so carefully arranged (why should everyone fleeing an urban disaster leave helmet, boot and all four doors open?) that one's attention was diverted entirely to wondering who had created this phoney set up and where and how. All Burke's words were lost.

None of which is to suggest that the *Civilisation* formula can never be used again; perhaps David Attenborough's massive 13-part series on the history of evolution, *Life On Earth*, due in January, will deserve to stand alongside Clark's and Bronowski's series. *Connections*, I think, throughout an

**Albert Hall**

## Cologne Radio Symphony

by DAVID MURRAY

The Goethe Institute's special series of cultural events "London-Berlin: the Seventies meet the Twenties," is underway. The most ambitious single event took place on Sunday, when with the collaboration of the English Bach Festival Trust and the Westdeutscher Rundfunk the Cologne Radio Symphony Orchestra was brought to London for one concert. Strictly speaking, neither the Seventies nor the Twenties figured in it—Brend Alois Zimmermann's opera *Die Soldaten*, from which we heard a "vocal symphony" suite, is nearly 20 years old and Stravinsky's *Rite of Spring* is 65.

The concert was not less interesting on that account. Zimmermann's opera has not yet had a British production, though it was seen at the 1972 Edinburgh Festival. The Vocal Cologne brought a remarkably

Three pages of the programme are given to descriptions of madness, one to an engraving of the scene in Bedlam from Hogarth's "Rake's Progress." As far as I can see, Middleton and Rowley's great tragedy is not about madness at all, though it introduces scenes in a madhouse to provide an interesting location for two amorous young men to disport themselves in, and brings a party of lunatics to Vermadero's court to dance. A madman's morris at his daughter's wedding. The asylum only plays the same part in the play as the ballet in an opera.

Yet Terry Hand's production seems "as if his wisdom had found a mirth in madness." The arrival of Alsemero at the start has a twirling and dancing train of attendants, and Alsemero's friend Jasperino seems near to a song and dance before he speaks his first lines. The audience has by then been coaxed into the belief that they are seeing a comedy, and glee happily at such neutral scenes as Vermadero's acknowledgement of an old friendship with Alsemero's father.

Such fortuitous contrivances play to treat like this, for many lines can be made to raise a laugh instead of raising a chill. The villainous De Flores, like many another Jacobean villain, must spend much time pretending to be honest in front of those who are not privy to his wickedness. Emrys James, his left cheek covered with suppurating sores, speaks some of these lines as if he were playing in a Victorian melodrama. "Ha ha, me proud beauty!" you can imagine him saying as he reveals to Beatrice-Laurensen, his successful murdered husband's fiancée, a fate worse than death.

Granted that this is how Mr Hands wants the play interpreted, it is done competently enough, with a handsome set in blood-red leather by Judith Bland. Characters whose qualities are honest and straightforward are honestly rendered; Julian Glover is a handsome and dignified De Piracquo, and it is a shame that De Flores should murder him so soon; James Laurensen, his successful murdered husband's fiancée, is a fate worse than death.

Things are not so good on the moral touchline, save for Barrie Rutter's half-tough, half-sympathetic asylum-keeper and Jill Baker's lecherous lady of the bedchamber, Diaphanta. Arthur Whybrow's mad-doctor nukes so little impression that his final reconciliation with his characterless wife (Charlotte Cornwell) goes for nothing; and John McEneaney and Stephen Jenn do more than raise the pitch of their voices to indicate insanity.

Some impressive stage-pictures now and then to show how splendid the production could be, played otherwise—guests at supper upstairs while Piracquo is murdered downstairs; De Flores and Joanna conspiring onstage while the search for Piracquo goes on all round them. The full close at the end is spoilt when Alsemero, saying "Sir, you have yet a son's duty living," goes to his knees in front of Albius the mad-doctor, leaving Vermadero to extricate himself from the crowd further back.



Emrys James and Diana Quick

Leonard Burt



Patricia Brake, Ian Lavender and Jimmy Edwards as The Glums

**Elizabeth Hall**

## Consortium Classicum

by NICHOLAS KENYON

The Seventies missed the Twenties by a long way on Monday night, in the contribution of the German wind ensemble Consortium Classicum to the Goethe Institute's extensive programme of cultural events. Only one piece celebrated the 1970s, and that not very decisively: Dettmer's 1977 by Helge Jorns turned out to be an unobjectionable piece of trivia for this talented octet plus flute and double bass soloists. Obsessed by a couple of unison fragments—the first, marked *lento* *Lamento*, slow and striving; the second, comprising the *Finale*, a perky and angular—it did little with them except repeat them vigorously in the various widely-spaced registers provided by its soloists.

The 1920s were overlooked altogether in favour of Mozart's great C minor Serenade, and two works which the leader of the group (Dieter Klockner, obviously paying homage to the Pope by describing himself as *papa* later on) while putting his name first on the list of participants had unearthed. Haydn's *Divertimento in E flat* was an attractive, well-made work, which provided in its five movements

**Albert Hall**

## Johnny Mathis

by ANTONY THORNCROFT

"Welcome to the Johnny Mathis Show" said the anonymous voice at the Albert Hall late on Monday night. It is a deadly that word "show" for it means that there is going to be an hour of rather tired hors d'oeuvres before the big man turns up; and so it proved.

When he finally sidled on stage through a rather anemic musical introduction the joy in the packed hall was unbounded. A woman walked purposefully to the front to receive a touch on the hand; the undeniable hold that this musical veteran has over a British audience was as firm as ever.

As a performer he has some of the vulnerability of Johnny Ray; as a mover around the stage he has an undeniable presence, as a singer he has a remarkable voice with such a range that he can slur away the lyrics and still produce an interesting and agreeable sound. His main problem is his selection of songs, most of which are rubbish of the most exalted variety.

In any group of the most embarrassing and unreal songs of all time you would find many Mathis stand-bys. The early works such as *My* and *A Certain Smile* now have a certain period charm, but when the best Barry Manilow's *Cocacola* you know the depths. There is the odd redeeming number—his recent hit with Deniece Williams stands out like a good deed in a naughty world although it was strange to have her recorded voice as an accompaniment—but in the main the niceness of the man went under in the awfulness of his material.

**Old Vic goes 'dark'**

A "dark" Old Vic during the first three months of 1979 when renovation takes place but great things later are promised by Toby Robertson, artistic director of Prospect at the Old Vic. The company is hoping for Arts Council support to ensure the success at its London base that it receives from touring in the UK and abroad.

With house records recently broken in Hull and Edinburgh, and visits planned to the Hong Kong Arts Festival and Australia, as well as a Hamlet production at Elinore with Derek Jacobi, the out-of-London end of Prospect's activities are flourishing. It now feels it deserves more support in London, and plans are afoot to turn the refurbished Old Vic into a centre for ballet and opera as well as drama.

Much depends on the £1.3m appeal, but future plans include a change of name (perhaps to call it the Old Vic Company), and to make the cosy theatre on South of the Thames a rival in popular affection with the National and the Royal Shakespeare.

ANTONY THORNCROFT

**'Play for Today' publishing venture**

Eyre Methuen are embarking on a new drama publishing venture this autumn by arranging with the help of the BBC TV Drama Department, for each of the ten plays in the new series of *Play for Today* to appear on bookshelves and in bookshops simultaneously with the television screening.

The first play was transmitted last night and the authors

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## A humble but useful role

ECONOMICS IS generally supposed to be in a bad way. Its study has not prevented us from drifting into a combination of inflation and recession, or even warned us of the danger of what was supposed to be an impossible conjuncture. It offers little guidance on urgent policy questions such as incomes policy or the rules for intervention in the exchange market—merely a confusion of conflicting advice. It offers no answers at all on such practical questions as whether new technology will cause unemployment (it has already caused it) and for how long, or whether the Euro-markets create money.

## View expressed

Faced with perplexities like this, many laymen sigh for a new Keynes, who will make everything clear. The committee which selects the Nobel laureate clearly has other ideas. They have chosen Professor Herbert Simon, a man whose work on decision-making is so specialised and technical that few professional economists know it at all. His message, if a lay message can be extracted, is that the actors in the economic scene are not nearly as rational as the first like to assume—because rational behaviour can be expressed in neat equations while irrational behaviour is much more recalcitrant. For those who hope for quick enlightenment, it may even seem an obscure, almost irrelevant, but the Nobel committee is not in fact engaged in spitting in the eye of mainstream economics. It is expressing a view of the kind of work which is needed if the subject is to advance.

Economics, like other industries, responds to market demands and technical possibilities: and in recent years, the market has demanded forecasts, and the computer has made it possible to produce them faster and in more detail than can have seemed possible a generation ago. Economic forecasting, like weather forecasting, is of far higher quality than most laymen realise: when it is remembered that it is based on statistics which are themselves partly guesswork, it is remarkable that the errors made are not much larger.

Unfortunately this intellectual achievement has proved quite largely barren for its main supposed purpose—as a guide to policy. First, policy interventions can themselves invalidate the model: attempts to control the money supply, for example,

change the relation between money measures and such policy objectives as less inflation or more investment. Even where this is not so, the unavoidable margins of forecasting error are often bigger than the changes policy is aimed to produce.

In any case, even if forecasting and policy simulation were free from error, the usefulness of existing models would be limited. There seems to be a perverse law which states that if we could (as we cannot) perfectly control the things analysed in the models—domestic money, effective demand, the fiscal balance and the like—then problems which are not analysed in the model, such as offshore financial markets, resource cartels, trade union politics and environmental fanatics will in part at least invalidate both the starting assumptions and the results.

## Diminishing returns

Whatever the reasons, we seem to have arrived at a point where the application of ever more sophisticated computing to what is at heart a very simple and unsophisticated model of human and economic behaviour is showing rapidly diminishing returns. It may be time, as the Nobel committee implies, to look at the foundations again.

This is not, thank goodness, a matter of starting the subject afresh, but rather of trying to assemble a great deal of work which is already in progress into a more coherent whole. The notion that man is not always a maximising animal, that markets are not always cleared, that economics must be concerned with power as well as inputs and outputs are not new, and much work, ranging from painstaking surveys to the most rarefied theorising, is waiting to be assimilated.

The new truisms inside the profession are not those which translate readily into politics—demand management, or monetarism, or planning—but are concerned with re-launching the study itself. Macro-economics needs better foundations in micro-economic analysis. The task of economics is not to prescribe, but to understand. No-one will win an election on such slogans, but they do hold out hope for a better understanding—one which might fit economists for the humble role Keynes hoped for: useful technicians, able to tackle the real problems.

## System X: the need to shake up the 'phone makers

BY MAX WILKINSON

IT seems hardly possible that the present structure of the British telecommunications industry can last much longer.

This is chiefly because it will have very little hope of regaining a foothold in export markets unless it is reorganised—a rather gloomy proposition which is accepted by most people in the industry, and is the main reason for high-level talks now going on between the National Enterprise Board and the three companies making telephone equipment.

These talks have involved Sir Leslie Murphy, chief executive of the NEB, Sir Arnold Weinstein, head of the General Electric Company, Sir John Clark, chairman of Plessey, and Dr. Kenneth Corfield, managing director of Standard Telephones and Cables, the UK subsidiary of ITT. They have been kept secret that few people in the companies involved know their drift.

The Government is also involved because it is anxious to streamline the industry in good time to take advantage of export opportunities which it believes will be available in the 1980s. By this time the Post Office's new computer-controlled exchanges, the long-awaited System X, will be available. Although some people are openly sceptical about the market possibilities for System X, a study commissioned by the Post Office from the U.S. consultants, Arthur D. Little, is moderately encouraging.

However, the chances for the new British system hardly look rosy if its development and production are to remain divided into three equal parts between competing companies. As present none of the three companies has the detailed expertise to produce the whole system. The three have separate marketing organisations and different overseas strategies.

Only the Post Office has a complete systems capability, and it is the Post Office which is exercising detailed control over development schedules. But it does not have the overseas marketing organisation needed to compete in the big league of international competition. Even if it were to develop such a novel role, the relationship with three independent suppliers would be difficult.

The Post Office's record in helping manufacturers to develop an exportable product has, in any case, been extremely poor. None of the exchanges whose design it has sponsored in the last decade has been exported in significant numbers. Even if System X proves attractive to foreign customers, it is hardly desirable that the Post Office should be, at the same time, the principal cus-

tomers and the chief overseas salesmen.

Yet the new computerised exchanges are so complicated that manufacturers selling abroad will certainly need help from the Post Office, particularly in less developed countries which require a complete system and the operating know-how to go with it.

This is the central dilemma, which the NEB is now trying to solve. If, for example, GEC and Plessey were competing in an overseas market, how would the Post Office decide which company to support? One possible solution already discussed would be to divide the markets between the three companies and let each take the lead in one area.

## Lines on a map

However, that does not seem workable because of the enormous size of some of the international contracts, the largest of which are measured in billions of pounds. The companies could hardly agree to a division of these markets simply by drawing lines on a map, because they would all be excluded from the most lucrative regions.

Even if the companies could agree on a carve-up of world markets, disputes and delays would be almost inevitable if the three competitors were all making different parts of the system for each other.

In theory the companies could exchange designs so that they could each manufacture most of the system. This exchange of know-how has in the past been part of the terms under which the Post Office has awarded development contracts. But System X is so much more complex than previous equipment, that it is unlikely that any of the manufacturers could make a full range at least until the late 1980s. Even then, continuous development of the technology will make it extremely difficult and expensive for all three companies to keep up to date with the techniques being introduced by their competitors.

These potential strains would clearly be fewer if the number of manufacturers were reduced from three to two or even to one. An even more compelling reason for seeking mergers is that the whole character of the industry is changing from an emphasis on manufacturing to the design and development of computer-like systems.

As the old electro-mechanical gear is phased out, whole factories have been closed and many thousands of jobs have disappeared. In 1973, the telecommunications industry

employed 90,000 people. By 1976, it was down to 75,000 and it is now around 65,000.

This trend will continue as complicated mechanical switches are replaced by electronic circuits which can often be assembled automatically. Indeed, the reduction of jobs in the purely manufacturing side of the business could be startling. Dr. Corfield, of STC, says that after the electronic TXE 4 exchanges, the next stage of switching technology (System X) will require only a tenth of the present number of production workers as exchange equipment is reduced to a 15th of its present size. Looking ahead, he says: "The next ten years should see a thousandfold increase in capability per unit volume," he added. However, skilled designers, computer programmers, and engineers will probably be needed in greater numbers.

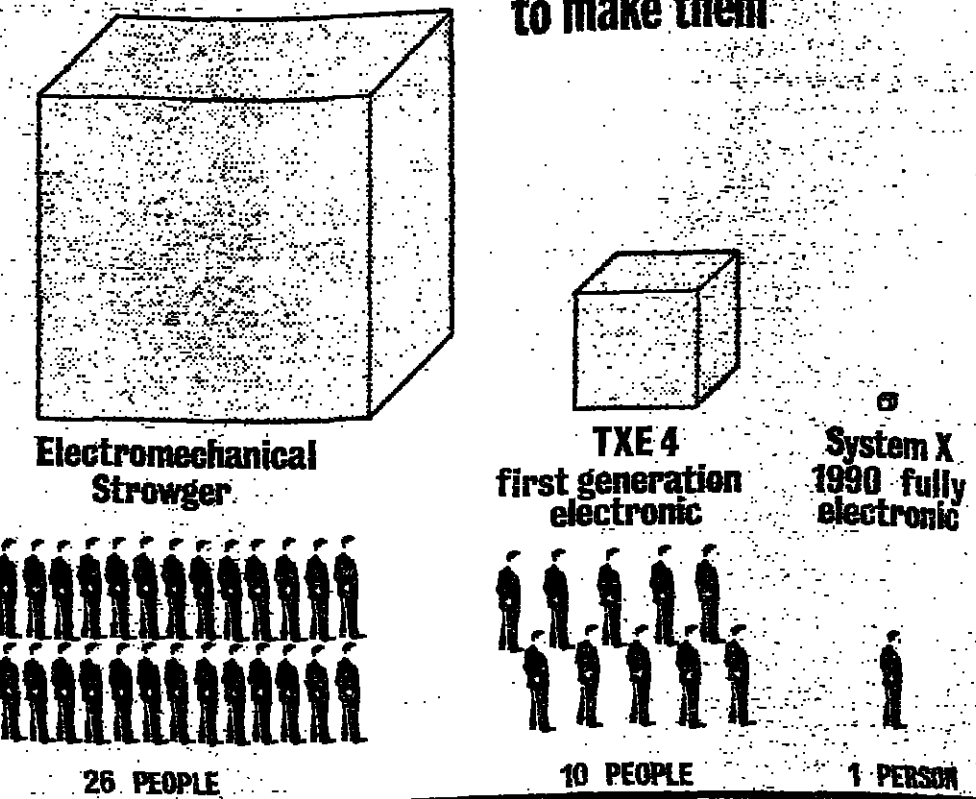
A merger could, in theory at least, help to make more rational use of the skilled engineers while helping to achieve a sensible run-down of manufacturing plant.

The NEB has considered three main possibilities for meeting these difficulties.

The first and most obvious is that favoured by most of the trade unions: outright nationalisation. It would in some ways be the tidest solution and cannot be dismissed out of hand. However, there are several strong objections to the proposal. The Post Office dislikes the idea of depending on only one supplier: a nationalised company would probably lack the marketing drive to compete successfully in overseas markets. It might also have more difficulty than a private employer in reducing the labour force; and lastly a monopoly in "public" switching could have an undesirable effect on the growing market for private automatic branch exchanges and related office equipment.

The second possibility which has been much discussed is the setting up of a joint telecommunications marketing company between GEC, Plessey and STC. This could be allied to the proposal for Britel, an overseas consultancy now being discussed between the Post Office, Cable and Wireless and International Alradio. The difficulty with this idea is that it is hard to conceive of a marketing company being successful unless it also has control over production and thus of price and delivery schedules. At the same time the manufacturers might be unwilling to put their fortunes in the hands of a marketing company which they did not individually control. Judging from his past record, Sir Arnold

## TELEPHONE EXCHANGES: Relative sizes and manpower ratios needed to make them



Weinstock could certainly be expected to oppose such a hybrid arrangement.

The third possibility—which the NEB would like to achieve—is a merger between Plessey's and STC's telecommunications interests. The plan appears to be to try to persuade ITT to relinquish control of all or part of STC so that a joint company could be formed in which the shareholders would be the NEB, ITT and Plessey. The big question is exactly how this could be achieved and who would control the new group.

The head of Plessey's telecommunications operation, Dr. Bill Willett, recently resigned to take up a new job with Vickers. In any merged company, therefore, Dr. Corfield of STC, who has a high reputation in the industry, would seem to be a natural candidate for the top job. Whether this would be acceptable to Plessey is another matter. Sir John Clark, chairman, and his younger brother Michael (deputy chairman), now have only a relatively small shareholding, but they certainly inherit a strong family tradition because it was their father, Sir Allan, who built up the company before the war and laid the foundations of its present size.

The Government strategy for merging the two turbine generator companies' operations two years ago ended in failure mainly because it could not carry the goodwill of one of the companies, Reynolds Parsons. The public failure of the Government and the NEB to secure similar circumstances, is still ringing in officials' ears.

In particular they have to recognise that nobody is keen to take charge of a merged company if his first action may have control over production and thus of price and delivery schedules. At the same time the manufacturers might be unwilling to put their fortunes in the hands of a marketing company which they did not individually control. Judging from his past record, Sir Arnold

making electro-mechanical equipment. Although the company says it expects to be able to reduce the labour force gradually mainly by natural wastage, it still has a long way to go. Outside estimates suggest it may need to cut its present labour force by perhaps 50 per cent. Any upset in the market could therefore hasten redundancies.

Several uncertainties remain, the chief of which is whether the giant ITT could be persuaded to part with control of STC, even though it has talked of a public flotation of perhaps a third of the shares in the next year or two.

This question of ITT's control is the central and most delicate part of the current round of talks. The Government could not allow the American ITT to control a merged Plessey-STC conglomerate partly because of Plessey's defence interests, partly because it would not wish such a large part of the UK telecommunications industry to be controlled by a foreign company.

## Conflicts of interest

Even though STC takes pains to separate its management and research from its parent company, many observers believe conflicts of interest may arise when System X comes on to the world market in direct opposition to ITT's new System 12 computer-controlled exchanges.

However, a continued close link with ITT may also be desirable, because telecommunications technology is moving so fast, and the worldwide competition is so strong, that it is now doubtful whether the UK can continue indefinitely to go it alone with a completely independent system. In the past STC, and therefore the whole British industry, has benefited from the influx of ITT's worldwide expertise and experience. It may be that a deal could be arranged which would preserve

or even strengthen these links while sufficiently diluting ITT's control.

The problems of re-organising the telecommunications industry are also intimately related to the long-term future of Plessey. The company may wish to continue on its way unchanged. A regrouping which deprived it of its telecommunications business would probably leave the other interests including defence electronics, open to a take-over bid from Racal. Alternatively, the NEB might wish to put Plessey's military and components parts together with Ferranti, which it now controls. But then further possibilities are all speculative.

Ultimately the re-organisation of the telecommunications industry will depend as much on political will as on the commercial and industrial arguments in its favour. The Government would need to take a fairly decisive attitude to put the many vested interests involved. However, because the industry depends largely on the public sector for its revenues, the Government and the NEB can clearly exert powerful leverage if they wish.

Time is not of the industry's side. Many of the major contracts for telecommunications equipment in the developing world will be coming up in the next five to ten years.

If the British manufacturers fail to get in at an early stage they will inevitably find that customers are locked in to systems from competitors like the much more successful L.M. Ericsson of Sweden, ITT and the Japanese. The development of System X is five years behind in the world's telecommunications timetable, so Britain's only hope is to show that it has a better system than those presently available, backed by a strong, well organised manufacturing industry. And it must start doing this immediately. The chances of regaining a share of the lost-world markets do not even now appear very bright. However, they could become much worse.

## Trudeau takes a hard knock

WHEN MR. JOE CLARK, the dark horse, was elected leader of the Canadian Progressive Conservative Party in February 1978, a malicious columnist dubbed him "Joe Who?". The answer to that question was given on Monday by 11 million Canadian voters in an unprecedented day of 15 by-elections. Mr. Clark is the man who less than a year from now may be the Canadian Prime Minister. May he—not will be: the real battle is yet to come, and Mr. Trudeau has fought back before from tight corners.

But the corner he is in now is tighter than those of the past. The decline of the Canadian dollar in the past two years, however much one may argue that it has been good for Canadian exports: the return in 1975 of a provincial Government dedicated to separating Quebec from Canada; a rate of inflation that has barely come down during three years of wage and profit controls; and Mr. Trudeau's inability to retain the services of many of his more talented ministers, including two ministers of finance: all these add up to a position from which it will not be easy to make a comeback.

Mr. Clark's prescription for dealing with inflation and the exchange rate is essentially one of economies, cutting down government spending, and cutting down the huge budget deficits that otherwise are certain. The approach is evidently popular. Mr. Trudeau, reversing Sir Robert Peel, has set out to steal the Tories' clothes. Monday's results clearly show that the electorate was not convinced by the image of Mr. Trudeau, once the Golden Boy, turned stern housekeeper. But his comment "wait and see" after the debacle on Monday must not be shrugged off. There are some indications that the economy may have reached the bottom. But little time is left before the

election in 1979 to demonstrate such an improvement.

Another thing that the election has shown is the deep division that runs between English-speaking and French-speaking Canada. It is not really a division between those who want Quebec in or out of Canada. What Monday showed, or rather demonstrated again, is that political loyalties follow different patterns in the two founding nations of Canada. No Liberal won outside Quebec—but no Tory won in that province. That is a challenge to Mr. Clark, but also a severe blow on the unity of the country.

## Quebec

The Conservatives have not done well in Quebec at federal general elections since Mr. John Diefenbaker's great but short-lived triumph in 1958. Mr. Clark with his well meant but hardly fluent French may have difficulties in drawing Quebec onto the Tory side. There certainly is no evidence that the Quebecois have been especially interested in his plan for giving the provinces greater political powers as a means to quieten discontent in Quebec, or in the West, where the suspicion is widespread that Canada is run for the exclusive benefit of the East. But Mr. Clark may at last have found a credible standard bearer for French Canada in the person of Mr. Robert de Cotret, a bilingual economist who won an Ottawa constituency.

Within his own party Mr. Trudeau will now face the fury of those who blame him for not dissolving parliament from a position of strength in the polls last year. In the short run he will hang on with the argument that it is too late to switch leaders. On the day of the election itself he will have to hope that devaluation has worked, that he still looks the contestant more likely to keep Quebec in line—and on that "Joe Who?" jibe.

## MEN AND MATTERS

## Searching for oil in the stars

Britain, the Saudi Arabia of the EEC, was the thrust of the speech delivered this week to engineers at Guildhall. A heady message, particularly when the speaker was none other than Sheikh Ahmed Zaki Yamani, Saudi Arabia's Minister of Petroleum and Natural Resources. But there the message was: "The following 10 years seem to promise a strong likelihood of a brisk demand for oil. This demand will be accompanied by mounting pressure from the consuming countries in order to secure additional supplies in quantities that may be far outstrip the need for exports of certain oil producing countries. Both the United Kingdom and Saudi Arabia are good examples of such producing countries."

If that was a novel comparison for the sheikh's 600 listeners, there were some other striking suggestions, not least that the oil price increase of 1974 had not been the main cause of the recession but instead "structural elements inherent in the economic forces which prevailed in the industrialised countries." And, further, that "what seemed to have constituted, to some observers, a threat to the economic well-being of certain industrialised countries, particularly Great Britain, has in fact turned out to be a blessing in disguise." The sheikh's justification for this unusual line of reasoning was that it spurred Britain to increase North Sea exploration.

It was also surprising to learn that the hard-headed sheikh professes that astrology is one of his interests. Surely the ulema of Islam would frown on any transfer of faith from Mohammed to the stars? "Oh no," one Moslem told me. "The Arabs have always felt proud of their discoveries in astronomy. It seems that the Saudis are just as superstitious as we are, and

their newspapers carry horoscopes. Perhaps it is to these that Western economists should turn if they wish to see into the future of Saudi oil policy."

## No prizes

Barron's this week make their lead story a competition—first prize a copy of the collected speeches of Jimmy Carter. Second prize two copies. But it is a competition which no one can win and only the weekly itself can lose.

The task set was finding the mistake in Carter's recent handwritten message to Congress which noted "The Producers Price Index for finished goods rose 0.9 per cent in September (an annual rate of 11.4 per cent)." Barron's finds the Presidential arithmetic a little wanting. It writes that it has long argued that those feeding at the public trough should take a mandatory course in economics. Now it says "To heck with economics, just teach the fellows to add and subtract, multiply and divide." But there is a flaw in this—that maybe Carter could perhaps be right after all. Inflation may be complex but it does compound too.

## Agony service

A new 24-hour dental service, launched in London last night, is given a vaguely conspiratorial air by the name, REDS, and the requirement for dentists to avoid anything that looks like advertising.

All that I can glean from behind the veils of whiter-than-white discretion is that the privately-run Radio Emergency Dental Service is the brainchild of a Harley Street Practitioner, and that it is hoped to extend it beyond London "as soon as possible." Patients are to be put in touch with the service via a radio link.

Similar schemes have been previously suggested to the

Department of Health, I am told, but have always been turned down on grounds of cost. I asked what REDS' charges were, to be told that they will be £15 in the daytime, £25 at night, and £40 if REDS' mobile surgery calls. A spokesman said that the charges were reasonable by comparison with some smaller existing services in central London. It all depends on the pain.

## Kindred glooms

If you have Wall Street stocks prepare to shed them, the Philadelphia stockbroker and investment guru Charles O'Hay prophesied ominously; if not straight away, then certainly before the end of May next year. Two years from now, asserted O'Hay as he passed through London yesterday, the Dow Jones average will be down to 700 and there will be woe in the land.

O'Hay has been uncannily accurate in the past. His longest run of spot-on forecasting started in April 1972, when he predicted the market would top out at 1040 by the end of the year, and then go into a 20 per cent decline until August 1973. "Then I called a rally of close to 1000 by the end of October, and it happened. I said the Dow would be at 790 by December, and it was. I called a rally through spring of 1974 and a collapse until August. That was the walk-on-water phase."

O'Hay stumbled when Nixon resigned, and he thought it would be "good for the country." That may have been so, but the stock market collapsed.

But O'Hay's outline of the U.S. future at least deserves to be taken seriously. It may raise nightmarish memories for British readers. Wall Street investors, he says, seeing short-term interest rates soaring and every prospect of inflation shortly doing the same, are

eschewing equities and mopping up the Treasury bills so thoughtfully provided for them.

Against this background there is only one way for share prices to go, and it is not up, says O'Hay. He thinks the scenario will only change if instead the charges were reasonable by comparison with some smaller existing services in central London. It all depends on the pain.

## Lather over

A new category of worker has joined the British labour force—the shampooist. The Hairdressing Wages Council, which sets minimum pay rates for the industry's 135,000 snippers, trimmers, and now shampooists, has decided after years of argument that the time has arrived to create the new title.

I am told shampooists will be mainly drawn from the ranks of former professional hair stylists, who have come back into the industry after a lengthy absence and are not in tune with the latest techniques. Despite the new title, pay will lag behind that for experienced hairdressers—whose newly agreed rate is £37 a week.

## Cast-iron

A colleague browsing in a Lambeth street market tells me that nothing impressed him more than seven words printed on the box of a clockwork toy from Hong Kong: "Guaranteed to work throughout its useful life."

Observer

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# FINANCIAL TIMES SURVEY

Wednesday October 18 1978

## Japanese International Companies

After Japan's slow and uneven record in overseas investment, the revalued yen now provides an overwhelming incentive for Japanese industry to invest abroad—particularly in the United States and, to a lesser extent, in Western Europe.

WITH THE exception of two years immediately before the 1973 oil crisis, when the flood gates opened briefly, Japan has yet to establish a very brilliant record as a foreign investor. Overseas investment was severely restricted by the Government from the early 1950s until 1969 when the system of subjecting all but the smallest overseas investment projects to formal scrutiny by the Ministry of Finance finally began to be dismantled. In 1972, official discouragement of foreign investment gave way to active encouragement with the result that the value of investment projects approved by the Government increased 2.7 times in the first of the two years and another one-and-a-half times in the second year.

### Changes

After 1973, when Japanese business retreated in the state of shocked apathy from which it has yet to make a full recovery, the vigour went out of the nation's overseas investment drive and—until now—stayed out.

Investments "approved" by the Finance Ministry declined by 32 per cent in 1974 and only recovered (by 37 per cent) in 1975 because of the drastic impact of inflation on the costs of individual projects.

The last two years have seen an additional 5.5 per cent recovery. In 1976, followed by the 19 per cent fall in fiscal year 1977 (ending last March) in the value of projects passed by the authorities.

This uneven trend in the launching of new projects

contrasts with the steady winding up of some of Japan's less profitable pre-oil crisis investments.

Japan's rather half-hearted progression towards the status of a fully-fledged overseas investor has brought it to a point where it ranks marginally behind West Germany in the cumulative value of its investments but far behind most other Western industrial countries, in terms of both the absolute value of its investments and their ratio to gross national product and foreign trade.

As of late 1975, Japan's overseas investment balance totalled just over \$15bn which was equivalent to 3.1 per cent of its GNP and 27 per cent of its exports for the same year.

Britain's investments in the same year were worth more than twice Japan's and were equivalent to about 16 per cent of GNP and 88 per cent of exports.

The other distinguishing feature of Japan's performance as a foreign investor lies in the character and distribution of its investments. By and large, Japan has concentrated on the development of natural resources and on the establishment of small-scale manufacturing ventures in developing countries (particularly South-East Asia) whereas Western industrial nations—especially the U.S.—have established factories on the territory of other developed nations.

For Japanese investments in the U.S. and Western Europe up to 1977 (ending last March) in the time of the oil crisis and value of projects passed by the authorities.

This uneven trend in the launching of new projects

they were designed to reinforce the Japanese position in world trade rather than to provide the foundations for an overseas manufacturing presence.

The story of Japan's overseas investment efforts might have ended on this not very encouraging note but for the fact that the emergence of an embarrassingly large Japanese current account surplus and of the yen, try.

situation in which a wide range of industries from textiles and aluminium to chewing gum and soy sauce—are more costly to operate inside Japan than abroad. More important, it has created a situation in which the U.S., and to a lesser extent Western Europe, have become potential low-cost investment sites for Japanese industry.

impact on Japan's overseas investment performance. In fiscal 1977 the value of "approved" investments rose slightly (by 4.5 per cent) while investment in commerce and development fell sharply (by 14.9 per cent and 54 per cent respectively).

These figures, however, probably offer no more than a hint

When Japan's manufacturing investment starts growing again it will initially focus overwhelmingly on the U.S., since this is the largest overseas market for Japanese goods. All the major Japanese television manufacturers are now either manufacturing in America or planning to start doing so in the fairly near future. (The last major company not known to be

whether or not they are likely to be welcome. Enough companies are already firmly established in various parts of the U.S. (starting with Sony Corporation's San Diego TV plant in 1972) for the point to have been made that American workers react well to Japanese management techniques. There are, in fact, no serious political or psychological barriers to the growth of a big Japanese manufacturing presence in the U.S.—a situation which is in sad contrast to attitudes in some parts of Western Europe.

Europe ranks as the second major priority for would-be Japanese investors, including major consumer goods exporters such as the TV manufacturers and the motor industry. But questions of how, where and when to invest in Europe seem a lot less straightforward when viewed from Japan than the same questions applied to the U.S.

Linguistic and cultural diversity is one problem. Another is the delicate question of whether Europe itself really wants Japanese investment—or, still more confusingly, whether some countries want it and others do not. The present assumption on this latter question seems to be that Japanese industry, by and large, is not welcome in France or Italy (where language also acts as a deterrent) and not very welcome in West Germany. At the opposite extreme, the Benelux countries and Ireland are seen as trouble-free localities for Japanese factories, though with the disadvantage of possessing small domestic

markets. The UK occupies a pivotal position in the investment planning of Japanese companies interested in Europe. Its large market, relatively low wages and ample industrial infrastructure are seen as advantages. But there are doubts whether Japanese industry is really welcome—despite the fact that 13 companies, representing a total of £12m worth of investment, are already operating in Wales and the north-east with what seem to be reasonably successful results.

The doubts were not exactly diminished a year ago when Hitachi, one of the top Japanese electrical manufacturers, announced that it was postponing a project to build a TV manufacturing plant in north-east England after running into severe opposition from local industry and from trade unions.

Reassured One year after the "Hitachi affair" (as it is still labelled in Tokyo) the Japanese seem to have been at least partially reassured that the investment climate in Britain is less hostile than had been feared. Hitachi itself is believed to be reconsidering its original plans and there are reports that half a dozen or so other major Japanese companies are taking a "serious" look at the UK. Final decisions on most of these projects may well be delayed until after Britain's next general election. But the trend is towards a greater Japanese involvement in European industry and Japan—for one—believes it will be to the good of both sides.

## Strong boost for new investment

By Charles Smith, Far East Editor

as one of the world's strongest currencies, having transformed the prospects in the very recent past.

The Japanese Government sees direct overseas investment as one of the major forms of long-term capital export by which the basic balance of payments can be restored to equilibrium some time during the early 1980s.

For Japanese industry, the revalued yen (worth 53 per cent more in terms of the dollar than at the start of 1977) provides an overwhelming incentive to invest abroad.

Yen revaluation has created a

This situation harmonises perfectly with another set of circumstances which have been forcing Japanese manufacturers to look seriously at U.S. and European investment projects. These "circumstances" are, of course, the gloomy conditions in world trade which mean that producing on the spot in the U.S. or Western Europe may be the only way to circumvent barriers against direct exports from Japan.

The combination of a high yen, an embarrassing current account surplus and the threat of more troubles in world trade have already produced a modest

of what may happen in the next few years.

Officials at the Ministry of International Trade and Industry say they expect a "big change" in Japan's overseas investment activities during the next two or three years with the accent on manufacturing investment.

In developed Western countries these expectations are backed up by the results of surveys of company investment intentions which indicate that investment projects timed for realisation in 1980, or thereabouts, are three to four times more numerous than those scheduled for 1978.

planning a U.S. venture—Sharp Corporation—was reported earlier this month to have started looking at possible sites for an assembly plant.)

The top two Japanese motor manufacturers, Nissan and Toyota, are also known to be studying sites in America. So are a wide range of other manufacturers in industries ranging from food processing to industrial electronics.

In weighing up the pros and cons of acquiring a U.S. manufacturing presence, Japanese companies seem to be relatively

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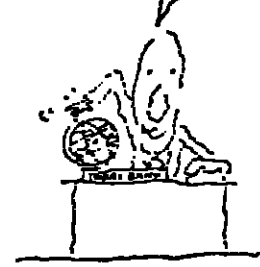
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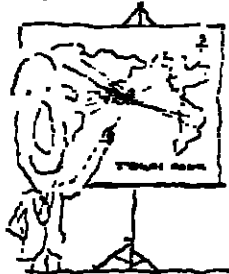
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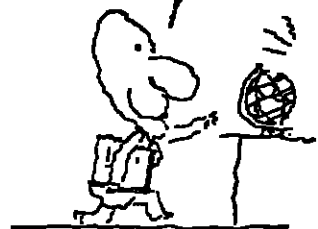
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## Commerce

# Trading houses as the spearhead

AS THE rest of this survey makes abundantly clear, Japanese manufacturers have not, historically, shown themselves to be very adventurous when it comes to foreign investment. Japanese traders are the exact opposite.

The top nine Japanese general trading houses probably have the most extensive international branch networks of any group of business organisations in the world. (The only possible exceptions are U.S. or European multinationals which have no exact counterparts in Japan and whose international operations are by definition much more self-sufficient and thus much less amenable to head office control than the overseas branches of a Japanese trading house.)

Because of the proliferation of trading company branches (and, in recent years, subsidiary companies) around the world, commerce ranks as one of the most important categories of Japanese overseas investment. At the end of 1976 commercial investment, broadly defined to include banking and certain other types of services as well as overseas offices of trading companies, accounted for just under 40 per cent of total Japanese overseas investment, with a cumulative value of \$7.6bn. In terms of the number of establishments, 60 per cent of all overseas enterprises set up by Japan as of late 1976 were in the commerce sector.

The pre-eminence of commercial investment over other types of Japanese overseas investment is most marked in other advanced countries where Japanese general trading companies have their biggest and most costly overseas representation, but where Japanese factories are still thin on the ground. The extreme example of this situation is Western Europe where no less than 80 per cent of the cumulative value of Japanese investment to date is in the sector officially labelled "commerce, services and others," with a mere 10 per cent of the total in manufacturing.

(The balance is in resources development, though the resources concerned may not necessarily be located in Europe itself.)

In Asia, and particularly in South-East Asia, investment in trading company branches has taken a back seat to manufac-

turing investment and resources development. (The commerce sector accounted for 17 per cent of total Japanese investment in Asia at the end of 1976.) However, the relative lack of prominence of a Japanese commercial presence as such in the developing world should not be taken to imply inactivity on the part of the big trading companies. Rather it is the case that much of the manufacturing investment and resources development carried out by Japan in developing countries has been initiated or financed by the trading companies.

Companies like Mitsubishi Corporation, Mitsui and Co., C. Itoh and Co. and others have thus played a dual role in furthering Japan's economic interests in the outside world. They have provided the channel through which Japan conducts a large part of its direct foreign trade (the top nine trading companies together handle well over 50 per cent of Japanese imports and exports) and the channel through which Japanese industry has invested (to the rather modest extent that it has done so far) in the developing world.

## Reasons

Trading companies have become involved in the promotion of overseas manufacturing and resource investment for a number of reasons. The first and most fundamental is that Japanese industry, typically, aims to spread its risks. In other words, if a textile manufacturer decides to open a factory in a developing country whose political future is even mildly unpredictable, it is likely to want a "friendly" trading concern to shoulder a portion of the financing burden.

A second reason why trading concerns have played an indispensable role in investment in developing countries is that the overseas branches of trading companies can provide services ranging from intelligence reports on local politics to introductions to potential business partners without which no investment project would be likely to get off the ground.

A final reason for trading company involvement is the "trade-related" character of almost all Japanese investment in the developing world. A trading concern which takes an equity stake in an overseas

manufacturing venture would normally expect to be given the job of importing from Japan the machinery needed to launch the new venture. It would also probably expect to handle the export of products from a new factory once production got under way.

The involvement of trading companies in overseas manufacturing and resource development ventures explains why the investments of the top half-dozen or so concerns are on such a vast scale—probably considerably larger than the investments of even the biggest companies in the manufacturing sector itself. At the end of its 1977 financial year Mitsui and Company had overseas investments worth ¥247bn (well over \$1bn). This figure was the equivalent of about 30 per cent of Mitsui's total investments—in other words nearly one third of all the money invested by Japan's second largest general trading company up to the beginning of this year was outside Japan.

Mitsui would appear to be leading the other general trading companies in the foreign investment stakes, but all the top half-dozen or so companies are heavily involved. Mitsubishi Corporation had ¥144bn of overseas investments in March 1978, while the figure for Marubeni (now the fourth ranking trading company) was ¥125bn. Sumitomo Corporation, the fifth ranking general trader and a company noted for its relatively conservative management style, had ¥59bn of overseas investments at the end of fiscal year 1977. By contrast, the biggest overseas investor among Japanese manufacturers was Matsushita, with a cumulative total of ¥52bn.

During the past two years or so the big trading companies have had reason to regret the enthusiasm with which they poured funds into overseas manufacturing investment and resource development in the period up to and immediately after the oil crisis. Returns on manufacturing ventures have been disappointing in all but a handful of cases, while resource development seems in retrospect, to have been pushed too far and fast for the actual needs of the Japanese economy. The realisation of these discouraging facts has led to a sharp fall in overseas investments in resource and manufacturing

sectors by trading companies in the recent past.

There also seems to have been a slow-down in commercial investment (i.e., in the opening of new trading company branches or overseas subsidiaries). This reflects the fact that most of the big traders already have such extensive overseas networks that major new investments are not necessary. The only significant piece of "virgin territory" for the trading companies today is the People's Republic of China—which does not yet permit the opening of branch offices. China could rely on this point in the not too distant future, in which case all the major companies will certainly wish to open branch offices in Peking, and possibly in other cities too.

## Poised

The trading companies seem to be poised to play their part in the next round of Japanese manufacturing investment which is likely (as explained elsewhere in this survey) to be directed towards the U.S. and Western Europe. What is less certain is the extent to which their services will be needed by manufacturing companies during this new phase.

Motor manufacturers or electronics companies contemplating a major production venture in the U.S. clearly do not have the same need for trading company expertise on local political conditions or for introductions to prospective business partners that might exist if they were trying to gain a foothold somewhere in South-East Asia or Latin America.

The upshot seems to be that trading companies will have to re-think some of their traditional attitudes to overseas investment if they are to play a leading part in the next phase of Japan's economic internationalisation. Trading companies, however, have already shown themselves to be adept at adjusting themselves to new situations and creating fresh demands for their services when old ones start to disappear. There is no reason to think that they will fail to gain a share of the action when Japanese overseas investment starts to grow again.

Charles Smith

## Raw Materials

# Getting key supplies on a firm footing

JAPAN'S ATTITUDE towards securing its vital supplies of raw materials has matured considerably since the oil shock of late 1973.

At that time, panic stricken by the oil shortage and the fear of unilateral price hikes by producers of other key resources, the Japanese rushed headlong into resource-related overseas investments and long-term supply contracts, with precious little regard for the medium-term supply and demand outlook for the resources concerned.

The worldwide economic slowdown which followed the oil crisis brought with it a slump in Japan's own raw material import requirements, and a fall in raw material prices.

The result has been delays in completion of the investment projects, some of which have come to look rather foolish in the light of subsequent developments, and wholesale renegotiation of huge contracts for long-term supplies of iron ore, copper, nickel, sugar and other materials.

Depending on the strength of the suppliers' bargaining positions, Japan has either cajoled or bludgeoned them into accepting lower prices and smaller shipments than contracts originally called for.

The deals into which the Japanese entered may have served to make imports of some key resources more secure than they previously were: more than 50 per cent of Japan's imported iron ore and copper now comes from development projects in which the Japanese own a stake, and the percentage for coal is also expected to rise to over 50 per cent within a year or so,

from only 30 per cent in 1975. But at the same time, some of the deals have simply forced the Japanese to expend considerably more on their supplies than they would have needed to pay.

The most famous of the contract renegotiations was undoubtedly that of the five-year, fixed price sugar supply deal with Australia agreed in late 1974, which originally provided for annual shipments to Japan of 600,000 tonnes.

When the bottom fell out of the sugar market, the Japanese announced last year they would no longer honour the contract unless the fixed price were cut from the originally agreed A\$405 per tonne—about three times the prevailing world market price last year.

The result was months of bitter wrangling, which did little to improve relations. Australia-Japan relations no good at all, followed by a compromise agreement on a marginally lower price, and a prolonged period of delivery.

Many Japanese Government officials and businessmen still retain a very keen sense of Japan's vulnerability to shortages in supplies of raw materials.

Reflecting this, Japanese business is certain to continue investing overseas to ensure stable supplies of those materials.

But the experience of the past five years has given them reason to be rather more cautious in their approach, and somewhat more confident of Japan's negotiating strength.

They have learned, for one thing, that it was not possible for producers of resources

into an OPEC-style cartel, and East, and a further 15 per cent force the price increases which from Indonesia.

They have also learnt that Japan is sometimes in a position to pick and choose among producer countries competing for Japan's investment capital and huge domestic market.

Australia, for example, at least under the present government, would dearly like Japan to raise its direct investment profile in that country beyond the small minority stakes in development projects it has taken in the past.

Here the Australians have had to compete, with regard to iron ore, for example, with Brazil, which many Japanese businesses appear to prefer to Australia, both for cost reasons and because of Australia's history of supply bottlenecks caused by industrial unrest.

The U.S. and Canada are also favoured by Japanese businesses contemplating investments in resources and resource-processing.

The situation, and the prospects, in some key areas are as follows:

● Oil: Here there is little chance now of the Japanese being able to do much "picking and choosing" among suppliers. Japan's crude oil imports, which cover 82 per cent of oil requirements and more than 70 per cent of total energy needs, amounted to 270m kilolitres in the fiscal year, ended last March. This was down from 290m in 1973, but the dollar bill soared to \$23.7bn from \$8.7bn.

About 80 per cent of the oil imports come from the Middle East, and the plan forecast coal could be

into an OPEC-style cartel, and East, and a further 15 per cent force the price increases which from Indonesia.

The Government has two main aims. The most fundamental is to conserve overall energy use, while at the same time reducing the ratio of dependence on oil.

An energy supply and demand plan drawn up by the Government last year called for economies in both industrial and home energy use, to keep the nation's total energy requirements in 1985 down to the equivalent of 660m kilolitres of oil.

This would be up from 390m in the plan's base year of 1975, but below the 700m projected without conservation measures.

The plan further advocated aggressive promotion of non-oil energy sources, to hold 1985 imports of oil requirements down to 432m kilolitres, or 65 per cent of projected energy needs. The second aim is to increase the amount of imported oil produced by Japanese companies overseas, or bought under direct deal or government-to-government agreements.

Only about 13 per cent of imports now come into this category, deemed to be more secure than oil from other sources. The hope is to raise the percentage to 30 per cent by 1990.

Japan could be helped enormously by any important oil find in the East China Sea, where some geologists believe vast reserves to exist. Jurisdiction over the area is divided among China, Japan and Korea.

● Coal: Diversification of energy sources heralds a sharp increase in imports of steaming coal. Last year's Government plan forecast coal could be

CONTINUED ON NEXT PAGE



Aluminium

# Locked in the grip of recession

THE RUGGED mountains of industry would be able to smelters had accumulated a disease—the high cost of energy in Japan—is essentially incurable.

It is for this reason that industry leaders see the development of overseas production facilities near cheap energy sources as their only hope for the future.

Japanese investment in overseas aluminium smelting facilities, which had already begun in the early 70s, greatly accelerated after the oil crisis. Out of six planned overseas joint ventures, two have already begun operations, the Enzan plant in New Zealand and the Alpac plant in Canada.

Three more are now under construction, including the Asahan project in Indonesia, the Amazon project in Brazil, and the Venalum project in Venezuela.

Assuming the Japanese can complete negotiations for a sixth in Oregon in the U.S., total Japanese investment in overseas aluminium production facilities will come to ¥700bn.

The annual production capacity of these six plants will total 1,235,000 tons when the last one is completed in 1984.

Of Japan's contracted production share of 750,000 tons, an estimated 691,000 tons will be exported to Japan in 1983.

Japan's most ambitious effort to develop overseas aluminium smelting facilities is the Asahan Development project.

This development calls for the construction of a 513 megawatt hydro-electric power plant on Northern Sumatra's Asahan River, and a 225,000 ton per year aluminium smelter, downstream.

Working their way down the bank of the turbulent river is a uniformed and helmeted Japanese survey team, mapping out the location of a future hydro-electric plant.

The engineers are laying the groundwork for the massive Asahan Development Project, a venture that promises to guarantee a long-term, low-cost supply of aluminium for Japan.

While Japanese engineers are constructing modern aluminium smelting facilities in Indonesia, the aluminium industry back home is labouring in the grip of a chronic structural recession.

Once a shining example of Japan's ability to develop efficient, capital intensive industries, the aluminium industry is now trying to survive on Government charity in the form of an authorised cartel, subsidised loans, and newly instituted import quotas and tariffs.

Of Japan's numerous energy intensive industries, the aluminium industry was the most severely affected by the quadrupling of the price of oil in 1973.

Because Japan relies more on fuel oil for power generation than any other industrialised country (the others use more coal), electricity rates have soared, jumping from ¥3.5 per kilowatt hour in 1973 to ¥8.9 per kilowatt hour in 1976.

With electricity charges accounting for approximately 40 per cent of the total production cost of aluminium, the effect on the industry's international at a loss or not at all, the competitiveness, and hence industry has piled up some disastrous losses.

By the end of March, the For a while it looked like the seven major aluminium

While the quotas will assure domestic refiners a local market share of at least 70 per cent, they certainly will not be enough to bring the industry back into the black.

To help the industry back on its feet, the Japanese Government passed the structurally recessed industry bill.

This bill empowers the Ministry of International Trade and Industry (MITI) to help rehabilitate four structurally recessed industries (aluminium smelting, electric furnace steel-making, shipbuilding, and synthetic fibre manufacturing) through the freezing or scrapping of excess capacity, the formation of production cartels, and the extending of low interest loans by the Japan Development Bank.

In accordance with the new law, the Fair Trade Commission (FTC) authorised the formation of an anti-recession cartel for aluminium smelters in early September.

The FTC will permit six major aluminium smelters (Sumitomo Aluminium, Nippon Light Metal, Showa Light Metal, Sumitomo, Toyo Aluminium, Mitsubishi Light Metal, and Mitsui Aluminium) to limit production of aluminium ingots to 540,000 for seven months from September 1 to March 31, 1979. This figure represents a 16.1 per cent drop from the previous year's production.

On the heels of the FTC's decision came an announcement by the same six companies that they would freeze or scrap 530,000 (35 per cent) of their combined 1,540,000 ton annual capacity from the beginning of the next fiscal year. The move will cut the industry's overall capacity by 32 per cent.

As it has done with other industries in trouble, the MITI has put pressure on the smelters to consolidate. The first move in this direction was taken by the Mitsui Group when it acquired Nippon Steel's share of Sky Aluminium, bringing its share in the ailing company up to 27.25 per cent.

The move is expected to lead to co-operation between Mitsui Aluminium, Sky Aluminium and Showa Aluminium, whose parent company, Showa Denko, already owns 27.25 per cent of Sky Aluminium.

Many industry observers feel that if MITI continues its drive to consolidate the industry eventually there may be only two large aluminium refiners left in Japan.

MITI may be able to treat the symptoms of the industry's disease with pressure to consolidate, import quotas, and recession cartels. However, the fundamental cause of the

## Prices

Lower power charges have allowed foreign aluminium smelters to keep production costs down and easily undercut Japanese prices. The world market price for aluminium is now hovering around ¥284,000 per ton, far below the estimated break-even point for Japanese smelters of ¥371,000 per ton.

Given the large price differential between foreign and domestic aluminium, imports have predictably risen from 358,000 tons in fiscal 1975 to 472,000 tons last year, or 28 per cent of the domestic market.

With the Japanese smelters forced to sell aluminium either on the industry's international at a loss or not at all, the competitiveness, and hence industry has piled up some disastrous losses.

By the end of March, the For a while it looked like the seven major aluminium

## Facilities

Infrastructure facilities include the construction of a small town, roads, power transmission facilities, and a 2.5 km pier that can handle ships up to 16,000 deadweight tons. The project is now expected to be completed in 1984.

The Asahan Project is now being constructed by PT Inalum, a joint venture between Japanese investors and the Indonesian Government. In the original scheme worked out in 1975 the Nippon Asahan Aluminium Co., representing Japanese aluminium smelters, trading companies and the Japanese Government, provided 90 per cent of the capital for PT Inalum.

Since then, the project has been hit by inflation, cost overruns, and currency fluctuations, and its estimated cost has soared from \$812m to \$2.16bn at the present exchange rate.

In August an agreement was reached between the two countries whereby the Japanese provided additional loans and the Indonesian Government increased its equity stake in PT Inalum to 25 per cent.

Japan's other big overseas aluminium project involves the development of alumina processing and aluminium smelting facilities near the mouth of the Amazon River.

Stephen Bronte

# Raw materials

CONTINUED FROM PREVIOUS PAGE

supplying 12.4 per cent of total energy needs in 1983, with existing supplies come from steaming coal imports at 16m tons, up from just 950,000 tonnes in fiscal 1977, and only 500,000 in fiscal 1975.

Australia and China will be major suppliers, together with South Africa, India and Canada.

Mitsui Mining Company has set up an overseas subsidiary for steaming coal exploration, and the Government is ready to provide financial aid to developers to promote steaming coal projects abroad.

Coking coal imports last year, at \$5.9m tonnes, were little changed from 1973, and given the recession in steel, demand has remained depressed this year. Japanese steel firms have negotiated major cuts in both the volume and the price of this year's imports from the U.S., their number two supplier.

They have also pressed the number one supplier, Australia, for lower prices, saying the terms of existing long-term contracts have simply become "unrealistic."

● Liquefied natural gas: Under the Government energy plan, liquefied natural gas imports will soar to 30m tonnes in 1985, from 5.06m in the 1975 base year.

An increase of this magnitude implies investment over seas on a fairly massive scale.

Existing supplies come from Brunei and Abu Dhabi, and two major projects are under way in Indonesia. Japanese utilities will take all the output from the Badak fields, plus half that from the bigger Arun field.

The future could see major Japanese investments in development of the huge gas deposits on Australia's north-west shelf, and of those in Yakutsk in the Soviet Union.

● Iron-ore: Imports of iron-ore which, like oil, covers 99 per cent of Japan's requirements, amounted to 125.9m tonnes in fiscal 1977, down from 137.5m in fiscal 1973, while the dollar bill rose to \$2.5bn from \$2.08bn.

Again, because of the still-stagnant demand for steel, and excess world iron-ore supplies, the Japanese have been able to negotiate cuts in prices of imports from both Australia and Brazil, respectively the first and second biggest suppliers.

Japan has agreed as part of its trade surplus-cutting "emergency import" programme, to pay in advance for 2.77m tonnes of iron-ore pellets from the Robe River Development Joint Venture, in which Mitsui and Co. has an interest.

Noel Mortimer

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# JAPANESE INTERNATIONAL COMPANIES IV

## The United States

# Still the main market

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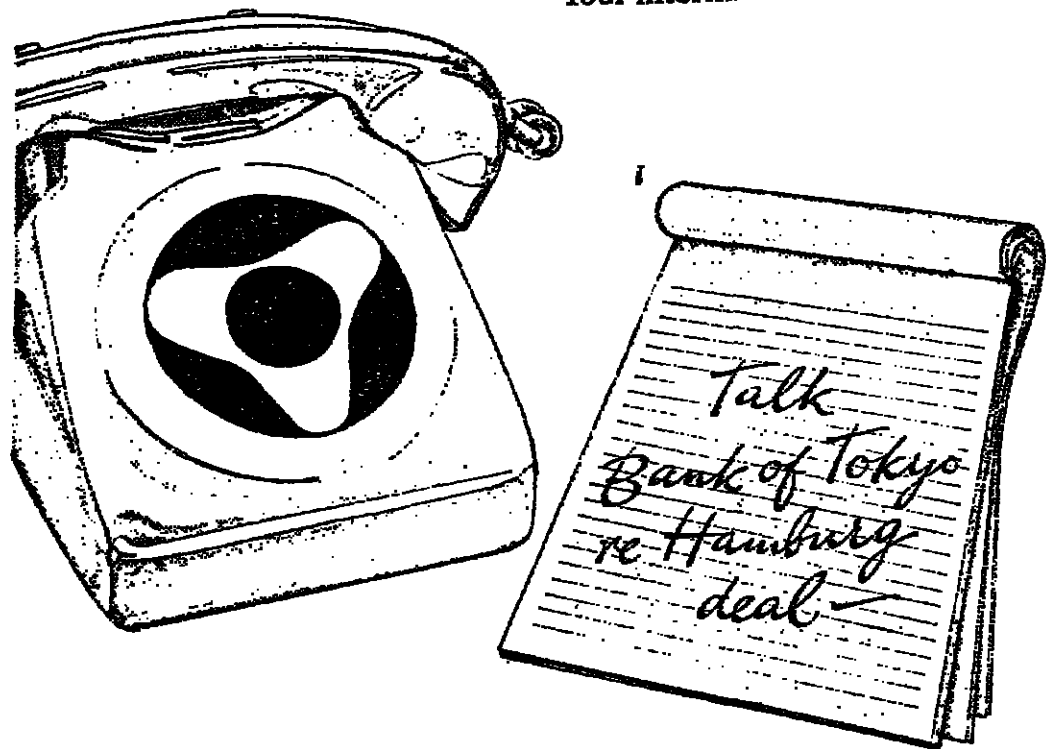
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DURING the last six years (fiscal 1972-1977), Japan's licensed investments in North America soared to \$4.22bn, a five-fold increase over the preceding six-year period.

For a variety of reasons, it seems safe to predict a fairly rapid continuing increase, and also a sharp rise in the proportion of the investment directed towards manufacturing.

According to Ministry of International Trade and Industry (MITI) statistics, manufacturing accounted for slightly less than a quarter of the \$5.40bn of outstanding Japanese investments in North America at the end of fiscal 1977.

Of the remaining \$4.14bn invested in non-manufacturing ventures, \$2.6bn went into commerce, banking and insurance. These figures reflect the defensive character of Japan's overseas investment strategy in the past.

## Supplies

In the developing countries, which have taken close to 60 per cent of total Japanese overseas investment, the primary aim has often been to ensure stable supplies of vital raw materials (although, of course, another aim has been to set up manufacturing facilities to take advantage of cheap labour).

In the developed nations, notably the U.S., investments have gone heavily into commercial and services facilities, with the primary aim not of obtaining a great return on capital, but of securing and expanding markets for exports of finished goods.

Today, at least as far as the advanced industrialised nations are concerned, this strategy is rapidly outliving its usefulness. Firstly, defensiveness in future will more logically take the form of increased investment in manufacturing, designed to ease trade frictions by replacing imports with local production, and creating rather than destroying overseas employment.

Secondly, and rather more fundamentally, the surge in Japanese domestic labour costs and in the value of the yen have

in most cases closed the gap between production costs in Japan and other developed countries, and sharply cut the export price competitiveness of key Japanese industries.

For many Japanese companies, the U.S. is far and away the most attractive of the developed nations for overseas manufacturing investment, quite simply because it already represents the biggest overseas market for their products.

The U.S. also offers political stability, a plentiful supply of land sites and raw materials, and the English language, the only foreign tongue in which the Japanese usually have any proficiency.

Japanese companies which led the way with major manufacturing investments in the U.S. include the Sony Corporation, with its colour television plant in San Diego (and, more recently, its Dothan, Alabama video tape cassette plant), and Matsushita Electric Industrial Company, which several years ago bought from Motorola its Quasar Colour Television Production Division.

Four other electronics firms—Sanyo, Hitachi, Mitsubishi Electric and Toshiba—have since decided to take the plunge into manufacturing colour televisions in the U.S.

While the record of achievement is uneven, Japanese companies have clearly gone to

great pains to adjust to unfamiliar management problems in the U.S.

Sony demonstrated considerable ingenuity and flexibility in overcoming union troubles on the way to making the San Diego plant a successful operation.

In another area, the Kikkoman Shoyu Company managed to overcome strong initial hostility to its soy sauce plant in rural Wisconsin.

Today a workable blend of U.S. and Japanese management techniques appears to be emerging, largely because the Japanese have had the good sense to leave some of their traditional business management methods at home.

The basic Japanese management philosophy of involving the employee in all aspects of corporate life, and of working to ensure that he feels he belongs, appears to be a highly exportable one.

In many Japanese-owned plants overseas, the willingness of management to spend time on the shop floor has won the respect of workers previously accustomed to more elitist managerial attitudes.

But little attempt has been made to export fundamental Japanese company concepts such as lifetime employment guarantees and decision by consensus.

A major problem could be

that of providing sufficient job incentives for U.S. employees on the higher rungs of the corporate ladder.

The intricate consensus-building process still plays a major part in the Japanese head office in framing decisions which affect the company world-wide.

—but participation in that process calls for a familiarity with Japanese ways of thought and personal contacts—not to mention the extremely difficult language—which no non-Japanese executive could reasonably hope to acquire.

In addition, the Japanese system of seniority based on age, at least in the head office where power is centralised, could discourage ambitious U.S. executives from joining Japanese firms.

Some Japanese corporations say they would like to instal local nationals as presidents and top executives to run their overseas operations, but complain that they have difficulty finding the right men.

The problem could become a pressing one in view of the tough measures which can be invoked in the U.S. against discrimination in employment.

Vehicle manufacturers look sure to be prominent among the Japanese companies which will in future be testing the exportability to the U.S. of their management methods—and not

just of their products. Two motorcycle makers, Kawasaki and Honda, are already manufacturing or planning to manufacture motorcycles in the U.S. and Honda could decide to expand into car production later.

Behind them are the two Japanese automotive giants, Toyota and Nissan, which are widely expected to take the plunge into U.S. manufacturing in the not-too-distant future.

Japan's total overseas direct investment in fiscal 1977 dropped 18 per cent from the year before to \$2.81bn, reflecting the reluctance of many Japanese companies to invest either in resource development or manufacturing ventures, at a time when they were suffering from excess capacity, and world economic conditions were so uncertain.

None the less, investments in North America were down only 1.9 per cent, to \$735m—and those in the U.S. alone actually rose 3.5 per cent, to \$686m.

When economic uncertainties in Japan and in the rest of the world clear up, an upturn in overall Japanese overseas investment can be confidently predicted.

And as the above statistics indicate, the U.S. appears sure to be a major recipient country.

Noel Mortimer

## Europe

# Ireland heads the list

NUMBER OF PRODUCTION AND/OR ASSEMBLY PROJECTS IN EUROPE, END-MARCH 1977

	West Germany	UK	Ireland	France	Italy	Belgium	Netherlands	Spain	Portugal	Greece	Total
Foodstuffs	1	1	2	—	—	—	—	3	1	—	8
Textile	—	—	1	1	—	—	—	1	3	—	6
Chemistry	—	2	—	3	8	4	2	2	1	2	24
Iron and steel	—	—	—	—	—	1	—	1	—	1	3
Non-ferrous metal	—	—	1	—	—	—	—	—	—	—	1
Industrial machinery	11	4	—	1	3	2	3	3	—	—	27
Electric machinery	4	3	1	—	—	3	—	2	1	—	14
Transport equipment	—	—	—	—	—	1	—	—	1	1	3
Precision machinery	1	1	—	—	—	—	—	2	1	—	5
Other manufacturing	19	2	2	2	—	1	—	—	—	—	27
Total manufacturing	2	11	7	7	11	12	5	14	8	4	98

Source: Made from the detailed information about each project surveyed in Oriental Economist, ibid.

motivated primarily by the chance to enlarge sales, while the second most important motivation (32 companies) was defence of already established markets, followed by a desire to export to third countries (23 concerns). Sixteen cited lower labour costs, 15 named more profitable production. Only three said they would export to Japan from Europe.

The Japanese are extremely wary about how welcome they would be in many European countries, even those where some Japanese have successfully started industries in the past. "The problem is," says an international trade official in Tokyo, "from the Japanese new enterprises which want to leave Japan aren't welcome in Europe, and the ones that are welcome either can't afford or don't want to go."

The only Japanese industries where business is booming enough to generate enough funds to consider investing abroad, like the motor industry, will face deep opposition in the markets where their exports have shown some success, like the UK, and stir up strong local opposition as a result.

Given a choice between Europe and the U.S. as a site for new facilities, the Japanese businessman inevitably feels more comfortable with the U.S. and its huge market potential. Within Europe the UK is felt to have advantages over other EEC states, because of the language problem and a large market receptive to Japanese goods.

Businessmen in Japan have been worried by the strength of communist parties in various European countries, the advent of labour participation in management in West Germany, opposition from local industries and or unions, fears of racism and even the number of different languages and myriad of distinct local traditions and customs from one country to the next.

Adding to Japanese worries is a general lack of knowledge about Japan among Europeans. A survey showed many Europeans think conservatively 80 out of 158 responding were

plants in South Wales. Managers at both these plants report that absenteeism and employee turnover, though high and somewhat worrisome by Japanese home standards, are lower than the national average. Conditions in the Zipper plant in Runcorn, near Liverpool, aren't quite as good as the highly mechanised and comparatively noisy working environment has pushed absenteeism higher than the industrial average.

Japanese executives are generally given high marks by UK, Japanese local employees, but a long-term residence in a foreign country—avoided trade union problems once popular as a means of promotion—has become less attractive for personal reasons, Sony and Matsushita's television particularly the problem of

CONTINUED ON NEXT PAGE

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## JAPANESE INTERNATIONAL COMPANIES V

## South East Asia

## Pouring in the cash

THIRTY-EIGHT years after the end of World War Two Japan seems well on its way to becoming the main economic influence in South-East Asia. Japan's investment in the Association of South-East Asian Nations (ASEAN) region, including the Philippines, Thailand, Malaysia, Indonesia and Singapore, came to \$4,581bn at the end of fiscal 1977, representing 20.6 per cent of Japan's total overseas investment. In fiscal 1977 alone the Japanese poured \$636m into the ASEAN countries, 22.6 per cent of their outward bound investment.

Although the Japanese now have a sizeable presence in South-East Asia, the large-scale movement of Japanese capital into the area is a fairly recent phenomenon. When Government restrictions on overseas investment were lifted in 1968, Japan's total overseas investment amounted to only \$2,674bn and that was for the most part concentrated in a few large government-sponsored resource development projects in Brazil, Alaska, Indonesia and the Middle East.

It was not until the Smithsonian agreement set the major Western currencies floating in 1971 that Japanese companies began to express an interest in overseas investment. With the yen rapidly appreciating, manufacturing investments in low-cost South-East Asian industry suddenly became very attractive.

## Integration

In the early stages of the Japanese thrust into South-East Asia investments were concentrated in labour-intensive, low technology areas, particularly in textiles, electronics and sundry goods. Investments in these industries reflected a new international division of labour in which the Japanese supplied the technology and management and the developing countries provided the manpower. This set-up resulted in a vertical integration of the economies of Japan and the Asian countries, not only in both prosperity and problems for the companies involved.

Japanese investment was not confined solely to the manufacturing area. The resource-poor Japanese were also interested in mining up a long-term supply of raw materials from South-East Asia. A considerable proportion of Japan's South-East Asian investments are in joint ventures organised to procure oil and gas from Indonesia, tin and rubber from Malaysia, timber from Thailand and a variety of other agricultural and mineral products. Japanese companies certainly have—or had—an abundance of reasons to invest in manufacturing facilities in South-East Asia, besides the obvious advantage of the wage differential, Japanese companies have been able to profit from the fact that most South-East Asian countries tie their currencies to the dollar, meaning that produc-

tion costs in those countries have fallen greatly in Yen terms in the last year.

By building plants within a country companies can bypass import duties, quotas and other restrictions. Since they are in effect "local" companies because they are predominantly staffed with local labour they are unlikely to face restraints on market shares or other impediments to sales growth.

Since the early 1970s the ASEAN nations have placed a high priority on economic growth and the induction of technology and have created a number of incentives to lure capital from Japan. The ASEAN governments have variously created ten-year tax shelters for specific industries, exempted export income from local taxes, agreed to restrict the entry of potential competitors and promised to construct supporting infrastructure.

Singapore, Malaysia and the Philippines have created free export industrial zones that are open to Japanese joint ventures and subsidiaries. Some countries, notably the Philippines, have gone as far as to suspend local labour laws to the benefit of foreign manufacturing companies.

Since the oil crisis there has been a noticeable shift in the character of Japanese investment in South-East Asia. Because domestic markets have become saturated with goods manufactured by Japanese subsidiaries and joint ventures for the purpose of import substitution, there is now more emphasis on the production of goods for re-export. Some host countries are insisting that the Japanese reduce their ownership in some enterprises, leading to the "localisation" of Japanese foreign investment.

## Competitive

Exporters in South Korea and Taiwan have become so competitive that they are now putting pressure on Japanese ventures in South-East Asia, especially in textiles and electronics. To fend off this threat the Japanese are having to raise the technology level of their ASEAN investments, relying more heavily on added value and less on cheap labour to keep a competitive edge.

The result has been a shift from a vertically to a horizontally integrated economic relationship between Japan and South-East Asia that will raise the competitive ability of the ASEAN countries in the world market and give them the technology that they have been seeking.

There has also been a growing official presence in Japanese investment in South-East Asia. The Japanese Government has taken an active role in providing equity and loans through its Overseas Economic Co-operation Fund (OECF) for large projects that are of strategic value to Japan but are too risky for the

private sector alone to undertake. Examples are the Asahan aluminium and hydroelectric project in Indonesia, and petrochemical projects in Singapore.

The Government has also offered \$1bn in financing for five joint ASEAN projects provided that they are shown to be economically viable. These include production facilities for diesel engines in Singapore, for urea in Indonesia and Malaysia, soda ash in Thailand and super-phosphate fertiliser in the Philippines. Each project will be owned 80 per cent by the host country and 10 per cent by each of the four other ASEAN nations.

## Results

There is no doubt that Japanese investment has stimulated economic growth and expanded employment in South-East Asia. But the sudden influx of Japanese companies into the region has created a number of social and political problems. Many Japanese joint ventures and subsidiaries were so efficiently organised and managed that they often put purely domestic competitors out of business. The end result was not an overall increase in economic activity but a simple replacement of local enterprises with Japanese-owned companies.

The Japanese often concentrated their investments only in the most lucrative sectors of the economy, leaving the marginally profitable areas to the locals. These profits were then not reinvested but repatriated to the homeland. Investment was often made for the purpose of import substitution based on the local assembly of imported components for local sales, worsening the host country's trade balance in the process.

Major problems surfaced in relations between Japanese management and local employees. Many Japanese parent companies refused to delegate responsibilities, preferring to

make all of the decisions in Japan. The Japanese were accused of possessing a "business first" mentality and engaging in ruthless business practices. Inability to learn difficult foreign languages and customs prevented the Japanese from integrating with the local community.

Anti-Japanese feeling has burst into violence on a number of occasions. Students demonstrated against Japanese economic domination in Thailand in 1972, and when the Japanese Prime Minister Kakuei Tanaka visited Indonesia in 1974 he was mobbed by angry crowds.

In recent years the Japanese have made a concentrated effort to improve their image in South-East Asia. The Japan Overseas Enterprise Association (JOEA) was founded in 1974 for the purpose of smoothing overseas industrial relations.

Financed by 350 major Japanese corporate overseas investors, the organisation helps to prepare Japanese managers appointed to run foreign subsidiaries and joint ventures through training in language courses and seminars on local customs and business practices.

However, officials of the JOEA admit that despite their efforts over the past few years there is still an undercurrent of anti-Japanese feeling in South-East Asia.

Japanese investment in the region will continue to expand, although not as rapidly as in the past. In an effort to reduce the country's large balance of trade surplus the Ministry of International Trade and Industry (MITI) has been giving "administrative guidance" to the private sector to stop overseas investments. However, the primary destinations of this new flow of Japanese capital overseas are the U.S. and the EEC. With the dollar/yen rate down in the dumps the incentive to invest in the U.S. is very strong.

Stephen Bronte

## Europe

CONTINUED FROM PREVIOUS PAGE

educating school-age children who may return to Japan later with a crucial disadvantage in Japan's highly competitive education system.

The increasingly attractive alternative to direct wholly owned investment in facilities in Europe is buying into established European companies, or creating joint ventures with local partners. This alternative, however, is less attractive from the Japanese point of view than the Europeans. Few Japanese

businesses want the headaches of acquiring possibly outmoded production facilities, and existing labour problems. The preference is for heavy investment in modern facilities, utilising their own technology and know-how.

The UK Government breathed a sigh of relief when Toshiba Corp., a major Japanese electronics maker, announced a joint venture agreement to make televisions with Rank Industries following a few months after Hitachi withdrew its government-backed plan for a wholly owned television subsidiary because of local industry and union opposition. Other Japanese electronics makers are also known to be discussing joint ventures in the UK.

Japanese observers were surprised that the Government had given any encouragement to Hitachi in the first place, considering the existence of two other Japanese television makers already. Matsushita, in fact, had been told it would be the last Japanese maker to be allowed in five years ago.

## Atmosphere

After a spurt of Japanese investment in the early 1970s, the atmosphere in Europe has changed over the past two years, the Japanese say. The change has been for the worse as trade frictions have spurred threats of protectionism. If Japanese exporters didn't limit their market penetration and if Japan didn't substantially increase its imports of goods from the EEC, the worst appears to be over: while Japan-EEC trade continues heavily in Japan's favour, there has been some improvement in areas like imported European manufactured goods. Steel, motor bearings and electronics exports from Japan are controlled or limited in various EEC states.

Few in Japan expect that Europe would be suitable for a major investment in manufacturing motor vehicles on a large scale, for example, for at least the next five years. Ironically, there is reason to doubt that the psychological and economic barriers which remain between Europe and Japan will be dismantled without a steady increase in the Japanese manufacturing presence in Europe.

Richard Hanson

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## How's business in Japan?

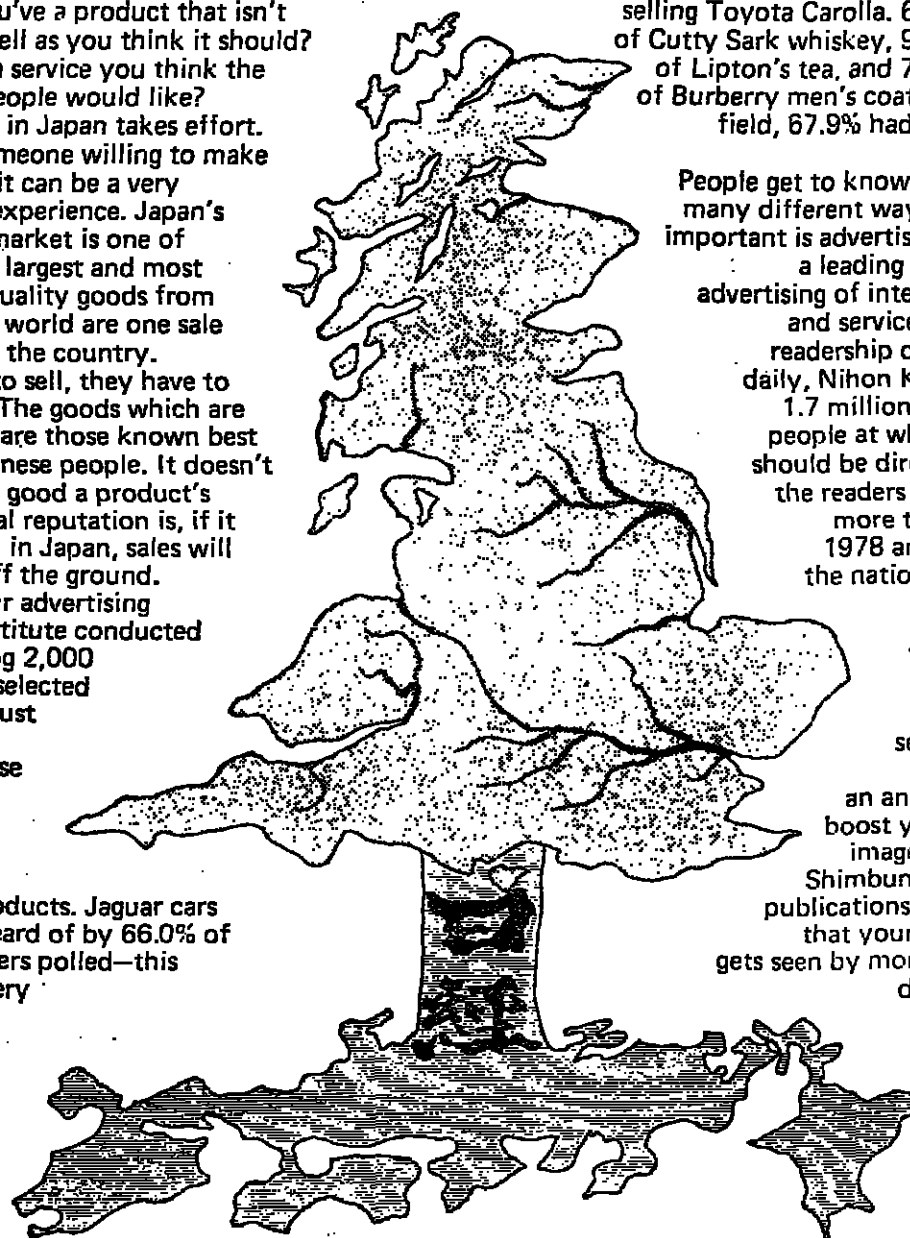
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The Nikkei Sangyo Shimbun (Nikkei Industrial Daily)	157,034*	Executive level
The Nikkei Ryutu Shimbun (Nikkei Marketing Journal, S/W)	227,924*	Top retailer
The Japan Economic Journal	33,918	International businessmen

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# New moves overseas

Japanese investors — unlike U.S. investors in the developing world — did not, and still do not, insist on a high degree of control over their overseas manufacturing ventures. The average stake held by Japanese parent concerns in overseas manufacturing ventures as of late 1976 was 56.1 per cent, with the remainder of the capital held by joint venture partners in the "host" countries.

A major reason why Japan has lagged behind as an investor in overseas manufac-

Another aspect of the situation, not covered by Government statistics, is the winding up or closing down of existing investments in some developing countries. This, apparently, has been going on on a substantial

A final, and highly significant finding of recent surveys is that Japanese would-be investors are now directing their attention towards other advanced countries as well as towards more traditional investment "destinations" in the developing world. This is being done for three reasons, of which

**C. S.**

## Uncertain prospects

up to half of their production have watched their overseas markets disappear because of their inability to maintain competitive prices. The loss of the

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# JAPANESE INTERNATIONAL COMPANIES VII

## Electronics

# Production boost

JAPAN'S LEADING electronics firms have been fairly quick to see the need for overseas production facilities, to cope with the threats posed to exports by rising domestic wage costs, protectionism and the surge in the value of the yen.

In the U.S., Sony Corporation began producing colour television sets at its San Diego plant in 1972, well before any of the threats assumed their recent proportions.

Since then, five other industry leaders have taken the plunge into U.S.-based manufacturing of colour TV.

This year, for the first time, V production in the U.S. by Japanese firms will exceed Japan's total exports to the U.S. market, which are now limited by a Japan-U.S. Government-level agreement to a maximum of 1.75m sets annually.

In Europe, both Sony and Matsushita Electric Industrial have for some years had their own colour TV-making plants in the UK, and this year, Sanyo Electric and Toshiba Corporation gained footholds in European production, the former by acquiring a 30 per cent stake in Italy's Emerson Electronics Spa, and the latter by setting up a joint venture with Britain's Rank Organisation.

## increase

Predictably, the pace of the industry's move overseas has been stepped up since the yen began its steep climb in value around the beginning of 1977, and since the Japan-U.S. agreement on a volume export ceiling took effect in July last year.

So far in 1978, hardly a month has gone by without the announcement by a Japanese electronics company of a new overseas sales or manufacturing venture, or of the expansion of existing overseas facilities.

It should not be assumed, however, that the overseas investment rush will continue—at least as far as manufacturing ventures (as opposed to sales outlets) are concerned.

Sony, for one example, already reduces abroad about 30 per cent of its overseas sales, which account for 80 per cent of total turnover. Sanyo Electric, for another example, aims to boost overseas production to 30 per cent of total turnover within this year.

Manufacturing investments overseas so far have been made in large part to protect and maintain foreign markets for Japanese firms' leading consumer products of the seventies—most notably colour TVs, but so others including audio equipment and other home appliances such as refrigerators. Increasingly, these markets, in the developed countries, are being to consist of replacement demand.

This does not mean there will be a need for some more market-protecting manufacturing investments, both in the developed countries themselves and in less developed countries—to take advantage of lower production costs for exports, and to tap the LDCs' growing markets for Japanese products.

But the fastest growth areas for the Japanese companies in

the eighties are likely to be newer consumer products, such as video tape recorders (VTRs), and more sophisticated successors, and non-consumer products and applications.

It is far from clear at present that the Japanese will quickly want—or need—to move overseas to produce their key products of the next decade.

The U.S. has so far been the main focus of the Japanese companies' investment attention, for the very good reason that, for most of them, it is easily the most important foreign market.

Sony, which says labour costs at San Diego fell below those in Japan at around the time the yen rose beyond 240 per dollar, is busy expanding the California plant's production at a cost of \$14m (following start-up in 1972, production had reached 400,000 sets a year by 1976).

Sony is also expanding audio and video tape production at its Dothan, Alabama facility.

Monthly production capacity of video cassette tapes is expected to be doubled to 500,000 by the end of this year, making the plant the biggest video cassette tape plant in the world, the company says.

Part of the plant's output is being exported to the European market.

Matsushita Electric Industrial, after buying Motorola's Illinois colour TV plant in 1974, almost doubled production from the starting level to 600,000 sets last year.

The company originally imported picture tubes from Japan, but switched to GTE Sylvania Inc. when export restrictions started.

The more recent Japanese entrants into U.S. colour TV manufacturing are Sanyo Electric, which bought a plant in Arkansas in late 1976 from Warwick Electronics; Mitsubishi Electric, which began production at a California plant of its own early this year (and has since announced plans to double output to 10,000 sets a month by the end of 1978); Hitachi, which reached an agreement with General Electric Company to form a 50-50 joint venture for colour TV production and marketing, perhaps beginning this autumn; and Sanyo, which has reached marketing agreements with RCA Corp. building a new factory in Tennessee, and also plans to start up by the end of this year.

Total colour TV production by Japanese firms in the U.S. is considered by industry sources to be sure to top 1.75m sets this year, Sony and all the companies in and likely to exceed 2m in 1979, its VTR grouping have begun

The Japanese firms' advance into European manufacturing has been more hesitant than that into the U.S., and thus there still appears to be considerable scope for increased investment—particularly in view of recent moves by European electronics manufacturers to curb imports of colour TV tubes from Japan.

Hitachi, which last year abandoned its plans to manufacture in Britain in the face of strong trade union resistance, has since denied reports of a possible deal with General Electric to take over its UK television production interests.

The Japanese firms appear confident they have the competition from Philips—the only European VTR producer—well under control.

Depending on course on protectionist and other trends, it could be a fairly long time before the Japanese companies feel the need for overseas production of VTRs.

While they are now hoping for rapid expansion of both domestic and overseas VTR demand, they are well aware the growth will be considerably slower than was that for colour TVs.

One industry estimate is that it will take about 10 years from the start of domestic marketing in 1975 to get VTRs installed in 50 per cent of Japanese homes.

The colour TV, by comparison, took 10 years to reach 90 per cent penetration.

The two Japanese VTR production groups seem to have invested in ample production capacity at home to meet estimated domestic and foreign demand for the time being.

And production overseas would require fairly heavy capital outlays—and a fairly sophisticated and well-trained labour force.

This last point could be crucial in determining the scale of future overseas manufacturing investment by Japanese electronics firms.

The most probable boom in electronics in the first half of the 1980s is not in consumer products but in electronic parts—such as integrated circuits—and in industrial product applications of the new electronics age.

For a considerable time into the future, the Japanese might find the best way to exploit that boom is to use its own labour force and a combination of licensing and marketing agreements to win and increase overseas market shares.

Noel Mortimer

## Prospects

CONTINUED FROM PREVIOUS PAGE

doomed, the large textile companies aggressively anticipated investment boom of the early '70s.

The industry's target was to achieve an international vertical integration in which the labour-intensive aspect of production was assigned to lower wages Asian countries.

South Korea, Taiwan, Thailand and the Philippines saw enormous investment by the large Japanese textile companies which now rely on overseas production for up to half of their output.

Leading the overseas thrust is Toray, which has been the driving force behind Hong Kong's Textile Alliance (TAL).

Toray's aim is to build TAL into an internationally integrated textile group, capable of manufacturing both synthetic and natural fibre products. TAL has acquired plants in Hong Kong, Thailand, Malaysia and Singapore.

TAL is 49.9 per cent owned by Toray, with the remainder held by Jardine Matheson (11.2 per cent), C. Itoh and Co. (9 per cent), and Lees Investment (6.4 per cent).

Unfortunately, Toray's TAL venture was poorly-timed. A major stock building and capital expenditure programme was completed just before the recession, and the venture has since then been burdened with excess capacity and unsaleable stockpiles.

As a result, TAL has lost over \$65m in the past four years. But Toray officials are optimistic that they have turned the corner this year, citing the sale of some of TAL's more unprofitable subsidiaries, and expect to make a profit in this fiscal year.

## Results

In the past few months there have been hopeful signs that all of the various rescue measures undertaken by the Japanese Government and the industry itself were finally producing some results.

Domestic prices for synthetic fibres have sharply rebounded since the beginning of the year, while natural fibre spinners have been able to improve their position because of the lower cost of raw materials afforded by the strong yen.

The top seven synthetic fibre manufacturers are predicting combined net profits of ¥8.4bn for the fiscal year ending March 31, 1979. Although these profits will have a large non-recurring element derived from the sale of securities, property, and fixed assets, the improvement over previous years cannot be questioned.

However, despite the upturn in conditions this year, the fundamental structural problems nagging the industry still are a long way from being solved.

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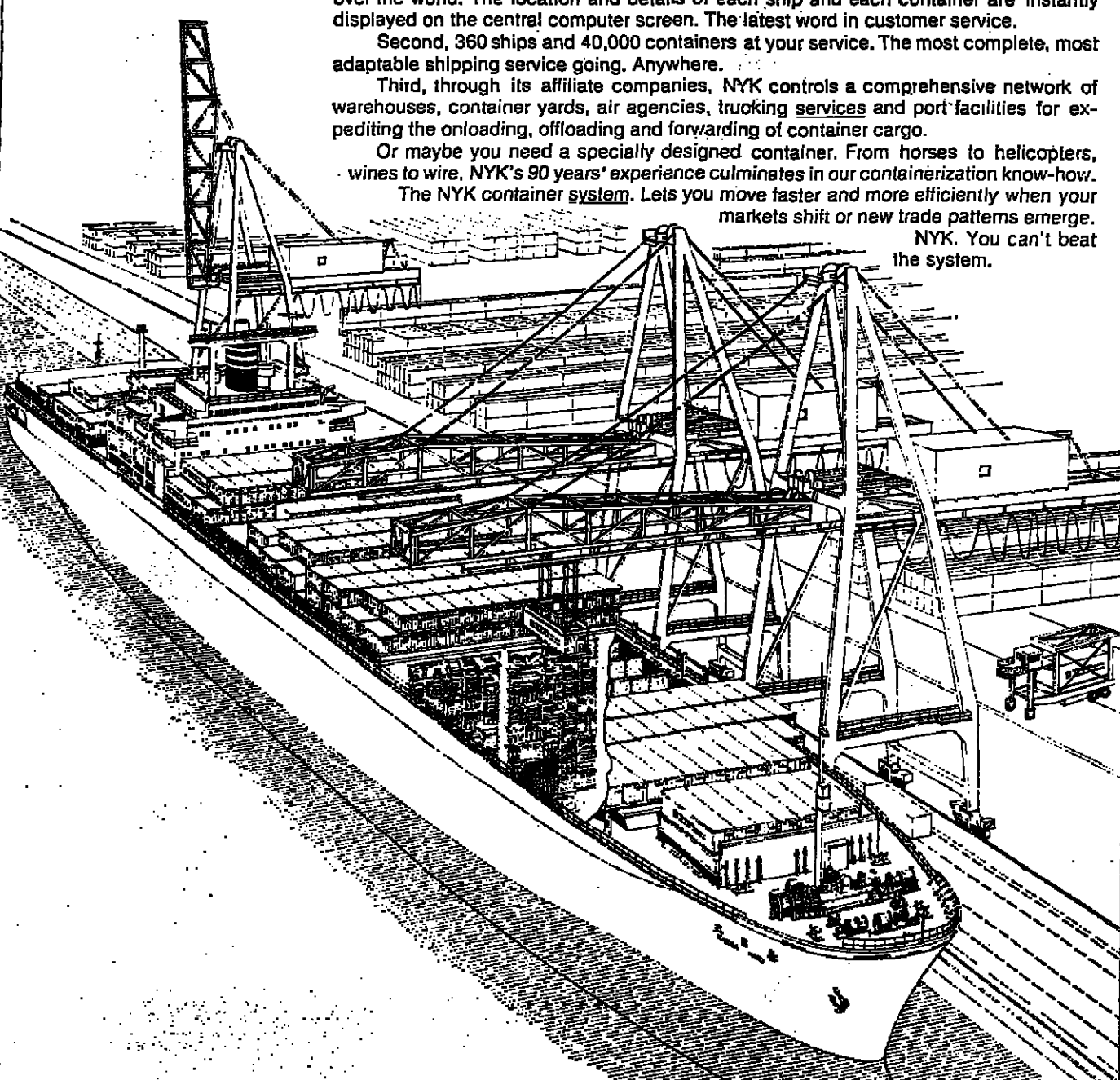
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## JAPANESE INTERNATIONAL COMPANIES VIII

## The motor industry

## Car makers under pressure

JAPAN'S MOTOR companies, unlike the cars they produce do not look alike. That practically every one of them is scoring major successes in export markets in 1978 is not reason enough to lump them in the same basket—although this has clearly been the tendency in Europe and the U.S. The scale of their operations differs immensely. Toyota is a ¥2,500bn a year business—Honda's car sales in 1977 were just under ¥480bn. Workforces range from the smallest among the principal car makers (Mitsubishi's 22,000) to Nissan's 56,400.

Above all Japan's car makers show drastically different performances where it most counts—productivity. At the last count one Toyota employee accounted for 55 vehicles rolling off the groups assembly lines each year. That performance is unrivalled even at Nissan, which build only about 4 Datsuns per worker. And although Toyota has revived from the worst of its troubles and now boasts a productivity ratio of about 30 Mazdas per employee, as recently as 1975 output-per-man was under 19 cars—poor by any international standard.

Toyota and Nissan—the majors—between them share 70 per cent of the Japanese market, and Datsuns have a slight edge over Toyotas overseas.

Motorcycle maker Honda hit the jackpot with its Civic and Accord cars. Honda's target was a sizeable chunk of Toyota's and Nissan's market, especially in America. Likewise Mitsubishi Motors was set up independently only in 1971 and wanted to snap at the leaders' heels in America.

Honda's strategy has been to upgrade its cars and sell preponderantly in America. Mitsubishi, with its hands partially tied by a 15 per cent equity stake Chrysler has in the Japanese company, had to concentrate first on Japan.

Meanwhile Honda has become Japan's No. 3 exporter, and Mitsubishi No. 3 in domestic sales. Honda now has its American market and is expected by the end of this year to announce plans to build a U.S. assembly plant—and then

use the export capacity in existing plants to present a challenge to the leaders on their own Japanese turf.

Mitsubishi now reckons it can let up a bit at home and take some of the American market (it has been doing especially well in West Germany). If not in the same way both are headed for the same destination.

Toyota Kogyo, the makers of Mazda cars, is a case apart, having invested heavily before the oil crisis in fuel-guzzling rotary engines. Toyota Kogyo saw its exports collapse in 1973. Sales in America fell from 110,000 units to a third of that number, and the share of rotary-powered cars in the total fell meantime from 80 per cent to 20 per cent.

## Exports

Neither Isuzu or Fuji Heavy Industries is keyed to car production, though both do a big truck export business (29 per cent at Fuji and 33 per cent at Isuzu). As a result strategies in exporting cars are not geared to high-volume low-price markets.

Both companies have another thing in common besides their less than usual reliance on cars: both have big brothers. For Isuzu it is General Motors (GM), one-third shareholding. In the past GM has insisted on keeping Isuzu cars out of the American market. In recent talks, however, GM suggested that Isuzu might build a "basic" compact, which GM would market alongside its own small cars in the 1980s.

For Fuji the big brother is a domestic one—Nissan, Japan's No. 2 car producer, which has a 7.4 per cent equity stake in Fuji but has not been able to quash all plans for car-sector expansion (although Nissan's pressure on Fuji not to attack the UK market with its Subaru Leone did coincide with Ministry of International Trade and Industry's decision early in 1978 to restrict each company's sales to Britain at the previous year's level).

In short, neither company is completely its own master in the car business. And although Isuzu's Gemini and Fuji's Subaru models are gaining

ground fast in Asian markets, there are obstacles in their path if they want to repeat their Asian successes in America or Europe.

Just as Japan's car companies look different from each other, the industry itself is under intense pressure to make the switch from building high-volume low-price cars to low-volume, high-revenue ones. An obvious thrust in their collective side is the American motor industry's push into the small car business. Officials at Toyota and Nissan talk openly of the severe damage this could do to Japanese small car exports by 1980.

But the pressure is not only coming from America. It is a consequence of the changes inside Japan's own motor industry—above all, the shift from low to high labour costs. According to the Japan Automobile Manufacturers' Association (JAMA), in 1972 Toyota's per capita labour costs were little over half of Ford's in America. By 1976 the same reckoning put Toyota's labour costs at \$14,400 a head and Ford's at \$15,000.

Without doing any inflation sums, the 1976 manpower costs translated at today's yen-dollar exchange rate puts Toyota's labour costs more than 20 per cent higher than Ford's—and the entire Japanese industry's average about on a par with West Germany's.

Labour cost sums are never very reliable, especially in Japan where they do not give fair play to the heavy reliance on labour-intensive (if cheaper) sub-contracting work. But there is no doubt the yen's appreciation over the past 18 months has pegged Japanese car industry wages several notches higher than those in America (even if domestic purchasing power still lags behind). The long-term implication of "labour-cost drift" is clear: the Americans, with a home market twice the size of Japan's, can also make cars more cheaply. Hence the "cheap" component in Japanese car exports must inevitably disappear. But how soon?

It is already happening. The major car companies have embarked on ambitious plans to

upgrade the "quality" component of their exports in the hopes that profits will be sustained on a substantially lower volume of unit sales. The evidence so far is that the experiment is working admirably. Toyota's Celica costs twice the price of its best-selling Corolla, and already accounts for about a third of U.S. earnings. Like Toyota Kogyo's Mazda RX-7 and Nissan has redesigned and put up the price on its long-standing success, the 280Z.

In America even Isuzu is de-

signing a sports car (though it will not be ready before 1980) and Honda will bring its most expensive car ever on to the market next spring—an up-graded sports version of the Accord (but to be priced considerably higher, according to industry sources). There are also innovative new car ideas D by these companies: why turbine engines. So the era of Japanese "specialty" cars is only now dawning.

How each Japanese maker will fare from now on is an open question. Clearly the strategies of the second-ranked companies like Toyo Kogyo, Mitsubishi and Honda are geared to taking substantive shares of export and domestic markets from the "majors"—Toyota and Nissan. Given the high level of spending on R and D by these companies, why not? But it is equally certain that the cost of building cars in Japan is becoming progressively prohibitive. The industry's

answer will inevitably be more knock-down assembly plants (in Asia) and integrated manufacturing facilities (in America and/or Europe).

For the present, however, companies like Nissan and Toyota have their hands full coping with the seven, eight and sometimes nine price rises they have had to enforce since January 1977, because of the strength of the yen.

Douglas Ramsey

## Steel

## Demand still depressed

JAPANESE STEEL firms may have overinvested in production capacity at home, but they have maintained a fairly cautious attitude towards investment in overseas production ventures. That is at least one thing they can be glad about in the midst of the current slump in both the Japanese and world steel markets.

Japanese steel output in fiscal 1977 ended last March totalled only 100.6m tonnes, down from the peak of 119m tonnes in 1973 and compared to capacity of over 140m tonnes. With domestic demand still sluggish, and exports seen falling by around 10 per cent from last year's 34.28m tonnes because of low demand and import restrictions, fiscal 1978 production is likely to remain around last year's depressed level.

Globally, steel production last year was estimated by the International Iron and Steel Institute (IISI) at 674m tonnes, compared to capacity of 850m tonnes.

The production of steel-making plants overseas in which Japanese firms have stakes is equal, of course, to only a tiny fraction of domestic production. The figure is about 3m tonnes, according to esti-

mates by the Japan Iron and Steel Federation. Most of that is accounted for by the 2.4m tonnes per year Cuzco steel complex in Brazil, in which a group of Japanese companies (led by Nippon Steel) and Japan's Overseas Economic Cooperation Fund hold a stake of 18 per cent—reduced from the original 40 per cent.

The capacity of the complex is due to be expanded to 3.5m tonnes by the end of next year, and the Brazilians have informally asked the Japanese investors to participate in a new capital increase to boost capacity still further. Given the scale of demand for the plant's output within Brazil, the Japanese may agree to go along.

Another project, which began production last month, is a 400,000 tonnes per year steel bar-making plant in Qatar, in which Kobe Steel has a 20 per cent stake and Tokyo Boeki, a Japanese trading firm, a further 10 per cent.

Japanese steel firms also have stakes in a number of steel product processing plants around South East Asia.

One major project for the future which still appears to be on the tracks (although it has

been considerably delayed), is the \$2.7bn Tubarao project, also in Brazil.

Sources at the Brazilian state steel holding company, Siderbrás, were quoted recently as saying the agreement to build the plant was being maintained in the same form—with Japan's Kawasaki Steel and Italy's Finisider each holding a 24.5 per cent stake, and Siderbrás the remainder.

## Speculation

This follows speculation in Brazil about possible renegotiation of the contract, involving a change in the foreign participation. It is still believed that Siderbrás has been discussing with its partners the possibility of increasing Brazilian industry participation in supplying materials to the plant, but this would be to keep costs down, and would not affect Kawasaki's or Finisider's stakes in the project. The plant is scheduled to start up in August 1982, with an annual capacity of 6m tonnes of steel slabs.

On the resources investment side, the Japanese companies have moved in recent years to raise the number of "develop-

ment and import" schemes overseas, so that iron ore supplies from development projects in which the Japanese have a stake now account for over 50 per cent of total imports. The ratio for coking coal should also top 50 per cent within a year or so.

In the present buyers' market for steel-making raw materials, however, the Japanese are hardly rushing to make further investments in overseas development projects.

Japanese steel companies have been able to negotiate price reductions this year in iron ore supplied under long-term contract arrangements with Australia—which provides about half of total Japanese needs. They have also negotiated sharp reductions in prices of U.S. coking coal supplies.

Looking to the future, Japanese steelmakers see a major role for themselves overseas in supplying know-how and equipment to less developed countries. Early this year, Nippon Steel announced it had won orders from both Brazil and Portugal for steel-making equipment, and Kobe Steel won a ¥30bn contract from Kuwait-Mauritanian joint venture company to build a

pelletised iron ore plant in Mauritania.

In July, Mitsui and Co., the trading company, announced a \$33m order from the Iron and Steel Company of Trinidad and Tobago for electric furnaces and continuous casting systems for use in a steel plant then now being built.

The huge market opening up in the know-how and equipment field is, however, China. Major Japanese steel companies, led by Nippon Steel, will provide technological know-how and equipment for the steel plant the Chinese plan to build near Shanghai, scheduled to start in 1980, with first stage capacity of 6m tonnes—possibly to be doubled later.

Other major deals of this kind appear certain to follow, as Sino-Japanese economic ties become closer after the signing this year of the peace and friendship treaty. The Chinese have already made inquiries with Japanese steel companies for co-operation in building another major steel plant at Chitung in the Northern province of Hopei.

By a Correspondent

## Building for the world we live in.

## Toyota versus the accident dilemma.

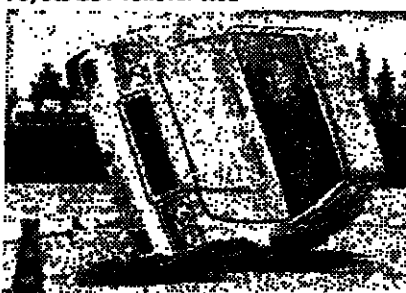
As long as there are cars on the road there will be accidents. It's unfortunate, but true. And while we cannot prevent accidents entirely, there is much that we can do. Building cars which maximize passenger safety and minimize potential vehicle damage are the on-going objectives at Toyota for all Toyota automobiles.

Some five years ago we initiated our Experimental Safety Vehicle program

specifically to help engineers continue their research on traffic safety. So far, \$6 million has been invested in the project and over a hundred ESV's have been produced.

The Energy Absorption body, frame and bumper system

Toyota ESV rollover test.



of the ESV's can withstand the impact of a frontal collision up to 80 km/h. Occupants are protected by a gas bag which is triggered by a Radar Sensor Computer to inflate prior to collision. To assist the driver in emergency braking situations, an Electronic Skid Control System prevents lateral drift on slippery or unstable road surfaces.

Road tests continued and the ESV's have proved their life-saving value in head-on and

rear-end collisions, side-swipes and rollovers. This research has contributed immeasurably to the overall safety of all Toyotas now on the road. Nevertheless, accident prevention is still far preferable to collision resilience. A prime example of this kind of thinking is Toyota's Electro Sensor Panel, an information system which monitors, detects and warns of any malfunction in the lighting, braking and fuel systems.

Accident dilemmas remain. But our commitment is to solve them. We have been thinking and operating this way for over 40 years since the first Toyotas rolled off the assembly line. This is because Toyota's philosophy is to build a car from your point of view. And this policy will never change as long as Toyota makes cars.

People who care building for people who care



COROLLA

TOYOTA



# Nuclear industry: a giant hemmed in

BY DAVID FISHLOCK, Science Editor

THE NEWS that Iran is seeking fresh contracts have already cut its nuclear power budget undoubtedly a serious blow to the main nuclear exporting nations, including the U.S. West Germany holds "letters of intent" for the building of four more plants in the country, in addition to the two already in an advanced state of construction. The French, who are also building two in Iran, had hoped for more. But the U.S. nuclear companies also believed they might secure enough orders from Iran this year to push their tally of units sold in 1978 to the highest figure since 1974.

At the Nuclex exhibition of nuclear technology which recently ended in Basle, the most confident exhibitors were the French. The Americans, in spite of an effort of mirrors to make it appear that there was more to their national exhibit than here really was, were uncharacteristically muted, except when the U.S. Ambassador from Iran made an impassioned appeal to other nations to "buy American" and help strengthen the dollar.

## Unified effort

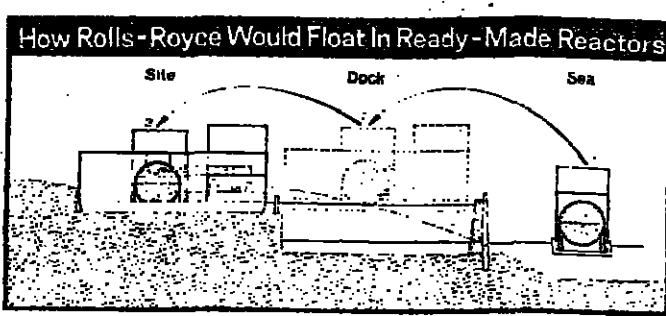
Nuclex's national displays tend to reflect the degree of confidence—or uncertainty—of each nation about the future of nuclear power. The fewest doubts were to be found among the French, whose exhibit flanked the main aisle of the exhibition and skillfully illustrated how effectively they have brought research, manufacture and user together in a unified effort to secure independence from imported oil for French electricity.

policy of the U.S. administration, which has striven hard for 18 months to persuade other nations to abandon reactors requiring plutonium fuel. But in 1981—two years before Creys-Malville is scheduled to reach full power—French industry, urged on by the Commissariat à l'Énergie Atomique (CEA), expects to be bidding for another fast-breeder reactor of the same size. In fact, it will make two bids, says M. Georges Vendryes, the CEA director responsible for the project. One will be for a reactor, probably on the same site as the one already under construction, according to M. Jean-Claude Leny, director-general of Framatome—a good nuclear site which could accommodate "at least one more". The alternative bid will be for a series of such reactors, four to six altogether, spaced at two-year intervals to take fullest advantage of economies of scale in manufacture.

France may wish to wait longer before accepting either one of these bids. But so, he says, it will be made well aware of the risks it is running from disruption in the continuity of work by its contractor, Novatome, and not least in the continuity of work on safety. But as M. Vendryes sees it, the underlying reason why France wants to press ahead rapidly with the fast breeder is that this is the way to exploit to the full its uranium fuel, of which France has only small indigenous reserves. The 36 big light water reactors already ordered by Electricité de France will, over their lifetime, dis-charge about 70,000 tonnes of "depleted" uranium—that is, uranium which has yielded up part of its energy. But this quantity of depleted uranium, packed into fast reactors and

irradiated by neutrons, can be transmuted into enough plutonium to provide for two centuries of energy consumption in France. Depleted uranium thus represents a tremendous mine of fuel—"our only one," as M. Vendryes sees it. Even so, he believes French engineers have been very cautious— "we've never tried to beat records"—in developing the fast breeder.

Westphalia to withhold further licences for the 300 MW German-British demonstration fast breeder at Kalkar, under construction since 1973, unless it is redesigned as an "incinerator" rather than a breeder of plutonium. Local politicians are trying to outlaw any breeding of plutonium. Like the French, the Germans have plans for a big programme of light water reactors.



How Rolls-Royce Would Float In Ready-Made Reactors

He is scornful, however, of those who deliberately hobble the development of nuclear projects such as the fast breeder, and then assert that, because they are progressing more slowly, nuclear energy is plainly in technical trouble. He also rejects charges that fast breeder development could contribute to the proliferation of nuclear weapons—"why should anyone want to go for so difficult and slow a way?"

displays of the French (Framatome) and German (Kraftwerk Union and Brown Boveri) nuclear reactor design and construction groups, the Nuclear Power Company's effort was conspicuously modest. In fact, it was upstaged by the minuscule exhibit of Rolls-Royce, making its debut at Nuclex, which presented the only project engineering on the UK exhibit. (For its pains Rolls-Royce was ticked off by some UK nuclear leaders for "rocking the boat" by producing fresh plans.)

Early this year the company announced it believed it had project design and management experience to build light water reactors in Britain. The experience comes from 30 years helping to build 16 pressurised water reactors and 30 reactor cores for the Navy. At Nuclex it took the claim a step further by announcing its ideas for prefabricated nuclear plants of 200-500 MW, assembled like submarine reactors at specially equipped shipyards, and floated to coastal sites. The accompanying sketch shows how it is proposed that these large-mounted reactors would be cemented into an artificial creek.

## Fuel bill

The scheme has some clear attractions for UK utilities. The Central Electricity Generating Board stressed in Basle its estimate that completion of each of the three advanced gas-cooled reactor (AGC) stations it has under construction will lop £90m from its annual fuel bill. Played down publicly were the almost insuperable labour relations problems which the Nuclear Power Company is experiencing in trying to manage these projects—the biggest, most complex, most easily disrupted industrial projects in Britain today. No one any longer can confidently give completion dates for the AGRs, one of which—Dungeness B—will certainly not be finished in less than 16 years from its start in 1965.

## Letters to the Editor

### Taking a wider view

From The Economic Adviser's Office, London.  
Sir—An important point missed from Samuel Brittan's analysis (16 October) is that British money wage and price policies can ever be circumscribed by domestic considerations. Thirty per cent of British manufactures are exported and 30 per cent of UK consumption is imported: "invisibles" constitute further movement of about £6bn in and out of the country. In these circumstances, any policy involving the movement of international investment funds, all these items are vulnerable, either to uncertain "lags" or "lags" overseas as well as UK market needs.

### Understanding reality

From Mr. D. Howell, MP.  
Sir—Mr. Ballisat's hopes for the expansion of employee share ownership schemes (October 13) should certainly be encouraged. In this direction lies one of the answers, although admittedly only one, to the problem of the world. Surely this point is important as any other of the domestic considerations we hear much about? Yet, so far as I establish, none of the major speakers at any of the three official party conferences or the trade union Congress have touched on this important issue. The UK is a leading member of the Organisation for Economic Co-operation and Development which is charged with worldwide concerns. Yet, UK export prices have risen two and half times since 1973, measured by the Department of Trade Indices, his magnitude of rise is substantially more than in any other major trading nation, with one possible exception.

There is no longer a single figure, such as historic cost of living, which shows both the shareholders' gain in wealth and the amount which may be safely distributed to dividends or to other purposes. The monetary adjustment is relevant to the first of these and not to the second. It is because no such figure exists that the theory has been so much disagreement over the monetary adjustment in inflation and adjusted accounts.

Take the case of the British first of these and not to the second. It is because no such figure exists that the theory has been so much disagreement over the monetary adjustment in inflation and adjusted accounts.

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## Today's Events

GENERAL  
The Prime Minister, Chancellor of the Exchequer, Secretary of State for Trade and Minister of Agriculture start two-day visit to Bonn at invitation of Chancellor Helmut Schmidt—discussions will include the European Monetary System and reduction of EEC surplus farm products.  
NATO Defence Ministers' nuclear planning group starts two-day meeting in Brussels.  
CBI monthly council meeting—to debate support for Government pay policy, and inflation.  
Mr. Olla Ulsten, Sweden's new Prime Minister, presents his cabinet to the Riksdag.  
Prince Charles attends industrial strategy sector working party on industrial trucks at the National Economic Development Office, Millbank Tower, SW1.  
Mr. C. Fred Bergsten, U.S. Assistant Treasury Secretary, speaks on the "International Economic Outlook—the U.S. View" at Chatham House.  
Vauxhall pay talks resume at Ruzeley, Staffs.  
OFFICIAL STATISTICS  
Department of Employment publishes basic rates of wages and normal weekly hours for September, and monthly index of average earnings for August.  
COMPANY RESULTS  
Final dividends: Dawsons Day Group, Kalamazoo, Medminster, Sun Life Assurance Society. Interim dividends: British Home Stores, Brown and Jackson, City of Oxford Investment Trust, Duport Farm Feed Holdings, Harrison and Sons, Jessel, Toybee and Co, Marshall's Universal Securities Trust of Scotland, Smith St. Aubyn and Co. (Holdings), Time Productions, UBM Group, Websters Publications.  
CHRISTIE-TYLER, Angel Hotel, Cardiff, 12, Robert M. Douglas, 395, Colmore Road, Birmingham, 12, Waring and Gillow, Hallam Tower Hotel, Sheffield, 12, Whitworth Electrical, Great Western Hotel, Paddington, W. 3,20.

# DON'T WASTE YOUR TIME IN SOUTH AMERICA.

It's a reasonable assumption that any businessman planning a trip to South America would rather spend his time doing business than sitting about in airports. But if your itinerary involves travel to a few major South American cities that is exactly what you could end up doing.

Fly Aerolineas Argentinas, after all we know the interior of South America better than anyone else.

We fly 747s and 707s direct to Rio and Buenos Aires with connecting flights to 46 other South American cities.

We have up-to-the-minute information on flights, times and connections. And you can book everything here in England.

So, next time you're flying to South America fly Aerolineas ARGENTINAS







# Erith profits running at peak level

BETTER SALES at Erith and Co. Builders' merchant, in April, May and June, brought profits for the first half of 1978 back to slightly above the record level seen in the first six months of 1976. Taxable profit advanced from £233,000 to £269,000 and the current confidence in the industry indicates that the present trend will continue at least to the end of the year with profits ahead of the £262,000 in 1977, says Mr. G. Fisher, the chairman.

The upturn in the half-year was mainly in sales from the company's depot stocks. This points to the increase being chiefly in the home improvement and maintenance sectors for which the group redevelopment programme has equipped it to take advantage, he says.

The directors expect early contribution to profit from the new depot opened at Lettsworth on September 1.

The net interim dividend per 25p share is raised to 2.015p (1977 1.987p) and costs reduced by an addition of 0.0531p is to be made following the reduction in ACT. The final for 1977 was 3.6409p.

	1978	1977
Sales	1,188	1,045
Trading profit	530	262
Bank interest	25	4
Interest received	4	2
Profit before tax	559	268
Tax	255	157
Net profit	304	111

# Siemssen, Hunter ahead

ON THE back of sales up more than double from £2.55m to £13.13m, Siemssen, Hunter expanded trading profit 33 per cent for the first six months of 1978. However, because the 49 per cent-owned Siemssen Threshie and Co. was sold in June, there was a contribution from the associate, compared with £30,000 last time, leaving pre-tax profit only £46,000 higher at £422,000.

Mr. Roy Siemssen, the chairman, points out that the seasonal nature of the company's trading interests is such that the greater part of the total profit is earned in the second half. The group imports and distributes cigars and other tobacco products, and has interests in specialist publishing and microfilm.

Sales in all divisions are running ahead of the levels achieved last year, when the surplus reached a record £214,000 on sales of £14.85m, and the directors look forward to a satisfactory final result.

The net interim dividend is stepped up to 1.525p (1977 1.362p) per 10p share and costs £86,819, the directors anticipate that the final payment will also be realised by the maximum permitted.

Net profit for the half-year was £202,000 (£178,000) after tax of £20,000 (£198,000).

The £38,000 surplus arising from the sale of the holding in Siemssen Threshie, tobacco leaf merchant and broker, to Standard Commercial Tobacco Co. Inc. of New York, for £236,000, is shown as an extraordinary gain, leaving a attributable sum better at £253,000 (£178,000).

# MEDENS TRUST

Addressing holders at the AGM of Medens Trust, the Brighton-based instalment finance group, Mr. J. A. K. Collins, chairman, said the company was currently expanding its group balances to meet increasing overheads, and results for the current year should be as least as good as last year's substantially improved level.

# Furness Withy drops to £5.7m in first six months

PRE-TAX profits of Furness Withy and Co. slipped sharply in the half-year to June 30, 1978, to £5.7m, compared with £13.2m in the same period last year in spite of a fairly stable trading performance in the shipping division. Sir James Steel, the chairman, said there was unlikely to be any change in this pattern in the second half. Last year, the group returned pre-tax profits of £20.7m.

Three factors caused the reduction in profitability: poorer performance from associated companies, notably Overseas Containers and Kingsnorth Drilling; reduced profit from ship sales as only one vessel was sold in the period and reduced investment income and higher interest charges reflecting the cost of financing the £100m fleet expansion programme which is still under way.

Forty per cent of the group's profits in the period came from non-shipping interests and Mr. Brian Shaw, the company's managing director, said the business was now in a position to carry loss-making shipping areas, such as bulk carriers, in the interests of flexibility and profitability when the recession ended.

When that time came, the company was in a position to step up investment in its offshore interests now that the Uncle John semi-submersible, currently on charter to Shell, has turned Houlder Offshore's £100,000 loss into a £1m profit in the first half of this year.

Houlder Offshore, which Furness owns jointly with Ellerman Lines, is seeking a five-year contract with Shell, this vessel and could be in a position to build a mark two version on a speculative basis if this is secured.

Mr. Shaw said he was more optimistic than a year ago about the shipping scene, especially about the will of governments to prevent their shipyards turning out too many unwanted merchant ships during the recession.

On the non-shipping side, the company said it was currently seeking to expand its interest in hotels through the Saxon Inns chain.

The interim report shows a sharp drop in associates' contributions, from £5.6m to £1.6m, depressed profits from sale of ships at £150,000 (£2.38m) reduced investment income of £1.07m (£2.26m) and higher interest charges, £3.8m (£2.27m), reflecting investment in new ships.

Turnover fell £1m to £35.3m but trading profits increased slightly from £5.21m to £5.68m.

A breakdown of trading profit (in 000s) shows: Shipping—general shipping £3,907 (£3,023), Houlder bulk shipping £292 lost (£112 profit), Manchester Liners £1,750 (£1,708), Furness Withy (Chartering) £229 loss (£185 profit).

Brantford International £24 (£20), Houlder Offshore £1,037 (£235 loss), Non-shipping—Furness Houlder (Insurance) £464 (£463), Furness Withy (Engineering) £225 (£57), Saxon Inns £183 (£154), Furness Trinidad £514 (£502), other activities £27 (£307).

Following the conversion of substantial foreign currency loans into sterling, the group's share of unrealised exchange losses of associates brought forward from 1977, amounting to £2m, is to be written off in the current year accounts.

Depreciation charge took £5.7m (£4.38m). After tax of £2.32m (£1.25m) and minorities, attributable profits emerged down from £3.47m to £3.06m. The interim dividend is lifted to 3.53p (3.3p) net per £1 share, with an additional 0.071p for 1977 on ACT reduction—last year's second interim was 4.671p.

Although trading profits were higher at £3.19m against £2.06m, the taxable figure of Manchester Liners, its 62 per cent-owned subsidiary, fell from £1.31m to £0.83m for the first half of 1978.

The interim dividend is kept as 1p net per 20p share—last year's final was 4.103p from £1.8m taxable profits.



Sir James Steel, chairman of Furness Withy... no change in pattern likely.

too many unwanted merchant ships during the recession.

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Turnover fell £1m to £35.3m but trading profits increased slightly from £5.21m to £5.68m.

A breakdown of trading profit (in 000s) shows: Shipping—general shipping £3,907 (£3,023), Houlder bulk shipping £292 lost (£112 profit), Manchester Liners £1,750 (£1,708), Furness Withy (Chartering) £229 loss (£185 profit).

Brantford International £24 (£20), Houlder Offshore £1,037 (£235 loss), Non-shipping—Furness Houlder (Insurance) £464 (£463), Furness Withy (Engineering) £225 (£57), Saxon Inns £183 (£154), Furness Trinidad £514 (£502), other activities £27 (£307).

Following the conversion of substantial foreign currency loans into sterling, the group's share of unrealised exchange losses of associates brought forward from 1977, amounting to £2m, is to be written off in the current year accounts.

Depreciation charge took £5.7m (£4.38m). After tax of £2.32m (£1.25m) and minorities, attributable profits emerged down from £3.47m to £3.06m. The interim dividend is lifted to 3.53p (3.3p) net per £1 share, with an additional 0.071p for 1977 on ACT reduction—last year's second interim was 4.671p.

Although trading profits were higher at £3.19m against £2.06m, the taxable figure of Manchester Liners, its 62 per cent-owned subsidiary, fell from £1.31m to £0.83m for the first half of 1978.

The interim dividend is kept as 1p net per 20p share—last year's final was 4.103p from £1.8m taxable profits.

While the volume of container carries on the North Atlantic has kept up well, freight rates are still depressed with the added disadvantage of being earned in dollars, which have devalued against the pound, the directors state.

In the Mediterranean the company had a very bad patch due to a surge in competition affecting both volume and rates, but there are signs that the situation is becoming more stable.

Warehousing and road haulage companies have been improving their performance and the ship repairing subsidiary is doing better than last year.

See Lex

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See Lex



# Brooke Bond Liebig Results for the financial year ended 30th June 1978

	1978 £000	1977 £000	1976 £000
Sales outside the group	756,202	769,154	591,465
Group trading profit before interest	48,994	57,181	31,841
Taxation	20,924	19,496	12,865
Profit before extraordinary items	21,456	27,935	12,001
Dividends paid and proposed			
Interim of 0.831875p net (1977 0.75625p; 1976 0.6875p)	2,139	1,556	1,414
Final of 2.254385p net (1977 2.00757p; 1976 1.787p)	5,796	5,162	3,676
	7,935	6,718	5,090

The total gross dividend for the year is equal to a rate of 4.60636p per share, an increase of 10% over last year which is the maximum permissible.

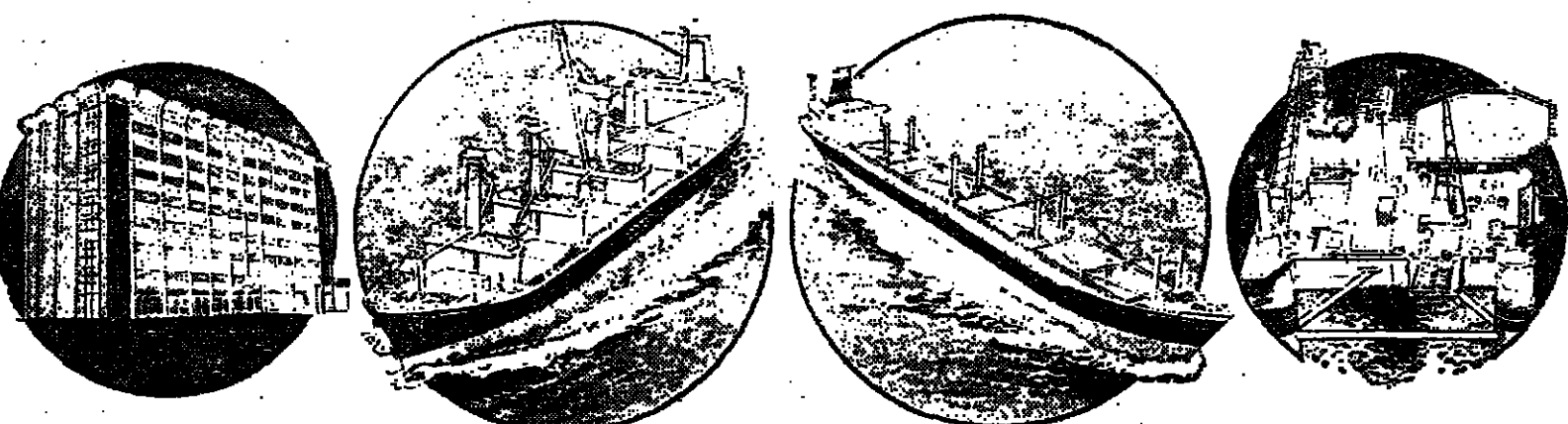
Earnings per share on the net basis	8.34p	12.77p	6.17p
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Annual Report  
The annual report will be posted to shareholders on 10th November, 1978 together with the notice of the annual general meeting to be held on 8th December, 1978 at The London Press Centre, 76 Shoe Lane, London E.C.4.

# Furness Withy Group

Interim Results for the half year ended 30 June 1978	Unaudited for half year ended		Year ended
	30 June 1978	30 June 1977	31 December 1977
	£m	£m	£m
<b>TRADING PROFIT</b>			
SHIPPING			
General shipping	3.1	3.0	5.3
Bulk shipping	(0.6)	0.3	0.5
Manchester Liners	1.7	1.7	2.8
	<u>4.2</u>	<u>5.0</u>	<u>8.6</u>
OFFSHORE	1.0	(0.3)	(0.1)
OTHER ACTIVITIES	1.5	1.5	2.7
<b>TOTAL TRADING PROFIT</b>	<u>6.7</u>	<u>6.2</u>	<u>11.2</u>
<b>PROFIT before tax and extraordinary items</b>	<b>5.7</b>	<b>13.3</b>	<b>20.7</b>

- \* Own trading profits maintained in period of shipping depression.
- \* Group profit before tax depressed as a result of reduced contribution from associated companies, sale of ships and increased finance charges.
- \* Offshore oil support services and non-shipping activities account for 37% of trading profit.
- \* Results of second half of 1978 expected to be broadly in line with first half.
- \* Interim dividend increased by 10%.



**Furness Withy Group**

One of the big names in British Shipping

Furness Withy & Co. Ltd., 105 Fenchurch Street, London EC3M 5HH

If you would like to receive a copy of the full Interim Statement please fill in and post the coupon below.

To: The Company Secretary, Furness Withy Group,  
105 Fenchurch Street, London EC3M 5HH

Please send me a copy of the Interim Statement

Name \_\_\_\_\_

Address \_\_\_\_\_

# Punch

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You don't even need a licence to test drive the latest PUNCH

If you are under 85, can read a number plate at 6ft in daylight and are not subject to sudden fainting fits, the 78 MOTOR NUMBER from Punch of Britain is for you:

**STANDARD FEATURES** include Punch Books of the Road, full specification of more pointless accessories than any other magazine, a road test of showroom patter and factory-fitted cartoon extras designed to meet the latest international humour standards.

**TEST DRIVE THE NEW PUNCH MOTOR NUMBER**

It's in newsagents' showrooms NOW 25p

# Kode well ahead at 28 weeks

ON SALES ahead from £2.55m to £3.7m for the 28 weeks to July 14, 1978, Kode International announces taxable profits well up from £402,082 to £608,025 for the period. Profits for the whole of 1977 were a record £364,000.

Mr. W. D. Tudor, the chairman, says that the trend noted 12 months ago to a more even spread of profits throughout the full year has continued, and is expected to be reflected in the profits for the remaining 24 weeks.

The prospects for the group continue to be encouraging, he adds, in the light of the satisfactory order intake and further investment in plant, product and management.

After first-half tax of £316,173 against £209,083 earnings are shown as 6.74p per 25p share compared with 5.42p and the net interim dividend is increased to 1.8425p (1.65p)—last year's final payment was 3.05p.

Kode manufactures, distributes and maintains computer peripheral equipment.

	28 weeks	1977
Sales	3,700,374	2,550,000
Profit before tax	608,025	402,082
Tax	216,173	139,000
Net profit	391,852	263,082
Dividends	80,853	71,410

# £0.5m fall at Raine Engineering

FOLLOWING THE sharp downturn from £305,000 to £105,000 in the first half, Raine Engineering Industries finished the year to June 30, 1978, with pre-tax profits of £282,000 compared with £338,000 previously.

In their interim report, the directors said they did not anticipate that the year's profit would match that of 1977-78, but a better trading pattern was being experienced in the second half.







## MINING NEWS

## Profits pick up at Prieska

BY KENNETH MARSTON, MINING EDITOR

A GOOD recovery in the September quarter is reported by the Anglo-Vaal group's Prieska copper mine which in the year to last June suffered a fall in net profit of 83.5m (£3.5m) from £13.7m in 1976-77 as a result of rising costs and low metal prices. In the latest quarter, however, profits are virtually double those of the preceding three months at £13.7m.

Although Prieska's September quarter shipment of copper and concentrates was less than in the previous three months owing to the use of a smaller vessel, the company received adjusting payments from previous despatches and also enjoyed higher zinc prices coupled with some improvement in those for copper.

The group's antimony-producing Consolidated Murchison has made another quarterly loss. Sales of antimony concentrates were better, but the revenue obtained for them was still below the level of working costs. The sales were well short of production and they are expected to improve only moderately during the current quarter.

The group's gold mines, in common with the rest of the South African gold producers, lacked the previous quarter's bonus revenue arising from the change in the method of payment for bullion. But Loraine has done well with the assistance of increased production and lower costs. The State-aided mine's total net profit for the year to September 30 comes out at £24.2m, compared with £13.5m in 1976-77.

Hartebeest, on the other hand, has suffered from lower production and higher costs. Its September quarter profit is reduced to £1.1m, compared with £1.5m in the previous quarter. Its reduced net profit for the period is shown with those of the other mines in the group in the following table.

	Sept. 1978	June 1978	March 1978	Dec. 1977
Hartebeest	1.1	1.5	1.5	1.5
Loraine	24.2	24.2	24.2	24.2
Cons. Murchison	1.1	1.5	1.5	1.5
Prieska	13.7	13.7	13.7	13.7
State-aided	24.2	24.2	24.2	24.2

After record of State aid, Loss

KAISER'S GOOD THIRD QUARTER

CANADA'S major coal producer, Kaiser Resources, reports record third-quarter consolidated net income of £31.3m (£9.1m), or 9 cents per share, compared with £24.7m (£7.1m) in the second quarter of 1977. Third-quarter profit of £31.3m, or 9 cents per share, is a record for the 1978 third quarter.

Strikes at other producers were a favourable factor, resulting in increased coal shipments. For the first nine months, Kaiser has raised consolidated net income to £246.5m, or 1.75 pence per share, against earnings of £244.3m in the same period of 1977.

Strike actions affecting major coal producers in the U.S. and Australia gave Kaiser an opportunity to take advantage of a temporarily strong market situation which could lead to new long-term contracts outside Japan, the company's primary market.

N. CARBONISING BUYS UK MINE

Britain's only tungsten producer, the Carcock Fell mine in Cumbria, has been acquired by National Carbonising in a cash deal. Carcock Fell Mining, formerly a member of the Associated Collieries group, adds tungsten to NCC's existing natural resources interests in coal and oil.

Mr. Ronald Middleton, a Carcock Fell director, said that NCC expected to make a significant contribution to the engineering

Wettern Bros. restores interim

Following a return to profitability in the second half of 1977, Wettern Brothers, the construction materials group, reports a 100% profit of £10.0m, or 1.0 pence per share, for the six months of 1978, compared with a £9.0m deficit in the same period last year.

Also, interim payments are restored after one year's absence, with a dividend of 2.007p net per share—the same as last year's net which was paid from a £2.00m taxable profit.

Mr. J. H. Wettern, the chairman, says those areas which are not performing to the directors' satisfaction are being closely watched where necessary, changed to produce the desired results.

Two important innovations have been introduced in recent months. Mono Concrete, a subsidiary having studied the problems of land erosion, is well placed to market suitable products to fill a large demand in this sector.

While, Wettern Electric has added to its range a new service cable joint for industrial use. The development of a medium voltage jointing system is proceeding satisfactorily, the chairman states.

The fruits of this effort are expected to materialise from 1979 onwards.

Plans to expand and improve the group's total operations are continuing to make progress, he adds.

External turnover for the period advanced from £23.7m to £27.7m. First half profit was subject to a deferred tax charge of £55,000 (nil) and an extraordinary debit this time of £55,000, relating to the medium voltage jointing system development. The interim dividend absorbs £24,737.

Interim report for seven months ended 31st July 1978.

7 months 1978 7 months 1977 12 months 1977

TURNOVER 32,997,000 28,839,000 47,589,000

DIVIDENDS 663,135 453,488 834,019

Holidays Division 402,751 342,132 582,812

Motor Division 224,101 167,987 304,585

Computer Bureau Division 1,309,987 963,205 1,721,416

Deduct Parent Company Interest and Expenses Less other Income 78,126 60,815 126,134

Profit before tax 1,231,891 902,390 1,595,282

Taxation Estimated 415,000 258,000 454,552

Profit after tax 816,891 644,390 1,140,730

Earnings per Ordinary & 'A' Ordinary Share of 25p 20.71p 16.33p 28.80p

Chairman, J. Malcolm Barr, states:

"For the year I anticipate a profit approximately 25% to 30% better than 1977. A scrip issue is to be proposed."

## No 5-day week for miners yet

FOLLOWING more than two years of investigation, the Commission of Inquiry into a five-day working week in the South African mining industry, headed by the former senior deputy governor of the South African Reserve Bank, has come to the conclusion that the present system of 11-shift fortnight should continue, reports Richard Rolfe from Johannesburg.

The commission established that, as will be familiar to readers of gold mining company chairman's statements, even the compromise 11-shift fortnight has led to lower production and higher costs.

Its findings specifically were that output by black miners fell 6 per cent in the year to last March and that a further 129 white and 7,588 black miners had to be engaged. This led to an additional R30m (£17.5m) in production costs, while other costs related to the 11-shift system were put at R8m.

Last year the gold mines employed 35,000 white and 370,000 black miners and total working costs were R1,580m, of which labour totalled roughly half.

The Franzen report says that the five-day week would affect production much more seriously than the 11-shift fortnight and that production loss without Saturday working would be not less than 12 per cent.

A fall of this magnitude, it says, would have serious consequences for the balance of payments, a prospect which should encourage the Government to take a tough line with white miners if they continue to agitate for a shorter working week.

ROUND-UP The Zambian Government has now raised its holding in Nchanga Consolidated Copper Mines to 60.003 per cent from 51 per cent in return for writing-off K57m (£36.2m) in short-term loan to the company.

The holding of the holding of Zambia Copper Investments in Nchanga will thus fall to 39.997 per cent from 49 per cent. Reconstruction proposals are also in hand for Roan Consolidated Mines.

Muscocro Explorations has arranged a private placement of shares to provide funds for mineral resource projects.

Quebec, Subject to the approval of the Montreal Stock Exchange and of the Quebec Securities Commission, Bradley Resources Corporation of New York has agreed to purchase 500,000 Treasury shares at 40 cents per share as an investment and has been granted a three-year option on a further 100,000 shares at 50 cents per share.

The Federal government will not give short-term aid to Australia's only asbestos mine, Woodseef Minerals. An industrial assistance package (IAC) inquiry has not been able to establish that Woodseef's problems were short-term and thus the Government does not consider it is justified in joining the New South Wales government in giving direct financial support.

Woodseef Minerals is 57.5 per cent owned by Woodseef Minerals of Canada.

Near the end of November in Santiago, a call for public tenders will be put out for the sale of the Los Pelambres copper deposits, which are reckoned to have a potential as great as those at Chuquibambilla. Recoverable ore deposits at Los Pelambres, 12,000 feet high in the Andes, near the Chilean city of Salamanca, total 400m tons. An investment of \$400m (£201m) would be required.

Scottish Northern Inv.

Revenue at Scottish Northern Investments Trust for the half-year to September 30, 1978, amounted to £1,111,212, before tax of £271,900. This compares with revenue of £1,049,012 before tax of £201,640 for the first six months of 1977.

At half-year investments totalled £53,42m (£55.84m) and net asset value per 25p share was 144.22p (£23.50p).

The net interim dividend is maintained at 1.2p. A final dividend of 2.46p was paid last time from record revenue of £2,17m. In June the directors said their forecast for the current year indicated that it would be possible to continue their recent policy of progressive dividend increases.

Interim report for seven months ended 31st July 1978.

7 months 1978 7 months 1977 12 months 1977

TURNOVER 32,997,000 28,839,000 47,589,000

DIVIDENDS 663,135 453,488 834,019

Holidays Division 402,751 342,132 582,812

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Earnings per Ordinary & 'A' Ordinary Share of 25p 20.71p 16.33p 28.80p

Chairman, J. Malcolm Barr, states:

"For the year I anticipate a profit approximately 25% to 30% better than 1977. A scrip issue is to be proposed."

## HTV advertising revenue ahead by 20% so far

SO FAR this year advertising revenue at HTV Group is showing a one-fifth increase, Mr. Ron Wordley, director of television, said yesterday. There was no rate card increase in the pipeline, he added.

Discussing the annual report and accounts, which were posted to shareholders yesterday, Mr. Wordley revealed that budgeted programme costs for the current year amounted to just over £5m, compared with £3.5m in the previous 12 months. The number of broadcast hours showed an increase of 26 per cent during 1977-78. This has enabled the group to spend an extra £2.5m on programmes and to invest a further £2.5m on capital improvements.

In his annual statement, HTV's chairman, Lord Harlech, says the group's advertising revenue is ahead by 20% so far. In addition, HTV was buying vision side while the other sub-

house accommodation in Cardiff for £0.51m.

Exports for the year rose from £1.16m to £1.74m, with more than half going to the Americas.

Lord Harlech expresses serious reservations about some of the aspects of the Government's White Paper on broadcasting. He says it is an unwise decision to establish an entirely new body, the Open Broadcasting Authority, to operate the fourth channel rather than giving the responsibility to the IBA.

"The obvious, simple and cheaper solution would be to give the IBA a directive setting out the broad objectives to be achieved by a fourth channel and give that public authority the responsibility of providing a genuinely complementary service to the existing ITV 1," he states.



## Johannesburg Consolidated Investment Group

(All companies mentioned are incorporated in the Republic of South Africa)

MINING COMPANIES' REPORTS FOR THE QUARTER ENDED 30th SEPTEMBER, 1978 WITH COMPARATIVE FIGURES FOR THE PREVIOUS QUARTER

## Randfontein Estates

The Randfontein Estates Gold Mining Company, Witwatersrand, Limited  
 Issued Capital: R20,000,000  
 (Divided into 4,000,000 shares of R5 each)

Quarter ended 30.9.78 Nine months ended 30.9.78

Operating Results

Gold 30.9.78 30.9.78 30.9.78  
 Ore milled — tons 438,000 311,000 1,076,000  
 Gold produced — kilograms 5,211 4,479 14,121  
 Total revenue — per ton milled R56.48 R51.43 R71.00  
 Working cost — per ton milled R24.19 R22.61 R23.38  
 Operating profit — per ton milled R32.29 R28.82 R47.62

FINANCIAL RESULTS (R000's)

Revenue from gold R29,685 R25,327 R75,793  
 Working cost 11,078 7,021 25,373  
 Working profit 18,607 18,306 50,420  
 Treasury revenue 57 70 230  
 Net sundry revenue 250 144 525

Operating profit 18,914 18,377 51,025  
 Net interest payable 454 174 1,555  
 Net profit on uranium 1,463 174 1,555  
 Profit R19,973 R18,263 R51,125

Capital expenditure R17,135 R19,877 R52,125  
 Dividend declared R19,877 R19,877 R19,877

Note: A provision for taxation is not required as the company has an estimated loss for tax purposes.

DEVELOPMENT A total of 9,389 metres was advanced during the quarter (8,635 metres).

SAMPLING RESULTS: URUE REEF

Sampled — metres 30.9.78 30.9.78  
 Channel width — centimetres 154 152  
 Channel width — centimetres 154 152  
 Av. value — grams per ton 10.4 13.0  
 — centimetre grams per ton 1.602 1.976

Uranium Av. value — kilograms per ton 0.353 0.306  
 — centimetre kilograms per ton 46.51 46.51

AREA RESULTS: URUE REEF

Sampled — metres 30.9.78 30.9.78  
 Channel width — centimetres 154 152  
 Channel width — centimetres 154 152  
 Av. value — grams per ton 10.4 13.0  
 — centimetre grams per ton 1.602 1.976

Uranium Av. value — kilograms per ton 0.353 0.306  
 — centimetre kilograms per ton 46.51 46.51

Note: In addition to the above, development at the Cooke No. 2 Shaft on the E2 reef gave the following results—

Sampled — metres 30.9.78 30.9.78  
 Channel width — centimetres 154 152  
 Channel width — centimetres 154 152  
 Av. value — grams per ton 10.4 13.0  
 — centimetre grams per ton 1.602 1.976

Uranium Av. value — kilograms per ton 0.353 0.306  
 — centimetre kilograms per ton 46.51 46.51

The values shown in the above tabulation are the actual results of sampling development work on reef. No allowance has been made for modifications which may be necessary when computing ore reserves.

Included in the comparative development results is an advance of 184 metres in the 50 level (246 metres), being developed from South Shaft towards the site of the proposed S.V.3 sub-critical shaft. Progress in both ends now totals 2,619 metres. Also included is exploratory development from the North Shaft on 45, 48 and 50 levels towards the area of the Middle Elsburg reef horizons, delineated by drilling as being the most favourable for possible exploitation. An advance of 72 metres (83 metres) was achieved for the quarter and progress in these three ends now totals 2,882 metres.

PRODUCTION The mill throughput for the quarter was adversely affected by a delay in the hoisting of ore at the North shaft, which has resulted in the loss of approximately five days production.

EXPLORATION Exploratory drilling from underground to ascertain the potential of the Middle Elsburg Reef continued during the quarter.

Borehole Reef Channel Width Centimetres Gold Average Value g/t Uranium cm/kg

48 Level URUE Not Intersected 67 0.8 53.6 0.48 32.16  
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## APEX PROPERTIES LIMITED

(Property Investment and Development)

2 FOR 1 SCRIP ISSUE

Salient points from the statement of Mr. John de Vere Hunt, the Chairman, presented at yesterday's Annual General Meeting.

Although gross rents receivable increased from £814,845 to £883,934, there has been a slight fall in pre-tax profits from £422,116 last year to £405,703. The recommended final dividend is 2.7p per stock unit making a total of 5.5p for the year, against 3.48p last year, and is covered 1.42 times by earnings.

Although the next major rent review will not be until 1981 the pre-tax profits earned in 1977 will be fully covered by rental income in the year ending 31st March 1979, before taking into account any interest receivable. Your directors consider that the Group's properties have a market value of about £5m in excess of book figures.

It has been decided to recommend to stockholders a capitalisation of part of the amount standing to the credit of Capital Reserve by means of a scrip issue of two new stock units of ten pence each fully paid for every one held. This will increase the issued share capital from the present figure of £359,033 to £1,077,088 and enable the company's stock units to attain trustee status.

## Western Areas

Western Areas Gold Mining Company Limited  
 Issued Capital: R20,000,000  
 (Divided into 4,000,000 shares of R5 each)

Quarter ended 30.9.78 Nine months ended 30.9.78

Operating Results

Gold 30.9.78 30.9.78 30.9.78  
 Ore milled — tons 1,076,000 1,076,000 3,090,000  
 Gold produced — kilograms 6,003 5,731 17,402  
 Total revenue — per ton milled R56.48 R51.43 R71.00  
 Working cost — per ton milled R24.19 R22.61 R23.38  
 Operating profit — per ton milled R32.29 R28.82 R47.62

FINANCIAL RESULTS (R000's)

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 Working profit 18,607 18,306 50,420  
 Treasury revenue 57 70 230  
 Net sundry revenue 250 144 525

Operating profit 18,914 18,377 51,025  
 Net interest payable 454 174 1,555  
 Net profit on uranium 1,463 174 1,555  
 Profit R19,973 R18,263 R51,125

Capital expenditure R17,135 R19,877 R52,125  
 Dividend declared R19,877 R19,877 R19,877

Note: A provision for taxation is not required as the company has an estimated loss for tax purposes.

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 Channel width — centimetres 154 152  
 Channel width — centimetres 154 152  
 Av. value — grams per ton 10.4 13.0  
 — centimetre grams per ton 1.602 1.976

Uranium Av. value — kilograms per ton 0.353 0.306  
 — centimetre kilograms per ton 46.51 46.51

AREA RESULTS: URUE REEF

Sampled — metres 30.9.78 30.9.78  
 Channel width — centimetres 154 152  
 Channel width — centimetres 154 152  
 Av. value — grams per ton 10.4 13.0



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BY MA

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Nobody, though, seems to know where at least half of it will go.

It will be wasted. £2,000 million down the drain.

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# Where half of North Sea oil is going this year.

DEXION LTD







## INTERNATIONAL FINANCIAL AND COMPANY NEWS

## NORTH AMERICAN NEWS

## Chase Manhattan revival goes on

BY STEWART FLEMING

INCREASED INTEREST income and lower loan loss provisions have helped Chase Manhattan Bank, the country's third largest bank, to maintain the pace of its recovery set in the first half of the year.

Third quarter profits from Chase are up 62 per cent over the same period of last year at \$50.3m or \$1.41 a share before securities transactions. In the third quarter of last year, income was \$31.1m on 91 cents a share.

The third quarter figures represent a 7 per cent profit increase compared with the second quarter.

For the first nine months of the year, earnings before securities transactions are 58 per cent higher at \$138.5m or \$3.92 per share against \$87.1m or \$2.65 per share in the same period of last year.

A big factor in the improvement in the bank's profits this year has been its recovery from the heavy loss provisions it was forced to make, in 1976 particularly, because of the bank's losses in the real estate market which subsequently became depressed.

For the nine months, the bank's provision for loan losses has been reduced to \$126.2m compared with \$171.5m. Loss provisions made in the first nine months of last year, Third quarter loan loss provisions are \$40.4m against \$50.2m in the third quarter of last year.

There has also been a steady reduction in actual loan charges-off, which were \$104.7m in the first nine months of the year compared with \$159.5m in the 1977 period.

In addition, the bank, in common with several of its competitors, has been experiencing improving net interest income as a result of rising loan volume. This has for the most part come from overseas lending, however.

Domestic lending remains sluggish at the New York City banks, with one or two exceptions. Manufacturers Hanover, for example, has pointed to increased domestic lending as a factor in its rising profits.

In percentage terms, Chase's figures are showing higher increases than the 30 per cent or so profit rises other commercial banks have been reporting, but this largely reflects the recovery element in its profits.

Agencies add from New York: Citicorp, the second largest of the U.S. commercial banks, made a strong upturn in the third quarter of this year. Operating profit has risen from 70 cents to 96 cents, and total operating net profits from \$87.5m to \$119.1m.

For the nine months to date, operating profit of \$2.93 a share compares with \$2.30, and total operating net profits of \$8.5m with \$28.8m. After securities trans-

actions, per share profit shows a rise from \$2.25 to \$2.53.

Bank of America, the largest bank in the U.S., announced a rise of 33 per cent in operating net profit to \$147.3m, or \$1.01 a share against \$111.3m last year.

The nine months to date, the bank has turned in operating net profits of \$385m, or \$2.32 a share against \$286m, or \$1.97 a share. In both cases, the figures are virtually unchanged after allowing for securities transactions.

At the nine-month stage, loans outstanding are quoted at \$45.9bn compared with \$35.5bn a year ago, and deposits at \$17.5bn against \$62.3bn. Assets are shown as having increased from \$77.2m to \$119.1m.

Mr. A. W. Clausen, the bank's president, said that the improvement in the net interest margin continues to be the most significant factor in this year's overall earnings growth.

## Republic Steel earnings soar

By Our Financial Staff

THE RECOVERY at Republic Steel Corporation, fourth largest of the nation's steel-makers, took a substantial leap forward in the third quarter, when net earnings jumped by 206.6 per cent to \$20.6m, or \$1.39 compared with \$6.7m last time. Sales advanced from \$751.3m to \$868.1m.

This brings the net earnings total for the nine months to date to \$71.7m, or \$4.43 a share, against \$26.1m. Sales have risen from \$2,187m to \$2,616m. At the second quarter stage, when net earnings had recovered to show a 41 per cent gain to \$11.4m, the company president, Mr. William J. de Lancey, warned that the outlook depended heavily on the future level of steel imports.

## Champion International

By Our Financial Staff

CHAMPION International, the paper and plywood manufacturer, achieved a rise in operating profits to \$1.15 a share in the third quarter compared with \$0.91 a share last year.

Operating net profit rose to \$56.2m against \$45.61m in the same quarter last year, on sales of \$885.5m against \$880m.

Over the nine-month period, operating profits rose to \$21.4 a share compared with \$2.24, while operating net profits went up to \$156.6m against \$117.5m. Sales rose to \$2,626m compared with \$2,426m.

The company said that the results exclude income from the sale of its subsidiary, Republic Steel, which was sold in the third quarter of 1977, and \$5.4m of \$0.12 in the first nine months of last year.

## Acquisitions boost Philip Morris in third quarter

BY DAVID LASCELLES

PHILIP MORRIS, the major cigarette and drinks producer, moved into its 14th year of tobacco earnings growth to-day with an announcement of increased revenues and net earnings for the third quarter of this year.

Net earnings rose 22.3 per cent to \$115.2m, equivalent to \$1.91 per share, from \$94.1m or \$1.57 per share in the same period last year.

Consolidated operating revenues were up 32.1 per cent to \$1,518m. Much of this growth, though, appeared to come from summer, non-domestic cigarette sales, areas where Philip Morris' Miller Brewing

## Crown Zellerbach lower

BY OUR FINANCIAL STAFF

CROWN ZELLERBACH LOWER with \$1.76bn a year ago. The company said that the workers are blamed for a sharp fall in third quarter profits as they have hit about 40 per cent of its North American pulp and paper production.

The dispute arose when union negotiators turned down wage increases of 10 per cent in the first year of a proposed two-year contract and 9 per cent in the second.

## Boise Cascade sets record

NEW YORK, Oct. 17

BOISE CASCADE, the paper and building materials producer, has enjoyed its best third quarter ever. Third quarter earnings advanced from a corresponding \$31m or \$1.05 a share to \$32m or \$1.18 a share. Sales advanced from \$655.2m to \$666.2m.

Total earnings for the nine months were \$101.98m, equivalent to \$1.76 a share compared with \$87.67m or \$2.97 a share for the same period in 1977.

Mr. John B. Ferry, chairman, attributed the record nine months' performance to strong markets for paper and building materials. Agencies.

## Improvement for Warner Lambert

NEW YORK, Oct. 17

THE DRUG and cosmetic company Warner-Lambert has reported an increase in earnings for the first nine months to \$195.08m (or \$2.11 per share) from \$152.25m (or \$1.91 per share), according to Mr. Ward S. Hazen, president and chief executive. Sales were also up to \$2,066m from \$1,858m.

Net earnings for the third quarter also increased to \$60.79m from \$53.7m, whereas sales for the quarter were slightly in excess of \$720.11m compared with \$646.03m for the same period in 1977.

For the last nine months, sales increased 11 per cent. Agencies.

## Allegheny Ludlum deal

Allegheny Ludlum Industries of the U.S. and Wilkinson Smith of the U.K. have reached agreement in principle to acquire HTL Industries of Pasadena, California, for cash and stock in Allegheny Ludlum. Wilkinson is owned as to 44 per cent by Allegheny Ludlum as a result of the former company's controversial takeover of True Temper, the garden tools subsidiary of Allegheny, earlier this year.

## Merrill Lynch moves ahead

BY OUR OWN CORRESPONDENT

NEW YORK, Oct. 17

TWO MAJOR New York securities firms today reported sharp rises in profits, reflecting the surge in both volume and prices on the stock exchanges during the summer months.

Merrill Lynch, the industry leader, reported net earnings for the third quarter of \$32.4m or 80 cents a share against \$11.1m or 32 cents a share for the same period last year. Revenues were \$193.7m compared with \$296.2m.

Mr. Donald Regan, the chairman, said that the main factor behind the earnings rise was the market rally which began in mid-April. Commission revenues, he said, rose by 82 per cent. Revenues from other transactions also increased, except in the area of Government securities where there was a decline.

He added "In spite of an overall decline in the corporate financing, our investment banking revenues gained ground in both the third quarter and first nine months."

## Solid growth at Eaton

NEW YORK, Oct. 17

Hammer contributed \$2.3m or 13 cents a share to Eaton's third quarter profit. The whole of Cutler-Hammer's sales for the months of August and September were included, but because Eaton only acquired 82 per cent of the company's stock in early August, profits for the quarter reflect only that percentage of Cutler-Hammer's earnings, reduced by amortisation charges. Agencies

Sharp rise at Libbey-Owens

LIBBEY-OWENS-FORD, the glass, plastics and fluid systems company, has declared third quarter profits of \$2.10 a share, or 84 cents a share, against \$1.1m or 44 cents a share a year ago. Earnings were up sharply, from \$11.7m to \$21.5m, while sales rose from \$233.2m to \$265.5m.

The sudden rise in earnings has resulted mainly from a capital gain of \$11.9m on the sale of its shareholdings in the Nippon Sheet Glass, which it disposed of in July to the Sumitomo Group. Libbey-Owens-Ford (LOF) was a founder shareholder in Nippon Sheet Glass's predecessor, when it was established in 1918. Five per cent of this stake was sold to Sumitomo in 1971, and the remainder this year.

## Sharp rise at Libbey-Owens

By Our Financial Staff

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## American Cyanamid gain

By Our Financial Staff

AMERICAN CYANAMID, the diversified producer of chemicals, agricultural, medical and consumer products, announced a rise in third quarter net earnings to \$0.75 a share, compared with \$0.67 a year ago. Net profits were \$56m against \$31.9m a year ago, while sales rose from \$604.6m to \$672.5m.

NET earnings of the paper, chemical and building materials group Union Camp for the third quarter rose by 12 per cent to \$1.27 a share. Net income was up from \$29.5m to \$33.2m, on sales of \$303.5m against \$277.2m.

Another company with interests in building materials, Lone Star Industries, had its first nine months from \$2.99 to \$3.16 a share. Rohm and Haas, which produces chemicals, also moved up for the period from \$2.54 to \$2.69, while Fibretek, Incorporated, advanced from \$2.83 to \$3.42.

Further advances for the first nine months are reported by the bank holding corporation First Pennsylvania, up from \$1.63 to \$1.69, Gould Incorporated, electrical goods, ahead from \$2.69 to \$3.05. Agencies.

## NOTICE OF REDEMPTION to Holders of

## G.T.E. INTERNATIONAL INC

8 1/2% Guaranteed Bonds 1986

NOTICE IS HEREBY GIVEN that pursuant to Section 5 (a) of the terms and conditions of the Issue whereby \$90,000,000 principal are to be redeemed at par on 15th November 1978 the following Bond serial numbers have been drawn for redemption in the presence of a Notary Public at a price equal to 100% of the principal face amount.

## BONDS OF \$1,000 EACH

39	1129	2320	5452	4547	5427	6717	7647	8764	9673	10559	11445	12341	13213	14154
134	1127	2312	5444	4539	5414	6706	7642	8722	9716	10603	11489	12385	13216	14158
135	1128	2313	5445	4540	5415	6707	7643	8723	9717	10604	11490	12386	13217	14159
136	1129	2314	5446	4541	5416	6708	7644	8724	9718	10605	11491	12387	13218	14160
137	1130	2315	5447	4542	5417	6709	7645	8725	9719	10606	11492	12388	13219	14161
138	1131	2316	5448	4543	5418	6710	7646	8726	9720	10607	11493	12389	13220	14162
139	1132	2317	5449	4544	5419	6711	7647	8727	9721	10608	11494	12390	13221	14163
140	1133	2318	5450	4545	5420	6712	7648	8728	9722	10609	11495	12391	13222	14164
141	1134	2319	5451	4546	5421	6713	7649	8729	9723	10610	11496	12392	13223	14165
142	1135	2320	5452	4547	5422	6714	7650	8730	9724	10611	11497	12393	13224	14166
143	1136	2321	5453	4548	5423	6715	7651	8731	9725	10612	11498	12394	13225	14167
144	1137	2322	5454	4549	5424	6716	7652	8732	9726	10613	11499	12395	13226	14168
145	1138	2323	5455	4550	5425	6717	7653	8733	9727	10614	11500	12396	13227	14169
146	1139	2324	5456	4551	5426	6718	7654	8734	9728	10615	11501	12397	13228	14170
147	1140	2325	5457	4552	5427	6719	7655	8735	9729	10616	11502	12398	13229	14171
148	1141	2326	5458	4553	5428	6720	7656	8736	9730	10617	11503	12399	13230	14172
149	1142	2327	5459	4554	5429	6721	7657	8737	9731	10618	11504	12400	13231	14173
150	1143	2328	5460	4555	5430	6722	7658	8738	9732	10619	11505	12401	13232	14174
151	1144	2329	5461	4556	5431	6723	7659	8739	9733	10620	11506	12402	13233	14175
152	1145	2330	5462	4557	5432	6724	7660	8740	9734	10621	11507	12403	13234	14176
153	1146	2331	5463	4558	5433	6725	7661	8741	9735	10622	11508	12404	13235	14177
154	1147	2332	5464	4559	5434	6726	7662	8742	9736	10623	11509	12405	13236	14178
155	1148	2333	5465	4560	5435	6727	7663	8743	9737	10624	11510	12406	13237	14179
156	1149	2334	5466	4561	5436	6728	7664	8744	9738	10625	11511	12407	13238	14180
157	1150	2335	5467	4562	5437	6729	7665	8745	9739	10626	11512	12408	13239	14181
158	1151	2336	5468	4563	5438	6730	7666	8746	9740	10627	11513	12409	13240	14182
159	1152	2337	5469	4564	5439	6731	7667	8747	9741	10628	11514	12410	13241	14183
160	1153	2338	5470	4565	5440	6732	7668	8748	9742	10629	11515	12411	13242	14184
161	1154	2339	5471	4566	5441	6733	7669	8749	9743	10630	11516	12412	13243	14185
162	1155	2340	5472	4567	5442	6734	7670	8750	9744	10631	11517	12413	13244	14186
163	1156	2341	5473	4568	5443	6735	7671	8751	9745	10632	11518	12414	13245	14187
164	1157	2342	5474	4569	5444	6736	7672	8752	9746	10633	11519	12415	13246	14188
165	1158	2343	5475	4570	5445	6737	7673	8753	9747	10634	11520	12416	13247	14189
166	1159	2344	5476	4571	5446	6738	7674	8754	9748	10635	11521	12417	13248	14190
167	1160	2345	5477	4572	5447	6739	7675	8755	9749	10636	11522	12418	13249	14191
168	1161	2346	5478	4573	5448	6740	7676	8756	9750	10637	11523	12419	13250	14192
169	1162	2347	5479	4574	5449	6741	7677	8757	9751	10638	11524	12420	13251	14193
170	1163	2348	5480	4575	5450	6742	7678	8758	9752	10639	11525	12421	13252	14194
171	1164	2349	5481	4576	5451	6743	7679	8759	9753	10640	11526	12422	13253	14195
172	1165	2350	5482	4577	5452	6744	7680	8760	9754	10641	11527	12423	13254	14196
173	1166	2351	5483	4578	5453	6745	7681	8761	9755	10642	11528	12424	13255	14197
174	1167	2352	5484	4579	5454	6746	7682	8762	9756	10643	11529	12425	13256	14198
175	1168	2353	5485	4580	5455	6747	7683	8763	9757	10644	11530	12426	13257	14199



## INTERNATIONAL FINANCIAL AND COMPANY NEWS

## AIRLINE MERGERS

## New paths to growth

BY JOHN WYLES IN NEW YORK

"MERGER MANIA" has been the notable feature of the U.S. corporate scene this year and has already resulted in 58 takeovers of \$100m or more compared with 41 in the whole of last year. The galloping trend towards concentration of corporate power is causing some anxiety to anti-trust officials.

At the heart of this concern is the growing realisation in Washington that for many corporations mergers represent a much more attractive path to growth than the alternative of direct investment in new assets.

The reasons are not difficult to establish: several years of relatively depressed stock markets make possible the ready acquisition of plant and equipment at prices often substantially below their true value while at the same time offering investors in the target company an attractive premium over market price.

The airline industry is one of the last major sectors to have succumbed to merger fever, not because airlines have seen no advantage in consolidation but because the regulatory process has made it difficult. However, with both the Civil Aeronautics Board and the Congress pushing industry out into a freer, less regulated world, a number of airlines have decided to take the plunge and see whether they can convince the authorities of their need to combine.

The largest and potentially most significant bid for approval is Pan American World Airways' application to buy National Airlines for \$385m. While it has national agreement it also has rival in the shape of the much smaller regional carrier Texas International Airlines (TXIA) which has just filed testimony with the CAB, graphically setting out the advantages of growth by

acquisition rather than by direct investment.

Mr. Frank Lorenzo, TXIA's president and chief executive, has told the CAB that his goal is to acquire a 51 per cent holding in National, and thereby control, and to combine the Miami-based carrier with his own operation into a single airline. National was chosen because it is complementary, a medium and long haul operator while TXIA is short-haul.

"No other alternative available to TXIA would satisfy its objectives at a price as economical as that of acquiring National," he adds.

If TXIA were to try to expand by itself into long haul routes it would, says Lorenzo, need a minimum of 10 Boeing 727-200s. Assuming that five aircraft could be purchased in 1983 for \$16.5m each and five in 1982 for \$17.5m each, then TXIA's total investment, allowing for spares and training would be in the region of \$185m.

However, the comparative costs of acquisition make much sounder economic sense. TXIA has already purchased 20.5 per cent of National's stock in the open market for an average price of \$27.53 per share. If it were to expand its holding to 51 per cent at the same \$41 per share that Pan Am proposes to offer National shareholders with CAB approval then TXIA's total out-

lay would be \$156m or \$32m less than the cost of the ten new aircraft.

TXIA would, in fact, be taking control of a 52 aircraft fleet which is among the most modern in the U.S. whose market value is, says Lorenzo, "substantially higher than the book value" shown on National's balance sheet and "exceeds the open market price of National's common shares by a substantial sum."

He estimates National's equipment to be worth \$78.27 per share which means that "TXIA could purchase a majority share of National Airlines for substantially less than it would have to spend on ten new 727-200s."

Finally, Mr. Lorenzo goes on to make the important point that his airline could not achieve its growth objectives as speedily and economically if it pursued the path of ordering new aircraft and seeking authority to develop new routes.

While not spelling out the financial advantages in so much detail, Pan Am's hunger for National has similar derivations. In his testimony to the CAB, Mr. William Seawell, chairman and chief executive, stresses that the airline has an "urgent need" for a domestic airline system and "we cannot afford the billion dollar cost or the time it would take to create a domestic system from scratch."

Arguing that competition will be enhanced by the merger and more cheap fares made available to the consumer, Mr. Seawell claims that "the rapidly changing conditions in the international marketplace do not give us time to build up a domestic operation gradually."

The CAB's hearings into the applications begin in Washington on October 31 and a final ruling is expected by the end of next March or in early April.

## Mortgage Bank seeks further rights issue

By Our Financial Staff

A RIGHTS issue to raise DM210m, about \$113m, is proposed by Bayerische Hypothek- und Wechselbank, the leading mortgage bank in Bavaria.

This will be the second time that the bank has tapped shareholders for fresh finance in less than a year. Last November a rights issue to raise \$80m was proposed.

A spokesman said the capital rise—through a one-for-six issue at DM 175 a share—was made necessary by the bank's increased business. The bank's balance sheet total after nine months of this year was about 12 per cent higher at DM 44.3bn, while claims on customers in banking business rose by about 8 per cent to DM 14.7bn. It was pointed out.

AP-DJ reports from Frankfurt: West German banks posted, in absolute figures, their best business year ever in 1977. The report, taken from an analysis of earnings by the West German Federal Bank, suggests that operating results of German banks reached DM 11.9bn in 1977. DM 1.1bn above that of 1976 and DM 700m above 1975. The 13 per cent climb in operating results in 1977 from 1976 outpaced the 11 per cent growth in business volume, the Federal Bank said.

The earnings margin, measured by operating results as a percentage of business volume, was 0.72 per cent in 1977, little changed from 0.71 per cent in 1976 but below 0.66 per cent in 1975.

Net profits before taxes reached DM 11.1bn, or DM 2bn above both 1976 and 1975.

The interest surplus, seen by the Federal Bank as the most important earnings component, was DM 24bn in 1976, or 9.8 per cent above 1976, due largely to an increase in business of 5.5 per cent. The interest margin, usually fell to 2.05 per cent in 1977 from 2.09 per cent in 1976, the Federal Bank analysis said.

## Liquichimica awaits cash rescue

Liquichimica workers at the company's Augusta plant in Sicily have again gone on strike, abandoning maintenance work in protest at the continuing failure to find a solution to the group's financial problems.

Reuter reports from Rome: A request from banks to the state fund for financing industrial development in southern Italy, Cassa per il Mezzogiorno, for cash has so far gone unanswered.

## Profits warning by Suez Finance

BY DAVID WHITE

COMPAGNIE Financière de Suez holding company of French Suez banking, industrial and property group, has warned that its net profits are likely to be slightly lower this year than last but has promised shareholders the same dividend.

M. Michel Caplain, group chairman, said that the previous year's results, which showed a small increase in net earnings to Fr 171m (U.S.\$39m) from Fr 170m, has been boosted by exceptional gains.

In his letter to shareholders he said earnings would allow for the dividend level set in 1977 of Fr 25.5 including fiscal benefit to be maintained.

## Former Credit Suisse chief sued for damages

BY JOHN WICKS

THE FORMER president of the Swiss bank Credit Suisse, Mr. Felix W. Schulthess, is being sued for damages for alleged negligence in connection with the irregularities involving the bank's Chasso branch which were uncovered in the spring of last year.

Damages of SwFr 10m (\$6.5m) are being claimed in a civil suit brought by a Credit Suisse shareholder, Dr. Juerg Meister. Any damages awarded would be paid to Credit Suisse.

Dr. Meister, who is a Zurich lawyer, lodged this suit with the Zurich district court on October 3. At the Credit Suisse annual general meeting on April 4 this year, he voted against the discharging of the Board from personal responsibility for corporate operations in calendar 1977. This gave him the chance to file a so-called "responsibility suit" against the Board.

Mr. Schulthess retired from the position of Credit Suisse president in March, 1977. He subsequently gave up the title of honorary president accorded him at the annual general meeting. The action that Dr. Meister is bringing is a civil suit and has nothing to do with criminal proceedings against three former managers of the Chasso branch. These criminal proceedings are now expected to come to court next spring.

## Sprecher sales revised

BY OUR OWN CORRESPONDENT

THE SWISS electrical engineering group turnover amounted to 477m SwFr 477m. AG of Aarau, has revised its estimates for 1978 turnover. In an interview, company director Leopold Erhart says that the group will this year probably emerge with sales of between SwFr 470m and SwFr 480m—and not of more than SwFr 500m, as had formerly been anticipated. In 1977

PARIS, Oct. 17.

after a slight drop in net profit in 1977 to Fr 77m.

On the other hand its clearing bank, Credit Industriel et Commercial, was in danger of seeing profits drop back because wages and costs were increasing at a faster rate than its domestic banking activity, closely linked to the overall trend of the French economy.

M. Caplain told a meeting of financial analysts that banking, finance and insurance accounted for 65 per cent of earnings. Industrial and portfolio holdings which made up more than half of total assets, provided the remaining 35 per cent.

The group was studying possibilities for the raising of new

capital to back up growth, but M. Caplain said no decision had been taken on the subject.

La Caisse Nationale des Telecommunications (CNT) and La Caisse Centrale de Credit Hotelier Commercial of Industrial plan to issue the Fr 1.5bn of domestic bonds next week. Reuter reports from Paris. The issues were delayed by the issue on October 10 of Fr 3bn in government bonds.

The terms will be as originally planned with both bonds for 15 years carrying coupons of 10.30 per cent. The Fr 300m Credit Hotelier issue is state guaranteed and will yield 10.27 per cent while the Fr 700m CNT Bond will yield 10.24 per cent.

## Banks look askance at EDF \$300m facility

LEADING German banks are understood to be refusing to participate in a major \$300m ten-year standby facility for Electricite de France because the spread is too low.

The suggested terms for a loan which would be a back-up for an issue of commercial paper in the U.S. include a spread of 1 per cent above the interbank rate, rising to 1 per cent. Such a spread would be the lowest reached in the current downturn in borrowing costs in this market. The lowest so far is a spread of 1 per cent.

Leading German banks pointed out that though they are sometimes prepared to make a special effort for a customer with which they have close links, they could not make the gesture in this case. They were opposed in principle to a fall in spreads to below the 1 per cent level.

Following the renegotiation of one of its major dollar denominated credits recently the Kingdom of Denmark is currently refinancing a DM 400m seven-year loan it arranged in February, 1977, through a group of banks, called by Compagnie Financiere de la Deutsche Bank and Kredietbank. That loan carried a split spread of 11 per cent for the first three years rising to 12 per cent for the remainder with three years' grace. The terms of the new loan which is the same amount include a

OSLO, Oct. 17.

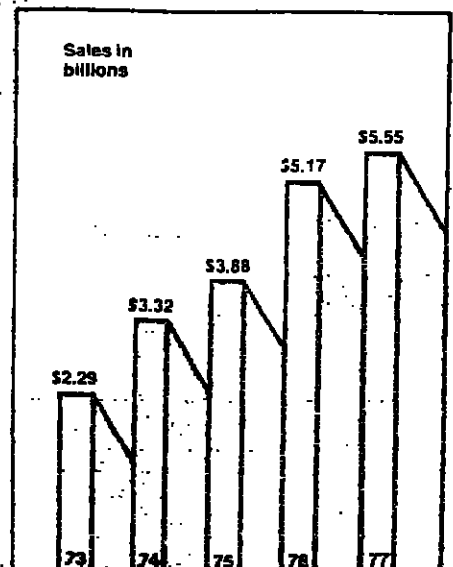
## Norwegian call for aid

THE QUESTION of measures to stimulate the Oslo Stock Exchange ought to be revived in 1980 when the current 15-month freeze on all types of incomes and prices is over, Mr. Arvid Johanson, chairman of Parliament's Industry Committee said today.

In the long run it is right that the supply of capital to industry is made as attractive as other sorts of capital investment such as bank deposits and betting, he declared.

**Our Sikorsky helicopters help make offshore oil production just a short trip from home.**

**They also help give our sales a powerful lift.**



**UNITED TECHNOLOGIES**

Pratt & Whitney Aircraft Group • Otis Group  
Essex Group • Sikorsky Aircraft • Hamilton  
Standard • Power Systems Division  
Norden Systems • Chemical Systems Division  
United Technologies Research Center  
United Technologies Corporation  
Hartford, Connecticut 06101 U.S.A.

United Technologies common stock is traded on the following European exchanges:  
Amsterdam, Basel, Brussels, Frankfurt,  
Geneva, Lausanne, London, Paris, Zurich.



# 1978 M.B. No. 494 IN THE SUPREME COURT OF HONG KONG MISCELLANEOUS PROCEEDINGS

## In the matter of Southern Pacific Properties Limited and in the matter of the Companies Ordinance (Chapter 32)

NOTICE IS HEREBY GIVEN that a Petition was on the 13th day of October, 1978 presented to the Supreme Court of Hong Kong for:-

(1) the sanction of a Scheme of Arrangement dated 20th September, 1978 between Southern Pacific Properties Limited and (i) the holders of its shares of \$0.50 each other than those which are beneficially owned by Triad Holding Corporation S.A., Peter Munk and David Harrison Gilmour; and (ii) the holders of its shares of \$0.50 which are beneficially owned by Triad Holding Corporation S.A.; and (iii) the holders of its shares of \$0.50 which are beneficially owned by Peter Munk and David Harrison Gilmour; and (2) the confirmation of the reduction of the capital of the Company from HK\$78,250,000 to HK\$2,685,946.

AND NOTICE IS FURTHER GIVEN that the said Petition is directed to be heard before The Honourable Mr. Justice Li at the Supreme Court at Battery Path, Victoria, Hong Kong at 9.30 a.m. on the 24th day of October, 1978.

ANY Creditor or Shareholder of the Company desiring to oppose the making of an Order for the confirmation of the said reduction of capital should appear at the time of hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to any such person requiring the same by the undersigned Solicitors on payment of the regulated charge for the same.

DATED this 17th day of October, 1978.

DEACONS,  
6th Floor, Swire House, Hong Kong.  
Solicitors for Southern Pacific Properties Limited.

## SOBRANIE (HOLDINGS) LIMITED

Extracts from the circulated statement of the Chairman and Joint Managing Director, Mr. Charles C. Redstone:

The results are particularly disappointing because there were grounds for reasonable expectation that the year would be an improved one. In both our Laundry and Engineering divisions the accounts reflected distinct improvements and had a similar situation prevailed in the Tobacco division we should indeed be unveiling a very much more cheerful picture.

The results of improved productivity and the elimination of poorly priced services have resulted in a much better profit situation in the Laundry division. A substantial modernisation programme, now nearing completion, will give us a much better facility and will enable us to take on work which up to now we have not been able to handle.

Despite the continuing low level of activity in the engineering sector in general, our Engineering division finished the year with a much improved performance and a much heavier order book.

We believe that the situation in the Tobacco division and indeed generally, is on the upturn and trading in the first few months of this year has indicated a marked improvement.

## PAN-HOLDING S.A. LUXEMBOURG

As of September 30, 1978, the unconsolidated net asset value was US\$ 95,778,325.88, i.e. US\$ 138.82 per share of US\$ 10 par value, showing an increase of 23.6% since December 31, 1977.

The consolidated net asset value per share amounted as of September 30, 1978, to US\$ 153.58.

The dividend for the year 1977 amounting to US\$ 2.35 per share was paid on July 3, 1978.

## CLIVE INVESTMENTS LIMITED

1 Royal Exchange Ave., London EC3V 3LU, Tel: 01-363 1101.  
Index Guide as at October 10, 1978 (Base 100 at 14.1.77)  
Clive Fixed Interest Capital ..... 129.53  
Clive Fixed Interest Income ..... 114.20

## ALLEN HARVEY & ROSS INVESTMENT MANAGEMENT LTD.

45 Cornhill, London EC3V 3PB, Tel: 01-623 6314.  
Index Guide as at October 12, 1978  
Capital Fixed Interest Portfolio ..... 100.00  
Income Fixed Interest Portfolio ..... 100.00

## INTEL FINANCIAL AND COMPANY NEWS

# India boosts overseas investment

NEW DELHI, Oct. 17.

BY K. K. SHARMA

INDIAN companies are to be allowed to finance substantial participations in joint ventures abroad by way of cash remittances, under new Indian Government policy on investment abroad.

Until now, Indian companies' equity participation in joint ventures has been limited to the extent of the value of equipment exported for the project. The new policy will enable them to increase their equity not only in manufacturing concerns, but also in those with marketing and distributive organisations.

This means that the Government recognises the need for

Indian companies to operate abroad like companies based in other countries. It is significant since it could lead to similar concessions to foreign companies operating in India. These are now required to "Indianise" their equity holdings to the extent of 60 per cent under the Foreign Exchange Regulation Act (FERA).

The new policy for joint ventures is contained in guidelines for investment abroad in the fields of trading, marketing, consultancy and specialised services. These are expected to help Indian exporters to face competition in sophisticated markets

in developed countries and to provide them with an additional means of improving their export performance.

The decision is based on there being in markets of developed countries a growing tendency towards increased margins at wholesale and semi-wholesale and at retail levels affecting the value of exports.

Up to July, more than 300 proposals for joint ventures abroad had been approved since the beginning of the year. Of these, about 100 have already started operations and others are in various stages of advancement.

Joint ventures have been launched in both the developed and developing countries in South East Asia, South Asia, West Asia, Africa, Europe and the Americas.

Industries in which they have invested include light engineering, commercial vehicles, textiles, chemicals, pharmaceuticals, plastics, oilseeds crushing and refining, consultancy, hotels and restaurants, as well as pulp and paper, sugar, leather and rubber products, trading, steel products, non-ferrous metals, glass and glassware, food and food processing and exploration for minerals.

## Hong Kong China banks raise rates

By Ron Richardson

HONG KONG, Oct. 17. THE 13 Peking-controlled banks operating here have broken ranks with their fellow members of the Exchange Banks Association—the cartel of leading banks which co-ordinates borrowing and lending rates—and raised rates on many of its term deposits in Hong Kong dollars which are then converted into Chinese currency for the duration of the deposit. Depositors receive a slightly higher interest yield than in the Hong Kong dollar deposits, while having a guarantee against any exchange rate loss. At the same time, China gains an additional pool of convertible currency in its foreign reserves.

Although the move does not affect funds held in Hong Kong dollars, which make up the largest portion of the Peking banks' assets, it is tangible evidence that the banks' interest rate structure in Hong Kong is too low.

There is a widespread feeling here that the Hong Kong and Shanghai Banking Corporation, which directly and through its subsidiaries controls more than 50 per cent of all deposits in the Colony, has for several months been using its power to keep interest rates down. But the going interest rate structure has caused problems for the many foreign banks with small operations which do not have access to large retail deposit bases.

These banks have to rely on interbank borrowing to gain funds for lending—and for several months interbank rates have been at a premium of several percentage points over the 6 per cent prime lending rate. As a result, they have been faced with the choice of operating at barely profitable levels or seeing their customers switch away.

At the last meeting of the Exchange Banks Association, the representatives of the foreign—mainly American—banks are understood to have pressed strongly for a rise in rates.

This was again rejected by the Hong Kong and Shanghai. Now that the Chinese banks have publicly shown that they, too, think interest rates should rise, pressure is increased for an increase in the rates at the next meeting of the cartel, on October 26.

## East Asiatic to buy River Estates equity

By Wang Lung

KUALA LUMPUR, Oct. 17. THE EAST ASIATIC Company of Malaysia has reached agreement to buy the equity of River Estates, which is one of the largest privately-owned estates in the East Malaysian state of Sabah.

It is to pay a cash consideration of 29.74m ringgits (U.S.\$13.4m) to the owners of River Estates, plus an amount equal to one-third of the after-tax profits from (mainly) operations for 1978-79.

River Estates is owned by a UK family, the Barretts, and has 8,500 acres planted with matured palm oil, as well as 22,600 acres of unused land in Sabah. It also has timber logging rights on some smaller land lots in the state.

For last year, River Estates produced 8,650 tons of palm oil and 1,460 tons of kernels. It made pre-tax profit of 7.1m ringgits in 1977 from palm oil and timber extraction, and a similar profit is expected this year.

EAC Malaysia said a recent valuation of River Estates, which has yet to be approved by the Malaysian authorities, puts the net tangible assets of the company at 32.8m ringgits.

## Japanese overseas CD issues double

OVERSEAS FUND raising by Japanese commercial banks in certificates of deposit (CDs) rose to about \$5.3bn in 1977, almost double the previous year's level. Japanese banking sources said here, AP-DJ reports from Tokyo.

In the first six months of this year, the total value of CDs issued by Japanese commercial banks in overseas financial markets reached about \$5.3bn. It was said.

## Western Mining under fire over registration proposals

BY JAMES FORTH

SYDNEY, Oct. 17.

WESTERN MINING CORPORATION, the nickel and uranium exploration company, has come under attack from the Australian Shareholders' Association over proposals by the company to alter its articles of association.

The proposed changes relate to the rights of directors to refuse registration of shares, the rights of shareholders in an annual meeting and the power of the chairman in the meeting. WMC shareholders will be asked to vote on the proposed changes at the annual meeting in Melbourne on November 2.

The moves were prompted by a rowdy six-hour confrontation with anti-uranium demonstrators at last year's annual meeting. WMC has a uranium deposit at Yellirrie in Western Australia, for which it has announced without first seeking approval from the meeting and adopt any

and a promising copper-uranium find at Roxby Downs in South Australia.

At last year's meeting, which was twice adjourned in an attempt to restore order, demonstrators threw streamers over the directors, blew whistles, waved banners and generally tried to disrupt the proceedings.

The new articles are aimed at restricting such protests but the ASA believes that they could also restrict the rights of shareholders. One of the proposed changes would invest the Chairman with the power to demand cessation of debate or discussion on any question of resolution being considered if he considered it necessary or desirable for the proper or orderly conduct of the meeting. He could also adjourn a meeting without first seeking approval from the meeting and adopt any

procedures he considers necessary for the "orderly casting of votes." In a letter to WMC the ASA said it was dismayed to learn that one of Australia's major public companies was seeking to amend its articles to reduce shareholders' rights, particularly in respect of shareholders' meetings.

The ASA said it was "implacably opposed" to the chairman having unlimited power to conduct debate or discussion at a meeting.

"Such a decision rightly rests with the meeting itself. If shareholders can only be heard at the whim of the chairman then the concept of an annual general meeting is completely superfluous," the ASA said. The ASA intends to oppose the changes at the annual meeting if WMC does not withdraw the proposals.

## Jardine Matheson ahead

BY ANTHONY ROWLEY

HONG KONG, Oct. 17.

JARDINE, MATHESON and Co., the leading Hong Kong trading and service group, raised pre-tax profits by just under 7 per cent to HK\$ 192.2m (U.S.\$ 40.72m) in the first half of this year. Net operating earnings rose 7.1 per cent to HK\$ 120.1m (U.S.\$ 25.44m).

These are the first detailed interim results to be published by the group, which has now come into line with the more stringent listing rules introduced last December by the Hong Kong Stock Exchange.

Mr. David Newbigging, chairman and senior managing director, said that trading results up to the end of August and prospects for the rest of the year indicated that "the same level of earnings growth will be maintained for the full year."

This indicates pre-tax profits of about HK\$ 515m (U.S.\$ 109.11m) this year against HK\$ 482m (U.S.\$ 102.11m) last year.

Jardines' Board has declared an interim dividend equivalent to HK 20 cents a share (HK 19 cents in 1977) in scrip form with a cash option. The final dividend is expected to be the equivalent of HK 51 cents, making a total of HK 71 cents for 1978 against HK 87 cents last year.

Group turnover in the first half of the year reached HK\$ 2,308m—a rise of just under

13 per cent over the corresponding period of last year.

In Japan, we have gained from the strong Yen while our business in South Korea has progressed well, Jardine Matheson said.

(South East Asia), operating in Singapore and Malaysia, which has recently become a wholly owned subsidiary, performed satisfactorily. Mr. Newbigging said.

The operations of Jardine Industries, a trading, services and light manufacturing concern, has incurred heavy losses on its "concept 2000" project specialising in toys and light electronics.

The company increased its equity in Transport and Trading Company in the Middle East to 40 per cent, which brought total investment to US\$80m. Prospects for the Transport and Trading Company, operating principally in Saudi Arabia and Kuwait, were encouraging.

Record rise for Clyde Industries

BY OUR OWN CORRESPONDENT

SYDNEY, Oct. 17.

CLYDE INDUSTRIES, the heavy engineering group, is planning its third annual free scrip issue after a 23 per cent rise in profit, to a record A\$7m (U.S.\$8.1m) in the year to June 30. The higher earnings outpaced sales which rose 12.4 per cent to A\$130m.

The directors have declared a

one-for-five scrip issue, which comes on top of last year's one-for-four dividend and a one-for-three issue in 1976. The dividend is steady at 10 cents a share in the latest year and the Board expects this rate will be held on the increased capital. The payout is almost three times covered by earnings a share of 28 cents.

This announcement appears as a matter of record only.

## THE LONG-TERM CREDIT BANK OF JAPAN, LIMITED

U.S. \$15,000,000

Negotiable Floating Rate Certificates of Deposit  
Maturity Date 13th October 1981.

Managed by

Nippon European Bank S.A.

October 1978

## WOOD & SONS (HOLDINGS) LIMITED

Earthenware Manufacturers

INTERIM STATEMENT (unaudited)

	Half-year ended 30th June 1977	Year ended 31st Dec. 1977
GROUP SALES	2,296,000	2,054,000
GROUP OPERATING PROFIT	342,000	309,000
Deduct: Depreciation, Directors' Remuneration Audit Fees and Interest Charges	101,000	95,000
GROUP PROFIT BEFORE TAXATION	241,000	214,000
Deduct: Estimated Taxation	15,000	8,000
GROUP PROFIT AFTER TAXATION	226,000	206,000

"It gives me pleasure to report the improved half yearly figures. An Interim Dividend of 67p per share (1977 33p per share) will be paid on the Issued Ordinary Capital of the Company. Warrants will be posted to Shareholders on 20th November. Our strong order position denotes continued growth during 1978."

16th October, 1978

H. FRANCIS WOOD, Chairman.



Not a New Issue

All of these securities have been sold. This announcement appears as a matter of record only.

October 13, 1978

2,250,000 Shares



Minnesota Mining and Manufacturing Company

Common Stock

(without par value)

Kidder, Peabody & Co.

Goldman, Sachs & Co.	Bache Halsey Stuart Shields	Blyth Eastman Dillon & Co.	Dillon, Read & Co., Inc.	Donaldson, Lufkin & Jenrette
Drexel Burnham Lambert	E. F. Hutton & Company Inc.	Lazard Frères & Co.	Lehman Brothers Kuhn Loeb	
Loeb Rhoades, Hornblower & Co.	Merrill Lynch White Weld Capital Markets Group	Paine, Webber, Jackson & Curtis	Piper, Jaffray & Hopwood	
Salomon Brothers	Smith Barney, Harris Upham & Co.	Warburg Paribas Becker	Wertheim & Co., Inc.	
Dean Witter Reynolds Inc.	Bear, Stearns & Co.	L. F. Rothschild, Unterberg, Towbin	Shearson Hayden Stone Inc.	
Atlantic Capital	Basie Securities Corporation	Alex. Brown & Sons	Dain, Kalman & Quail	Oppenheimer & Co., Inc.
Daiwa Securities America Inc.	F. Eberstadt & Co., Inc.	A. G. Edwards & Sons, Inc.	EuroPartners Securities Corporation	
Robert Fleming	Hudson Securities, Inc.	Kleinwort, Benson	Moseley, Hallgarten & Estabrook Inc.	
New Court Securities Corporation	Nomura Securities International, Inc.		Scandinavian Securities Corporation	
Thomson McKinnon Securities Inc.	Tucker, Anthony & R. L. Day, Inc.		Wood Gundy Incorporated	
Banque de Neufilze, Schlumberger, Mallet	Banque Nationale de Paris	Baring Brothers & Co.,	J. Henry Schroder Wagg & Co.	
Societe Bancaire Barclays (Suisse) S.A.			Vereins- und Westbank	

## Morgan Guaranty Trust Company

OF NEW YORK

announces the opening of a branch office in  
St. Helier, Jersey; Channel Islands.  
Telephone (0534) 71566.

WILLIAM A. NOBLE Vice President and General Manager

Until November 13 the branch's address is  
% Messrs. Bedell and Cristin, Normandy House,  
St. Helier. Its permanent address will be  
Queensway House, Queen Street, St. Helier.



THE TSB TRUST COMPANY STARTED QUITE  
MODESTLY DEALING ONLY IN UNIT TRUSTS. THINGS  
WENT RATHER WELL AND WE STARTED TO  
GET BIGGER. WE ADDED SAVINGS AND  
INSURANCE PLANS. AND GOT EVEN  
BIGGER WHICH HAS MADE  
**THINGS A BIT  
CRAMPED**

So we've moved to a big new building  
in Andover called Keens House.



**TSB TRUST COMPANY LIMITED**

PO Box 3, Keens House, Andover, Hants SP10 1PG.  
Andover (0264) 62188.











**FINANCIAL TIMES STOCK INDICES**

68	15.04	14.79	14.83	14.69	15.00
76	8.80	8.96	8.98	9.01	9.00
335	9.40	4.53	4.93	4.83	5.26
33	90.73	75.96	65.51	77.81	94.04
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47)	(14-18)	Totals .....	104.3	116
2)	49.4	3-day Average .....	164.2	163
5)	(26-40)	Out-Ridged .....	164.5	165
75)	48.5	Industrial .....	44.5	45
	(25-1071)	Speculative .....	108.6	109
		Totals .....		

January		April		Equal close
Closing offer	Vol.	Closing offer	Vol.	
96	8	123	--	909p
98	9	80	--	"
91	15	60	--	"
91	--	--	8	179p
16	--	23	--	"
4	10	7 1/2	--	"
22	5	51	--	121p
9	2	35	1	324p
40	17	20	--	"
19	13	21	--	110p
9 1/2	12	12 1/2	5	"
5	14	8	--	"
75	--	76	--	891p
24	--	30	--	"
23	--	50	1	"
11 1/2	5	16	15	"

56	61	231p
57	45	
58	35	87p
59	23	"
12 <sup>1</sup> <sub>2</sub>	14	4
13	15	5
7	5 <sup>1</sup> <sub>2</sub>	"
51	63	573p
22	32	"
	18	58
February	May	
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17	30	23
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27	3	21
14	7	12
7	3	"
71 <sup>1</sup> <sub>2</sub>		53
53	20	35
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		"
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		260p
		"

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# THE INDICES

Times, the Institute of Actuaries

Mon., Oct. 16	Fri., Oct. 13	Thurs., Oct. 12	Wed., Oct. 11	Yes as (app)
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Index No.	Index No.	Index No.	Index No.	Index No.
239.21	241.02	246.05	245.91	216.42
296.51	288.51	311.21	210.62	241.42
199.70	274.07	282.36	283.85	332.42
559.33	244.24	281.96	288.58	241.42
973.55	276.67	282.29	381.76	241.42
188.56	190.24	281.25	192.57	165.42
167.61	167.90	170.78	170.42	159.42
213.42	215.44	218.70	218.26	207.42
261.33	264.36	269.31	269.17	253.42
185.70	187.36	188.40	187.78	129.42
127.85	128.60	130.18	129.54	109.42
211.63	213.73	217.78	217.28	206.42

227.05	229.56	233.40	232.13	218.21
276.57	280.67	275.25	286.59	292.08
265.84	267.50	272.62	272.44	269.99
207.20	228.06	211.91	211.58	209.84
237.20	237.20	237.20	237.20	237.20
298.23	295.50	298.53	299.29	297.22
144.86	146.66	152.58	148.62	138.21
198.08	200.09	205.81	204.00	195.99
185.55	184.72	188.22	188.58	179.55
236.32	240.39	242.56	244.16	235.55
111.94	114.07	116.29	116.56	108.13
207.05	208.65	213.61	211.62	204.14
293.13	294.16	296.71	296.66	289.06
264.68	265.57	269.97	270.80	261.18
136.04	135.97	139.95	140.18	132.02
417.48	417.93	423.95	424.68	409.99
228.22	228.82	232.94	229.62	229.51
224.54	229.39	230.53	230.26	219.15
511.72	514.30	517.85	517.45	510.40

[illegible]

5 years	9.22	9.25	6.28
5 years	11.23	11.30	9.48
5 years	12.09	12.16	10.27
5 years	12.26	12.31	9.48
5 years	12.46	12.52	10.28
5 years	12.46	12.52	10.54
5 years	12.51	12.36	9.17
5 years	13.05	13.10	11.24
5 years	13.15	13.22	11.30
	11.05	11.14	10.31

Wed. Oct. 11	Thurs. Oct. 10	Mon. Oct. 8	Friday Oct. 6	Year ago happy
57.65	57.70	57.70	57.72	62.14
51.55	51.55	51.55	51.55	51.55

-71.40	71.39	71.28	71.37	78.44
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Investment changes are published in Saturday  
 Times, Bracken House, Cannon Street  
 Street



## OFFSHORE AND OVERSEAS FUNDS

### NOTES

Prices do not include 5 premium, except where indicated, and are in pence unless otherwise indicated. Yields are shown in last column, allow for all buying expenses. <sup>1</sup> Offered prices include all expenses. <sup>2</sup> In 2-day prices. <sup>3</sup> Yield based on offer price. <sup>4</sup> Estimated. <sup>5</sup> Net of tax on realised capital gains unless indicated by a. <sup>6</sup> Guaranteed. <sup>7</sup> Suspended.

opening price. <sup>8</sup> Distribution free of U.K. tax. <sup>9</sup> Periodic premium insurance plan. <sup>10</sup> Single premium insurance. <sup>11</sup> Offered price includes all expenses except agent's commission. <sup>12</sup> Offered price includes all expenses if bought through managers. <sup>13</sup> Previous day's price. <sup>14</sup> Net of tax on realised capital gains unless indicated by a. <sup>15</sup> Guaranteed. <sup>16</sup> Suspended.



## Brown Shipley

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New Issues and Capital Raising  
Mergers and Acquisitions

Founders Court, Lothbury,  
London EC2R 7HE  
Telephone: 01-606 9833

## BRITISH FUNDS

High Low Stock Price Div. Yld. %

"Shorts" (Lives up to Five Years)

High	Low	Stock	Price	Div.	Yld. %
105.00	97.00	100% Life	100.00	1.00	1.00
100.00	95.00	90% Life	95.00	0.90	0.90
95.00	90.00	80% Life	90.00	0.80	0.80
90.00	85.00	70% Life	85.00	0.70	0.70
85.00	80.00	60% Life	80.00	0.60	0.60
80.00	75.00	50% Life	75.00	0.50	0.50
75.00	70.00	40% Life	70.00	0.40	0.40
70.00	65.00	30% Life	65.00	0.30	0.30
65.00	60.00	20% Life	60.00	0.20	0.20
60.00	55.00	10% Life	55.00	0.10	0.10

Five to Fifteen Years

High	Low	Stock	Price	Div.	Yld. %
100.00	95.00	100% Life	100.00	1.00	1.00
95.00	90.00	90% Life	95.00	0.90	0.90
90.00	85.00	80% Life	90.00	0.80	0.80
85.00	80.00	70% Life	85.00	0.70	0.70
80.00	75.00	60% Life	80.00	0.60	0.60
75.00	70.00	50% Life	75.00	0.50	0.50
70.00	65.00	40% Life	70.00	0.40	0.40
65.00	60.00	30% Life	65.00	0.30	0.30
60.00	55.00	20% Life	60.00	0.20	0.20
55.00	50.00	10% Life	55.00	0.10	0.10

Over Fifteen Years

High	Low	Stock	Price	Div.	Yld. %
100.00	95.00	100% Life	100.00	1.00	1.00
95.00	90.00	90% Life	95.00	0.90	0.90
90.00	85.00	80% Life	90.00	0.80	0.80
85.00	80.00	70% Life	85.00	0.70	0.70
80.00	75.00	60% Life	80.00	0.60	0.60
75.00	70.00	50% Life	75.00	0.50	0.50
70.00	65.00	40% Life	70.00	0.40	0.40
65.00	60.00	30% Life	65.00	0.30	0.30
60.00	55.00	20% Life	60.00	0.20	0.20
55.00	50.00	10% Life	55.00	0.10	0.10

Undated

100% Life 100.00 1.00 1.00

90% Life 95.00 0.90 0.90

80% Life 90.00 0.80 0.80

70% Life 85.00 0.70 0.70

60% Life 80.00 0.60 0.60

50% Life 75.00 0.50 0.50

40% Life 70.00 0.40 0.40

30% Life 65.00 0.30 0.30

20% Life 60.00 0.20 0.20

10% Life 55.00 0.10 0.10

5% Life 50.00 0.05 0.05

0% Life 45.00 0.00 0.00

100% Life 100.00 1.00 1.00

90% Life 95.00 0.90 0.90

80% Life 90.00 0.80 0.80

70% Life 85.00 0.70 0.70

60% Life 80.00 0.60 0.60

50% Life 75.00 0.50 0.50

40% Life 70.00 0.40 0.40

30% Life 65.00 0.30 0.30

20% Life 60.00 0.20 0.20

10% Life 55.00 0.10 0.10

5% Life 50.00 0.05 0.05

0% Life 45.00 0.00 0.00

100% Life 100.00 1.00 1.00

90% Life 95.00 0.90 0.90

80% Life 90.00 0.80 0.80

70% Life 85.00 0.70 0.70

60% Life 80.00 0.60 0.60

50% Life 75.00 0.50 0.50

40% Life 70.00 0.40 0.40

30% Life 65.00 0.30 0.30

20% Life 60.00 0.20 0.20

10% Life 55.00 0.10 0.10

5% Life 50.00 0.05 0.05

0% Life 45.00 0.00 0.00

100% Life 100.00 1.00 1.00

90% Life 95.00 0.90 0.90

80% Life 90.00 0.80 0.80

70% Life 85.00 0.70 0.70

60% Life 80.00 0.60 0.60

50% Life 75.00 0.50 0.50

40% Life 70.00 0.40 0.40

30% Life 65.00 0.30 0.30

20% Life 60.00 0.20 0.20

10% Life 55.00 0.10 0.10

5% Life 50.00 0.05 0.05

0% Life 45.00 0.00 0.00

100% Life 100.00 1.00 1.00

90% Life 95.00 0.90 0.90

80% Life 90.00 0.80 0.80

70% Life 85.00 0.70 0.70

60% Life 80.00 0.60 0.60

50% Life 75.00 0.50 0.50

40% Life 70.00 0.40 0.40

30% Life 65.00 0.30 0.30

## FT SHARE INFORMATION SERVICE

## BONDS &amp; RAILS—Cont.

High	Low	Stock	Price	Div.	Yld. %
105.00	97.00	100% Life	100.00	1.00	1.00
100.00	95.00	90% Life	95.00	0.90	0.90
95.00	90.00	80% Life	90.00	0.80	0.80
90.00	85.00	70% Life	85.00	0.70	0.70
85.00	80.00	60% Life	80.00	0.60	0.60
80.00	75.00	50% Life	75.00	0.50	0.50
75.00	70.00	40% Life	70.00	0.40	0.40
70.00	65.00	30% Life	65.00	0.30	0.30
65.00	60.00	20% Life	60.00	0.20	0.20
60.00	55.00	10% Life	55.00	0.10	0.10

U.S. & D.M. prices include inv. & premium

## AMERICANS

High	Low	Stock	Price	Div.	Yld. %
105.00	97.00	100% Life	100.00	1.00	1.00
100.00	95.00	90% Life	95.00	0.90	0.90
95.00	90.00	80% Life	90.00	0.80	0.80
90.00	85.00	70% Life	85.00	0.70	0.70
85.00	80.00	60% Life	80.00	0.60	0.60
80.00	75.00	50% Life	75.00	0.50	0.50
75.00	70.00	40% Life	70.00	0.40	0.40
70.00	65.00	30% Life	65.00	0.30	0.30
65.00	60.00	20% Life	60.00	0.20	0.20
60.00	55.00	10% Life	55.00	0.10	0.10

Five to Fifteen Years

High	Low	Stock	Price	Div.	Yld. %
100.00	95.00	100% Life	100.00	1.00	1.00
95.00	90.00	90% Life	95.00	0.90	0.90
90.00	85.00	80% Life	90.00	0.80	0.80
85.00	80.00	70% Life	85.00	0.70	0.70
80.00	75.00	60% Life	80.00	0.60	0.60
75.00	70.00	50% Life	75.00	0.50	0.50
70.00	65.00	40% Life	70.00	0.40	0.40
65.00	60.00	30% Life	65.00	0.30	0.30
60.00	55.00	20% Life	60.00	0.20	0.20
55.00	50.00	10% Life	55.00	0.10	0.10

Over Fifteen Years

High	Low	Stock	Price	Div.	Yld. %
100.00	95.00	100% Life	100.00	1.00	1.00
95.00	90.00	90% Life	95.00	0.90	0.90
90.00	85.00	80% Life	90.00	0.80	0.80
85.00	80.00	70% Life	85.00	0.70	0.70
80.00	75.00	60% Life	80.00	0.60	0.60
75.00	70.00	50% Life	75.00	0.50	0.50
70.00	65.00	40% Life	70.00	0.40	0.40
65.00	60.00	30% Life	65.00	0.30	0.30
60.00	55.00	20% Life	60.00	0.20	0.20
55.00	50.00	10% Life	55.00	0.10	0.10

Undated

100% Life 100.00 1.00 1.00

90% Life 95.00 0.90 0.90

80% Life 90.00 0.80 0.80

70% Life 85.00 0.70 0.70

60% Life 80.00 0.60 0.60

50% Life 75.00 0.50 0.50

40% Life 70.00 0.40 0.40

30% Life 65.00 0.30 0.30

20% Life 60.00 0.20 0.20

10% Life 55.00 0.10 0.10

5% Life 50.00 0.05 0.05

0% Life 45.00 0.00 0.00

100% Life 100.00 1.00 1.00

90% Life 95.00 0.90 0.90

80% Life 90.00 0.80 0.80

70% Life 85.00 0.70 0.70

60% Life 80.00 0.60 0.60

50% Life 75.00 0.50 0.50

40% Life 70.00 0.40 0.40

30% Life 65.00 0.30 0.30

20% Life 60.00 0.20 0.20

10% Life 55.00 0.10 0.10

5% Life 50.00 0.05 0.05

0% Life 45.00 0.00 0.00

100% Life 100.00 1.00 1.00

90% Life 95.00 0.90 0.90

80% Life 90.00 0.80 0.80

70% Life 85.00 0.70 0.70

60% Life 80.00 0.60 0.60

50% Life 75.00 0.50 0.50

40% Life 70.00 0.40 0.40

30% Life 65.00 0.30 0.30

20% Life 60.00 0.20 0.20

10% Life 55.00 0.10 0.10

5% Life 50.00 0.05 0.05

0% Life 45.00 0.00 0.00

100% Life 100.00 1.00 1.00

90% Life 95.00 0.90 0.90

80% Life 90.00 0.80 0.80

70% Life 85.00 0.70 0.70

60% Life 80.00 0.60 0.60

50% Life 75.00 0.50 0.50

40% Life 70.00 0.40 0.40

30% Life 65.00 0.30 0.30

20% Life 60.00 0.20 0.20

10% Life 55.00 0.10 0.10

5% Life 50.00 0.05 0.05

0% Life 45.00 0.00 0.00

100% Life 100.00 1.00 1.00

90% Life 95.00 0.90 0.90

80% Life 90.00 0.80 0.80

70% Life 85.00 0.70 0.70

60% Life 80.00 0.60 0.60

50% Life 75.00 0.50 0.50

40% Life 70.00 0.40 0.40

30% Life 65.00 0.30 0.30

## BANKS &amp; HP—Continued

High	Low	Stock	Price	Div.	Yld. %
105.00	97.00	100% Life	100.00	1.00	1.00
100.00	95.00	90% Life	95.00	0.90	0.90



[illegible]

Stock	Price	Chg	De	Vol	Per	Yld	High
157	183	17	47.33	21	7.6	8.6	970
158	183	17	47.33	21	7.6	8.6	970
159	183	17	47.33	21	7.6	8.6	970
160	183	17	47.33	21	7.6	8.6	970
161	183	17	47.33	21	7.6	8.6	970
162	183	17	47.33	21	7.6	8.6	970
163	183	17	47.33	21	7.6	8.6	970
164	183	17	47.33	21	7.6	8.6	970
165	183	17	47.33	21	7.6	8.6	970
166	183	17	47.33	21	7.6	8.6	970
167	183	17	47.33	21	7.6	8.6	970
168	183	17	47.33	21	7.6	8.6	970
169	183	17	47.33	21	7.6	8.6	970
170	183	17	47.33	21	7.6	8.6	970
171	183	17	47.33	21	7.6	8.6	970
172	183	17	47.33	21	7.6	8.6	970
173	183	17	47.33	21	7.6	8.6	970
174	183	17	47.33	21	7.6	8.6	970
175	183	17	47.33	21	7.6	8.6	970
176	183	17	47.33	21	7.6	8.6	970
177	183	17	47.33	21	7.6	8.6	970
178	183	17	47.33	21	7.6	8.6	970
179	183	17	47.33	21	7.6	8.6	970
180	183	17	47.33	21	7.6	8.6	970
181	183	17	47.33	21	7.6	8.6	970
182	183	17	47.33	21	7.6	8.6	970
183	183	17	47.33	21	7.6	8.6	970
184	183	17	47.33	21	7.6	8.6	970
185	183	17	47.33	21	7.6	8.6	970
186	183	17	47.33	21	7.6	8.6	970
187	183	17	47.33	21	7.6	8.6	970
188	183	17	47.33	21	7.6	8.6	970
189	183	17	47.33	21	7.6	8.6	970
190	183	17	47.33	21	7.6	8.6	970
191	183	17	47.33	21	7.6	8.6	970
192	183	17	47.33	21	7.6	8.6	970
193	183	17	47.33	21	7.6	8.6	970
194	183	17	47.33	21	7.6	8.6	970
195	183	17	47.33	21	7.6	8.6	970
196	183	17	47.33	21	7.6	8.6	970
197	183	17	47.33	21	7.6	8.6	970
198	183	17	47.33	21	7.6	8.6	970
199	183	17	47.33	21	7.6	8.6	970
200	183	17	47.33	21	7.6	8.6	970
201	183	17	47.33	21	7.6	8.6	970
202	183	17	47.33	21	7.6	8.6	970
203	183	17	47.33	21	7.6	8.6	970
204	183	17	47.33	21	7.6	8.6	970
205	183	17	47.33	21	7.6	8.6	970
206	183	17	47.33	21	7.6	8.6	970
207	183	17	47.33	21	7.6	8.6	970
208	183	17	47.33	21	7.6	8.6	970
209	183	17	47.33	21	7.6	8.6	970
210	183	17	47.33	21	7.6	8.6	970
211	183	17	47.33	21	7.6	8.6	970
212	183	17	47.33	21	7.6	8.6	970
213	183	17	47.33	21	7.6	8.6	970
214	183	17	47.33	21	7.6	8.6	970
215	183	17	47.33	21	7.6	8.6	970
216	183	17	47.33	21	7.6	8.6	970
217	183	17	47.33	21	7.6	8.6	970
218	183	17	47.33	21	7.6	8.6	970
219	183	17	47.33	21	7.6	8.6	970
220	183	17	47.33	21	7.6	8.6	970
221	183	17	47.33	21	7.6	8.6	970
222	183	17	47.33	21	7.6	8.6	970
223	183	17	47.33	21	7.6	8.6	970
224	183	17	47.33	21	7.6	8.6	970
225	183	17	47.33	21	7.6	8.6	970
226	183	17	47.33	21	7.6	8.6	970
227	183	17	47.33	21	7.6	8.6	970
228	183	17	47.33	21	7.6	8.6	970
229	183	17	47.33	21	7.6	8.6	970
230	183	17	47.33	21	7.6	8.6	970
231	183	17	47.33	21	7.6	8.6	970
232	183	17	47.33	21	7.6	8.6	970
233	183	17	47.33	21	7.6	8.6	970
234	183	17	47.33	21	7.6	8.6	970
235	183	17	47.33	21	7.6	8.6	970
236	183	17	47.33	21	7.6	8.6	970
237	183	17	47.33	21	7.6	8.6	970
238	183	17	47.33	21	7.6	8.6	970
239	183	17	47.33	21	7.6	8.6	970
240	183	17	47.33	21	7.6	8.6	970
241	183	17	47.33	21	7.6	8.6	970
242	183	17	47.33	21	7.6	8.6	970
243	183	17	47.33	21	7.6	8.6	970
244	183	17	47.33	21	7.6	8.6	970
245	183	17	47.33	21	7.6	8.6	970
246	183	17	47.33	21	7.6	8.6	970
247	183	17	47.33	21	7.6	8.6	970
248	183	17	47.33	21	7.6	8.6	970
249	183	17	47.33	21	7.6	8.6	970
250	183	17	47.33	21	7.6	8.6	970
251	183	17	47.33	21	7.6	8.6	970
252	183	17	47.33	21	7.6	8.6	970
253	183	17	47.33	21	7.6	8.6	970
254	183	17	47.33	21	7.6	8.6	970
255	183	17	47.33	21	7.6	8.6	970
256	183	17	47.33	21	7.6	8.6	970
257	183	17	47.33	21	7.6	8.6	970
258	183	17	47.33	21	7.6	8.6	970
259	183	17	47.33	21	7.6	8.6	970
260	183	17	47.33	21	7.6	8.6	970
261	183	17	47.33	21	7.6	8.6	970
262	183	17	47.33	21	7.6	8.6	970
263	183	17	47.33	21	7.6	8.6	970
264	183	17	47.33	21	7.6	8.6	970
265	183	17	47.33	21	7.6	8.6	970
266	183	17	47.33	21	7.6	8.6	970
267	183	17	47.33	21	7.6	8.6	970
268	183	17	47.33	21	7.6	8.6	970
269	183	17	47.33	21	7.6	8.6	970
270	183	17	47.33	21	7.6	8.6	970
271	183	17	47.33	21	7.6	8.6	970
272	183	17	47.33	21	7.6	8.6	970
273	183	17	47.33	21	7.6	8.6	970
274	183	17	47.33	21	7.6	8.6	970
275	183	17	47.33	21	7.6	8.6	970
276	183	17	47.33	21	7.6	8.6	970
277	183	17	47.33	21	7.6	8.6	970
278	183	17	47.33	21	7.6	8.6	970
279	183	17	47.33	21	7.6	8.6	970
280	183	17	47.33	21	7.6	8.6	970
281	183	17	47.33	21	7.6	8.6	970
282	183	17	47.33	21	7.6	8.6	970
283	183	17	47.33	21	7.6	8.6	970
284	183	17	47.33	21	7.6	8.6	970
285	183	17	47.33	21	7.6	8.6	970
286	183	17	47.33	21	7.6	8.6	970
287	183	17	47.33	21	7.6	8.6	970
288	183	17	47.33	21	7.6	8.6	970
289	183	17	47.33	21	7.6	8.6	970
290	183	17	47.33	21	7.6	8.6	970
291	183	17	47.33	21	7.6	8.6	970
292	183	17	47.33	21	7.6	8.6	970
293	183	17	47.33	21	7.6	8.6	970
294	183	17	47.33	21	7.6	8.6	970
295	183	17	47.33	21	7.6	8.6	970
296	183	17	47.33	21	7.6	8.6	970
297	183	17	47.33	21	7.6	8.6	970
298	183	17	47.33	21	7.6	8.6	970
299	183	17	47.33	21	7.6	8.6	970
300	183	17	47.33	21	7.6	8.6	970
301	183	17	47.33	21	7.6	8.6	970
302	183	17	47.33	21	7.6	8.6	970
303	183	17	47.33	21	7.6	8.6	970
304	183	17	47.33	21	7.6	8.6	970
305	183	17	47.33	21	7.6	8.6	970
306	183	17	47.33	21	7.6	8.6	970
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323	183	17	47.33	21	7.6	8.6	970
324	183	17	47.33	21	7.6	8.6	970
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336	183	17	47.33	21	7.6	8.6	970
337	183	17	47.33	21	7.6	8.6	970
338	183						

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Stock	Price	+ -	Div.	Yld	PER
Am. Oil Corp.	130	-0.35	6	6.9	4.4
Am. Petroleum	125	-0.5	10	11.7	14.5
Am. Refining	125	-0.5	10	11.7	14.5
Am. Tanker	125	-0.5	10	11.7	14.5
Am. Tug	125	-0.5	10	11.7	14.5
Am. Wharf	125	-0.5	10	11.7	14.5
Am. Ship	125	-0.5	10	11.7	14.5
Am. Marine	125	-0.5	10	11.7	14.5
Am. Coast	125	-0.5	10	11.7	14.5
Am. Gulf	125	-0.5	10	11.7	14.5
Am. West	125	-0.5	10	11.7	14.5
Am. South	125	-0.5	10	11.7	14.5
Am. East	125	-0.5	10	11.7	14.5
Am. Central	125	-0.5	10	11.7	14.5
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Am. South	125	-0.5	10	11.7	14.5

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INSURANCE										860
										861
25	97	Bowring (C. T.)	119	12.99	5.3	38	77	390	860	15
26	98	Brownell & Co. Bp.	30	10.32	5.2	39	78	391	861	16
27	99	Brownell & Co. Bp.	30	10.32	5.2	40	79	392	862	17
104	955	Brownell & Co. Bp.	112 1/2	QSL 12	4.8	41	80	393	863	18
34	136	Common Union	138	17.77	8.4	42	81	394	864	19
35	132	Eagle Star	135	16.22	8.4	43	82	395	865	20
36	133	Eagle Star	135	16.22	8.4	44	83	396	866	21
132	107	Equity & Life Savg. Co.	112 1/2	9.96	17.5	45	84	397	867	22
41	144	Equity & Life Savg. Co.	170	6.79	17.5	46	85	398	868	23
50	194	Gen. Accident	224	18.22	17.5	47	86	399	869	24
51	195	Gen. Accident	224	18.22	17.5	48	87	400	870	25
52	196	Gen. Accident	224	18.22	17.5	49	88	401	871	26
53	197	Gen. Accident	224	18.22	17.5	50	89	402	872	27
54	198	Gen. Accident	224	18.22	17.5	51	90	403	873	28
55	199	Gen. Accident	224	18.22	17.5	52	91	404	874	29
56	200	Gen. Accident	224	18.22	17.5	53	92	405	875	30
57	201	Gen. Accident	224	18.22	17.5	54	93	406	876	31
58	202	Gen. Accident	224	18.22	17.5	55	94	407	877	32
59	203	Gen. Accident	224	18.22	17.5	56	95	408	878	33
60	204	Gen. Accident	224	18.22	17.5	57	96	409	879	34
61	205	Gen. Accident	224	18.22	17.5	58	97	410	880	35
62	206	Gen. Accident	224	18.22	17.5	59	98	411	881	36
63	207	Gen. Accident	224	18.22	17.5	60	99	412	882	37
64	208	Gen. Accident	224	18.22	17.5	61	100	413	883	38
65	209	Gen. Accident	224	18.22	17.5	62	101	414	884	39
66	210	Gen. Accident	224	18.22	17.5	63	102	415	885	40
67	211	Gen. Accident	224	18.22	17.5	64	103	416	886	41
68	212	Gen. Accident	224	18.22	17.5	65	104	417	887	42
69	213	Gen. Accident	224	18.22	17.5	66	105	418	888	43
70	214	Gen. Accident	224	18.22	17.5	67	106	419	889	44
71	215	Gen. Accident	224	18.22	17.5	68	107	420	890	45
72	216	Gen. Accident	224	18.22	17.5	69	108	421	891	46
73	217	Gen. Accident	224	18.22	17.5	70	109	422	892	47
74	218	Gen. Accident	224	18.22	17.5	71	110	423	893	48
75	219	Gen. Accident	224	18.22	17.5	72	111	424	894	49
76	220	Gen. Accident	224	18.22	17.5	73	112	425	895	50
77	221	Gen. Accident	224	18.22	17.5	74	113	426	896	51
78	222	Gen. Accident	224	18.22	17.5	75	114	427	897	52
79	223	Gen. Accident	224	18.22	17.5	76	115	428	898	53
80	224	Gen. Accident	224	18.22	17.5	77	116	429	899	54
81	225	Gen. Accident	224	18.22	17.5	78	117	430	900	55
82	226	Gen. Accident	224	18.22	17.5	79	118	431	901	56
83	227	Gen. Accident	224	18.22	17.5	80	119	432	902	57
84	228	Gen. Accident	224	18.22	17.5	81	120	433	903	58
85	229	Gen. Accident	224	18.22	17.5	82	121	434	904	59
86	230	Gen. Accident	224	18.22	17.5	83	122	435	905	60
87	231	Gen. Accident	224	18.22	17.5	84	123	436	906	61
88	232	Gen. Accident	224	18.22	17.5	85	124	437	907	62
89	233	Gen. Accident	224	18.22	17.5	86	125	438	908	63
90	234	Gen. Accident	224	18.22	17.5	87	126	439	909	64
91	235	Gen. Accident	224	18.22	17.5	88	127	440	910	65
92	236	Gen. Accident	224	18.22	17.5	89	128	441	911	66
93	237	Gen. Accident	224	18.22	17.5	90	129	442	912	67
94	238	Gen. Accident	224	18.22	17.5	91	130	443	913	68
95	239	Gen. Accident	224	18.22	17.5	92	131	444	914	69
96	240	Gen. Accident	224	18.22	17.5	93	132	445	915	70
97	241	Gen. Accident	224	18.22	17.5	94	133	446	916	71
98	242	Gen. Accident	224	18.22	17.5	95	134	447	917	72
99	243	Gen. Accident	224	18.22	17.5	96	135	448	918	73
100	244	Gen. Accident	224	18.22	17.5	97	136	449	919	74
101	245	Gen. Accident	224	18.22	17.5	98	137	450	920	75
102	246	Gen. Accident	224	18.22	17.5	99	138	451	921	76
103	247	Gen. Accident	224	18.22	17.5	100	139	452	922	77
104	248	Gen. Accident	224	18.22	17.5	101	140	453	923	78
105	249	Gen. Accident	224	18.22	17.5	102	141	454	924	79
106	250	Gen. Accident	224	18.22	17.5	103	142	455	925	80
107	251	Gen. Accident	224	18.22	17.5	104	143	456	926	81
108	252	Gen. Accident	224	18.22	17.5	105	144	457	927	82
109	253	Gen. Accident	224	18.22	17.5	106	145	458	928	83
110	254	Gen. Accident	224	18.22	17.5	107	146	459	929	84
111	255	Gen. Accident	224	18.22	17.5	108	147	460	930	85
112	256	Gen. Accident	224	18.22	17.5	109	148	461	931	86
113	257	Gen. Accident	224	18.22	17.5	110	149	462	932	87
114	258	Gen. Accident	224	18.22	17.5	111	150	463	933	88
115	259	Gen. Accident	224	18.22	17.5	112	151	464	934	89
116	260	Gen. Accident	224	18.22	17.5	113	152	465	935	90
117	261	Gen. Accident	224	18.22	17.5	114	153	466	936	91
118	262	Gen. Accident	224	18.22	17.5	115	154	467	937	92
119	263	Gen. Accident	224	18.22	17.5	116	155	468	938	93
120	264	Gen. Accident	224	18.22	17.5	117	156	469	939	94
121	265	Gen. Accident	224	18.22	17.5	118	157	470	940	95
122	266	Gen. Accident	224	18.22	17.5	119	158	471	941	96
123	267	Gen. Accident	224	18.22	17.5	120	159	472	942	97
124	268	Gen. Accident	224	18.22	17.5	121	160	473	943	98
125	269	Gen. Accident	224	18.22	17.5	122	161	474	944	99
126	270	Gen. Accident	224	18.22	17.5	123	162	475	945	100
127	271	Gen. Accident	224	18.22	17.5	124	163	476	946	101
128	272	Gen. Accident	224	18.22	17.5	125	164	477	947	102
129	273	Gen. Accident	224	18.22	17.5	126	165	478	948	103
130	274	Gen. Accident	224	18.22	17.5	127	166	479	949	104
131	275	Gen. Accident	224	18.22	17.5	128	167	480	950	105
132	276	Gen. Accident	224	18.22	17.5	129	168	481	951	106
133	277	Gen. Accident	224	18.22	17.5	130	169	482	952	107
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135	279	Gen. Accident	224	18.22	17.5	132	171	484	954	109
136	280	Gen. Accident	224	18.22	17.5	133	172	485	955	110
137	281	Gen. Accident	224	18.22	17.5	134	173	486	956	111
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140	284	Gen. Accident	224	18.22	17.5	137	176	489	959	114
141	285	Gen. Accident	224	18.22	17.5	138	177	490	960	115
142	286	Gen. Accident	224	18.22	17.5	139	178	491	961	116
143	287	Gen. Accident	224	18.22	17.5	140	179	492	962	117
144	288	Gen. Accident	224	18.22	17.5	141	180	493	963	118
145	289	Gen. Accident	224	18.22	17.5	142	181	494	964	119
146	290	Gen. Accident	224	18.22	17.5	143	182	495	965	120
147	291	Gen. Accident	224	18.22	17.5	144	183	496	966	121
148	292	Gen. Accident	224	18.22	17.5	145	184	497	967	122
149	293	Gen. Accident	224	18.22	17.5	146	185	498	968	123
150	294	Gen. Accident	224	18.22	17.5	147	186	499	969	124
151	295	Gen. Accident	224	18.22	17.5	148	187	500	970	125
152	296	Gen. Accident	224	18.22	17.5	149	188	501	971	126
153	297	Gen. Accident	224	18.22	17.5	150	189	502	972	127
154	298	Gen. Accident	224	18.22	17.5	151	190	503	973	128
155	299	Gen. Accident	224	18.22	17.5	152	191	504	974	129
156	300	Gen. Accident	224	18.22	17.5	153	192	505	975	130
157	301	Gen. Accident	224	18.22	17.5	154	193	506	976	131
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159	303	Gen. Accident	224	18.22	17.5	156	195	508	978	133
160	304	Gen. Accident	224	18.22	17.5	157	196	509	979	134
161	305	Gen. Accident	224	18.22	17.5	158	197	510	980	135
162	306	Gen. Accident	224	18.22	17.5	159	198	511	981	136
163	307	Gen. Accident	224	18.22	17.5	160	199	512	982	137
164	308	Gen. Accident	224	18.22	17.5	161	200	513	983	138
165	309	Gen. Accident	224	18.22	17.5	162	201	514	984	139
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168	312	Gen. Accident	224	18.22	17.5	165	204	517	987	142
169	313	Gen. Accident	224	18.22	17.5	166	205	518	988	143
170	314	Gen. Accident	224	18.22	17.5	167	206	519	989	144
171	315	Gen. Accident	224	18.22	17.5	168	207	520	990	145
172	316	Gen. Accident	224	18.22	17.5	169				

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## State may change its link with BP

BY KEVIN DONE, ENERGY CORRESPONDENT

THE DEPARTMENT of Energy is believed to be deeply unhappy about the Government's relationship with British Petroleum and it is likely that some Ministers will seek changes in the way contacts are conducted at board level.

Earlier this month Mr. Anthony Wedgwood Benn, the Energy Secretary, gave the backing of the Labour Party national executive committee to a policy statement demanding that British Petroleum and its subsidiaries should be fully nationalised.

The call came after the publication of the Bingham Inquiry report, which revealed BP's role in breaking oil sanctions against Rhodesia. The report, which also showed that Cabinet Ministers in the Wilson Government knew of the sanctions breaking is proving a considerable embarrassment for the Labour Party.

The question of relations with BP have not yet been discussed by the Cabinet, however, and any moves toward full nationalisation are thought to be unlikely.

But it is understood that some Ministers, including Mr. Benn, feel that Government policy on a number of issues has been undermined by the company.

It is felt in Whitehall that BP has proved the most difficult to deal with of all the oil companies operating in the North Sea.

The Government appoints two directors to the board of BP—

It is at present represented by Mr. Tom Jackson and Lord Greenhill—and the company is supposed to consult with the Government when matters of important national interest arise.

The Department of Energy feels it has failed to do this on several occasions. For example, the DnE was not told about BP's proposed £210m deal to acquire a major part of Veba, the West German energy company, until 24 hours before the deal was announced.

It is understood that the Department holds BP responsible for undermining the Government's policy on oil re-licensing in the EEC. Government Approaches without Government authority—and it caused the EEC Commission for a cut in the refinery capacity was not supported by BP, which favoured the EEC line.

In other instances, BP is held to have gone behind the Government's back in dealing with France over exploration concessions in the South Western Sea. It is also alleged that BP has been undermining Government authority in the North Sea.

It is understood that Ministers are now determined that BP should at least abide by the agreement—made when the Government bought its majority stake in 1914—to consult White-

## Mitsubishi to make engines for Chrysler

BY JOHN WYLES

NEW YORK, Oct. 17.

CHRYSLER CORPORATION has agreed on an important expansion of its links with Japan's Mitsubishi Motors, which will begin supplying the U.S. company with 200,000 four-cylinder engines a year from 1980.

That emerged from last week's regular autumn meeting between executives of the two companies, which have been co-operating closely since Chrysler acquired a 15 per cent stake in Mitsubishi in 1971.

The Detroit gathering was the first detailed review since Chrysler announced the sale of its European operations to Peugeot-Citroen in August. In the agreement, Chrysler will receive a 15 per cent stake in the European company.

In a joint statement today, Chrysler and Mitsubishi said they were exploring other "co-operative endeavours" in addition to the engine agreement.

Chrysler would not elaborate. A spokesman denied knowing whether Peugeot-Citroen had been approached as a possible supplier of engines.

The value of the supply agreement with Mitsubishi has not been disclosed, but it will run for five years and is bound to intrigue Detroit. Chrysler is expanding its engine plant at Trenton, Michigan, to produce four-cylinder engines of its own, and has a supply agreement with Volkswagen, which is to sell Chrysler 300,000 four-cylinder engine blocks a year until at least 1980.

The company said that the Mitsubishi deal would supplement, not replace the Volkswagen arrangement.

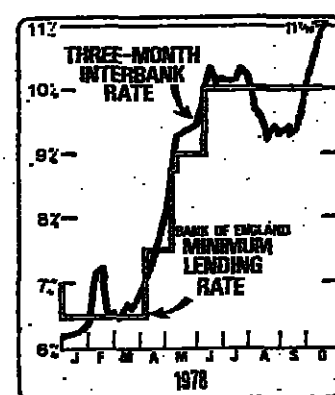
All U.S. car companies are having to produce smaller engines to comply with increasingly stringent fuel economy regulations. By looking for overseas supplies, Chrysler is acknowledging that its overextended capital investment resources will not cover self-sufficiency in engine production, at least for the first half of the next decade.

Since it first took a stake in Mitsubishi, Chrysler has been steadily increasing the number of Mitsubishi engines and truck parts imported into the U.S. and marketed with its Dodge and Plymouth badges. In the model year ending last month, some 98,000 units had been sold.

## THE LEX COLUMN

# The consumer boom reaches Marks

Index rose 3.9 to 498.5



Marks and Spencer's interim figures are impressive. Group sales are up 19 per cent to £688m, but pre-tax profits leap a full 40 per cent to just short of £73m. To cap it all, M and S is forecasting continued good progress for the rest of the year—while the dividend looks like increasing by as much as 35 per cent under the cover rule. Marks has already had discussions with the Treasury on how the previous highest dividend cover should be established and the message appears to be that exceptional (non-trading) items should be excluded in making the calculation. In addition, M and S has been allowed to use SSAP 15 (ED 19) for setting notional tax charges for previous years.

In the UK, both clothing and food sales show increases of around 22 per cent; the pre-tax profit is 38 per cent better at £76.3m. On the clothing side this reflects volume gains of around 14 per cent, while food volume is probably 10 per cent up. M and S attributes a significant part of this improvement to trading up to higher value items.

The news is also a little better on the overseas front. In Europe, Marks has tackled the Lyons store losses by halving the size of the branch. So if reorganisation and pre-opening costs are excluded Europe as a whole traded at a profit (about £1m) for the first time this period. Reconstruction (and an acceptance that the group had made the wrong decision in buying in to town-centre shops) has been the name of the game in Canada too. There M and S has been closing down the unprofitable stores, and opening new units in out-of-town locations. Again, excluding exceptional costs, the underlying position has improved to leave losses of possibly £2m.

The interim profit has been arrived at after taking in half of a £1.9m pension charge, but before whatever amount M and S decides to allocate to employee profit-sharing. Taking everything into account however, the group is capable of making £160m, or more, pre-tax for the year. At 87p the shares trade on a prospective p.e. of about 12, on a 46 per cent tax charge.

## Brooke Bond Liebig

If you believe in historical cost accounting you will accept that Brooke Bond Liebig's pre-tax profits from trading fell nearly £5m last year to £41.7m (ahead of a £3m profit on property disposals). If you go for current cost accounting, however, you will prefer to believe that real profits improved by over £30m and actually exceeded the HC figure, with the three Hyde adjustments summing to a small positive total for 1977-78 against the massive £38m net deduction for the previous year.

This reflects, of course, the sharp fall in tea and coffee prices during the year, leading to an agonising reversal of previous overstocking by customers—ex factory tea volume in the UK dropped by 15 per cent, taking the year as a whole (and was still worse until the final quarter). The entire drop in group nominal profits was attributable to the UK. Plantation profits held up, however, with better volume partly offsetting lower prices. While it also helped that several plantation companies are consolidated six months in arrears. Elsewhere abroad, North America was hit for much the same reasons as the UK, but Europe improved thanks largely to a turnaround to profits in France.

Unless the tea price now picks up smartly, plantation profits will be well down in the sitting duck.

current year. However, in the past couple of months UK tea volume has at last returned to normal, and it may be that the group's overall profits can be held close to the 1977-78 level. The big attraction of the shares at 49p remains the yield of 9.7 per cent, now backed by a greatly improved cash flow. The uncertainty lies in how BBL will seek to move into stronger growth areas.

## Furness Withy

Furness Withy's interim pre-tax profits have slumped from £13.3m to £5.7m. But given that the combined profits of P and O and Ocean Transport for the same period amounted to just £3.4m, FW appears to be riding the shipping slump better than most and, unlike the other two, feels sufficiently confident to increase its interim dividend. Last night the shares closed 7p higher at 24 1/2p where they yielded a prospective 5.6 per cent.

FW has never been considered one of the high fliers of the shipping industry but its conservative approach is now clearly paying off. Unlike Ocean Transport and P and O it is in the fortunate position of not being overexposed to any one sector such as bulk shipping or LPG carriers. In addition, its liner operations have held up much better than those of most of its competitors.

The group's associated company profits have fallen by £4m in the first half (reflecting sharp setbacks at Kingsnorth Drilling and to a lesser extent OCL) and pre-tax profits for the full year look like being of the order of £11m-£12m, against £20.7m.

FW sees the shipping slump continuing for "several years" but is happy to sit it out until better times return and with its capital spending tailing off sharply, is not suffering from any particular balance-sheet pressures. All of which explains why it would make an ideal takeover target for a group such as European Ferries which would like to diversify from its narrow base in the cross-Channel ferry business. However, as these results show, FW is a sitting duck.

## West seeks compromise of two Namibia polls

BY QUENTIN PEEL

PRETORIA, Oct. 17.

COMPROMISE plans to hold two elections in Namibia (South West Africa) are being considered by Western nations in a bid to find an internationally-acceptable settlement.

Talks between the South African Government and Western Foreign Ministers, including Mr. Cyrus Vance, the U.S. Secretary of State, continued for a second day in conditions of strict official secrecy. The South African Cabinet met for its regular weekly meeting to consider progress in the talks.

This was followed by a lunch hosted by the five Western Ministers, when guests included Mr. P. W. Botha, South Africa's Prime Minister, Laursen, P. W. Botha, the Foreign Minister, was expected to present South Africa's counter-proposals to the compromise plan.

According to diplomats, the Western plan is to allow the unilateral South African elections to go ahead in December, but with no international status or recognition, provided South Africa commits itself to a subsequent unsupervised poll, possibly in June next year.

The plan would also require South Africa to invite Mr. Martti Ahtisaari, the UN special representative for Namibia, to return in the near future for further discussions on the UN peace-keeping and police monitoring forces in the territory.

It is understood that the Western plan has been drafted in the form of a joint announcement, which would state that agreement could be reached over the role of troops and police, although the two sides would agree to differ on the status of the December elections.

It remains questionable whether the South African Government can bring itself to a firm commitment to the subsequent UN-supervised elections, and whether such a compromise, with the unilateral elections going ahead, will be acceptable to the UN Security Council.

Moreover, the Democratic Turnhalle Alliance, the principal opposition front in the South African elections, is determined that the resulting elected body should draw a final

constitution for independence, under which any subsequent elections should be held. This would be totally unacceptable to the nationalist movements. The South West Africa People's Organisation (SWAPO) and the Namibia National Front.

Given the problems that remain, the talks now seem likely to continue until tomorrow. The unknown factor is the effect of President Carter's secret personal letter to Mr. P. W. Botha, delivered by Mr. Vance yesterday. Mr. Botha declined to reveal the contents today, but declared that he "highly valued" the letter.

In the Namibian capital, Windhoek, three alleged members of SWAPO appeared in court on sabotage charges relating to explosions at a railway bridge and a road bridge in the territory. The two incidents, at Karibib in the centre of the country, and Keetmanshoop in the south, were the most dramatic incidents of sabotage outside the northern operational area so far revealed. The three were remanded until October 31.

## Voters may force Trudeau to step down

BY VICTOR MACKIE

OTTAWA, Oct. 17.

THE CANADIAN Liberal Party suffered a severe setback in 15 constituencies, and took over six that had previously been Liberal. The Liberals won two Quebec seats, one of which had previously been Tory. Also in Quebec, the Social Credit Party held its only seat at stake.

Voters in Newfoundland showed that even outside Quebec, the Conservatives are not having it all their own way. They switched a Tory seat to the socialist New Democratic Party.

The Liberal setback was worst in Toronto. Middle-class voters there are disillusioned with the Conservative management of Trudeau and the redistributive policies that the Liberals pursued until frightened off by recent political and economic warnings.

The Toronto defeats are especially ominous, since it is widely believed that the electorate in Ontario, which includes Toronto, holds the key to the general election.

Voters deal blow to Trudeau, Page 6. Editorial Comment, Page 18.

About 1m Canadians were eligible to vote in this test of the popularity of the Liberal Government, primarily against the progressive Conservatives, the main opposition party led by Mr. Joe Clark.

The Conservatives won 10

## UK may be taken to court over fisheries

BY MARGARET VAN HATTEM

BRUSSELS, Oct. 17.

EEC COMMISSIONERS are expected to decide at their weekly meeting tomorrow, whether to take Britain to court over national fisheries measures introduced over the past few months.

Mr. Finn Olav Gundelach, the Commissioner for Agriculture and Fisheries, is expected to urge strongly that the issue be referred to the European Court of Justice following a study of the case by the Commission's legal experts.

This would indicate an abrupt tactical shift by Mr. Gundelach. He intimated recently that he was prepared to let the matter rest in the hope of resuming serious negotiations for a Common Fisheries Policy. This followed UK assurances that no further measures were planned.

Talks have been stalled since January this year over Britain's demands for preferential rights within the Community's 200 mile "pond".

UK stands by policy Page 28

## Stock Exchange to meet rule book challenge

BY CHRISTINE MOIR

THE STOCK Exchange will not change its rule book just because the Office of Fair Trading says its regulations are restrictive.

The decision to defend the Stock Exchange's trading and listing regulations before the Restrictive Practices Court was formally made at yesterday's full council meeting.

Members of the council refused to outline the contents of a letter to be sent to the Office of Fair Trading, and Mr. George Nissen, deputy chairman, said that no official statement would be made until the letter had been received.

But, he added: "It would be wrong to assume that we have capitulated. Decisions were made at the council meeting and few days suggests that the exchange intends to fight on all our plans."

The important issues are those relating to the Stock Exchange rules on fixed price commissions, and the principle of "single capacity" which forbids members being both brokers and market makers (jobbers). Other important restrictions are bound up with the rules by which the exchange regulates companies whose shares are listed on the market.

The exchange had until the end of October to decide whether to start dismantling the alleged restrictive practices or to start out on a 30-month tussle ending before a Restrictive Practices Court probably around March 1981.

Yesterday's announcement that a letter will be sent to the Office of Fair Trading within the next few days suggests that the exchange intends to fight on all our plans.

## NEB plans to cut number of telecommunications companies

BY MAX WILKINSON

THE National Enterprise Board is preparing for a major effort to re-organise the UK telecommunications industry with the help of state funds.

Its aim is to reduce the number of manufacturers from three to two and to help co-ordinate overseas marketing in the hope of regaining some of the UK's lost share of exports.

The NEB has had a long series of meetings with the three companies involved, the General Electric Company, Standard Telephones and Cables, the ITT subsidiary, and Plessey. It is now believed to have formulated its strategy and is trying to obtain agreement from the companies and the Government.

The NEB has considered three main possibilities. The first was outright nationalisation. This was opposed by all three companies and by the Post Office, which does not wish to be dependent on only one monopoly

supplier. It is believed that the NEB has abandoned this possibility as unworkable in present circumstances.

The second possibility was to set up a joint marketing company between the three suppliers, perhaps with NEB help, to promote exports. Such a marketing company would have links with the joint overseas consultancy service, Britel, which was proposed between the Post Office, Cable and Wireless and Airadio, the British Airways subsidiary.

Britel has not so far been launched, mainly because of opposition from the Post Office. It fears that the high reputation of British consultancy might be damaged if it were seen to be tied too closely to British manufactured equipment. At present, the manufacturers cannot offer the most modern computer-controlled exchanges demanded

by many overseas customers. They are several years behind the rivals in developing the new System X, intended to serve this market.

The proposed joint marketing organisation would be set up to sell System X abroad when it becomes available in the 1980s.

However, one of the problems which is so far unsolved is how the marketing organisation would be able to guarantee delivery schedules unless it had control over manufacture of equipment as well as prices.

The NEB believes the problem would be simplified if there were two telecommunications equipment manufacturers instead of three.

Since GEC is financially the strongest company, the third possibility being considered by the NEB is a merger between the other two, STC and Plessey.

One option would be to set up a new joint company with shareholdings by Plessey, the NEB and STC. However, the crucial issue of control of the new company does not appear to be resolved. Nor is it clear whether ITT would be willing to enter such a joint arrangement.

The present indications are that ITT would certainly not agree to a nominal take-over of STC by Plessey and the NEB. However, ITT has not yet been prepared to put perhaps 30 per cent of STC's shares on the open market in the next few years.

System X: The need to shake phone makers, Page 18

## Weather

UK TODAY			
SHOWERS in S.E. England, Scotland and Ulster. Mainly dry elsewhere.			
London, S.E., Cent. S. England, E. Anglia and Midlands			
BUSINESS CENTRES			
	Y'day	Today	Y'day
	midday	midday	midday
Amsterdam	F 46	Luxemburg	F 46
Paris	F 46	Madrid	F 46
Bahrein	S 28	Manila	F 46
Singapore	S 28	Delhi	F 46
Beirut	S 28	Moscow	F 46
Belgrade	S 28	St. Petersburg	F 46
Bombay	S 28	New York	F 46
Brisbane	S 28	Los Angeles	F 46
Brussels	S 28	Chicago	F 46
Budapest	S 28	San Francisco	F 46
Buenos Aires	S 28	Seattle	F 46
Calcutta	S 28	Portland	F 46
Cardiff	S 28	San Jose	F 46
Colon	S 28	San Diego	F 46
Copenhagen	S 28	San Francisco	F 46
Dublin	S 28	San Jose	F 46
Edinburgh	S 28	San Jose	F 46
Frankfurt	S 28	San Jose	F 46
Geneva	S 28	San Jose	F 46
Glasgow	S 28	San Jose	F 46
Hong Kong	S 28	San Jose	F 46
London	S 28	San Jose	F 46
Lyons	S 28	San Jose	F 46
Madrid	S 28	San Jose	F 46
Manila	S 28	San Jose	F 46
Moscow	S 28	San Jose	F 46
New York	S 28	San Jose	F 46
San Francisco	S 28	San Jose	F 46
Seattle	S 28	San Jose	F 46
St. Petersburg	S 28	San Jose	F 46
Stockholm	S 28	San Jose	F 46
Switzerland	S 28	San Jose	F 46
Tokyo	S 28	San Jose	F 46
Toronto	S 28	San Jose	F 46
Warsaw	S 28	San Jose	F 46
Zurich	S 28	San Jose	F 46

Continued from Page 1

## Vauxhall faces strike threat

last two years in terms of output, productivity and profit.

Vauxhall, which has not made a profit in nine years, made a net loss of just under £2m last year, given to the company by the trade union side, is thought to be to allow any settlement of the Ford strike and any new TUC

Government understanding to set the pace for settlements in the current wage round.

More militant workers, including skilled men whose differentials have been badly eroded, and workers at the Ellesmere Port plant are expected to seize upon the strike opportunity.

## "Jardines Anticipate Increased 1978 Earnings & Dividends"

Net profit for the first six months was HK\$120.1 million (1977: HK\$112.1 million), an increase of 7.1%. Prospects for the rest of the year indicate that the same level of earnings growth will be maintained for full year.

Interim dividend equivalent to HK\$0.20 per stock unit to be satisfied by the issue of new stock units at market value with cash alternative at stockholders' option. Final dividend equivalent to HK\$0.51 per stock unit anticipated, making a total of HK\$0.71 for the year (1977: HK\$0.67).

Minority interests acquired in three publicly quoted companies which are now wholly-owned subsidiaries: Jardine Industries Ltd—Hong Kong, Jardine Matheson & Co. (South East Asia) Ltd—Singapore, Malaysia and Thailand, and Toft Bros. Industries Ltd—Australia.

Term debt again reduced despite the issue of \$39.2 million 8 1/2% guaranteed unsecured loan stock 1985 to acquire minority interests.

Hong Kong, our main operating area, continued to prosper. Group benefited from a high level of activity in building and civil engineering sectors, and steady consumer demand. Participation in new joint-venture property developments in New Territories.

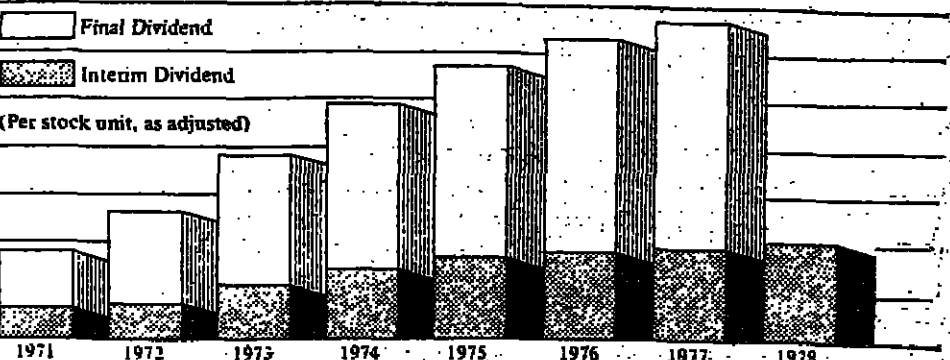
Equity in Middle East associate increased to 40% by payment of further US\$35 million bringing total investment to US\$80 million. This associate's operations continue to show good results and its future prospects remain encouraging.

D. K. Newbigging  
Chairman  
17th October, 1978

## JARDINES

Jardine, Matheson & Co., Ltd., Connaught Centre, Hong Kong

Progress through the 70's



The full Interim Report is available from the Company Secretary.

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